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Program Year 2016 Consolidated Annual Performance and Evaluation Report (CAPER)

Harris County
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PY2016 Consolidated Annual Performance and Evaluation Report (CAPER)

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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year. The Harris County Program Year 2016 (PY16) Consolidated Annual Performance and Evaluation Report (CAPER) is the fourth year of the annual performance report, which describes progress made in the PY16 from March 1, 2016 to February 28, 2017 toward the goals set forth in the PY 2013-2017 Consolidated Plan. During PY16, Harris County expended \$16,918,540.83 in Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) Funds on over 100 projects. Highlights of performance accomplishments according to specific need categories include:

Housing

Assisted 36 homebuyers with direct homeownership assistance. Rehabilitated 33 owner-occupied housing units and abated 21 lead-contaminated housing units occupied by low-income persons.

Homelessness

Assisted 8,680 homeless individuals and families with shelter and supportive services expending \$785,844.20 of ESG funding and 613 homeless individuals expending \$618,561.85 of CDBG funds.

Successfully collaborated with the Coalition for the Homeless of Houston/Harris and Fort Bend County on the submission of the PY16 Continuum of Care for both Tier 1 and 2 renewal projects, which was awarded \$33,003,129 for 57 programs.

Public Services

Assisted 9,263 low-income persons with youth and senior services, transportation services, and services for abused and neglected children.

Public Facilities and Infrastructure

Served 70,829 low-income persons in 14 completed infrastructure projects and served 37,724 low-income persons in 6 completed public facilities projects.

Other Improvements

Assisted local communities by clearing 15 abandoned homes that contributed to slum and blight in the County.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the Consolidated Plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Abused and Neglected Children	Non-Housing Community Development	CDBG: \$136153	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	3000	2159	71.97%	503	479	95.23%
Acquisition and/or Rehabilitation Renters	Affordable Housing		Rental Units Rehabilitated	Household Housing Unit	50	49	98.00%			
Clearance and Demolition	Non-Housing Community Development	CDBG: \$150000	Buildings Demolished	Buildings	150	68	45.33%	15	15	100.00%
Crime Awareness and Juvenile Justice	Non-Housing Community Development		Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	200	0	0.00%			
Direct Financial Assistance to For-Profit Organizations	Non-Housing Community Development		Jobs Created/Retained	Jobs	20	0	0.00%			
Flood Drain Improvements	Non-Housing Community Development		Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	5000	0	0.00%			
General Public Services	Non-Housing Community Development	CDBG: \$249700	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	2000	49	2.45%	630	0	0.00%
Health Services	Non-Housing Community Development	CDBG: \$65647	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	3000	1029	34.30%	295	296	100.34%

Health Services	Non-Housing Community Development	CDBG: \$65647	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	
Health Services	Non-Housing Community Development	CDBG: \$65647	Overnight/Emergency Shelter/Transitional Housing Beds Added	Beds	0	0		0	0	
Homeless Emergency and Transitional Housing	Homeless	CDBG: \$555206 / ESG: \$220436 / Texas Veterans Commission - Fund for Veterans' Assistance: \$300000	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	41000	8027	19.58%	220	8027	3,648.64%
Homeless Emergency and Transitional Housing	Homeless	CDBG: \$555206 / ESG: \$220436 / Texas Veterans Commission - Fund for Veterans' Assistance: \$300000	Public Service Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Homeless Emergency and Transitional Housing	Homeless	CDBG: \$555206 / ESG: \$220436 / Texas Veterans Commission - Fund for Veterans' Assistance: \$300000	Homeless Person Overnight Shelter	Persons Assisted	7500	573	7.64%	575	573	99.65%

Homeless Emergency and Transitional Housing	Homeless	CDBG: \$555206 / ESG: \$220436 / Texas Veterans Commission - Fund for Veterans' Assistance: \$300000	Overnight/Emergency Shelter/Transitional Housing Beds Added	Beds	0	0		0	0	
Homeless Management Information System	Homeless	ESG: \$50000 / Tax Increment Reinvestment Zone: \$50000	Other	Other	300	265	88.33%	72	72	100.00%
Homeless Prevention	Homeless		Homelessness Prevention	Persons Assisted	100	36	36.00%			
Homeless Street Outreach	Homeless	ESG: \$39503	Homeless Person Overnight Shelter	Persons Assisted	0	0		631	440	69.73%
Homeless Street Outreach	Homeless	ESG: \$39503	Other	Other	2650	1038	39.17%			
Homeownership for Owners	Affordable Housing	HOME: \$516000	Homeowner Housing Added	Household Housing Unit	0	38		0	0	
Homeownership for Owners	Affordable Housing	HOME: \$516000	Direct Financial Assistance to Homebuyers	Households Assisted	400	155	38.75%	28	36	128.57%
Lead-Based Paint Abatement Renters	Affordable Housing		Rental Units Rehabilitated	Household Housing Unit	15	2	13.33%			
Neighborhood or Social Service Facilities	Non-Housing Community Development	CDBG: \$2060000	Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	2000	0	0.00%	972	0	0.00%

New Construction for Owners	Affordable Housing		Homeowner Housing Added	Household Housing Unit	50	6	12.00%			
New Construction for Renters	Affordable Housing		Rental Units Constructed	Household Housing Unit	300	51	17.00%			
Non-Profit Technical Assistance	Non-Housing Community Development		Businesses Assisted	Businesses Assisted	5	0	0.00%			
Parks	Non-Housing Community Development	CDBG: \$1330760	Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	2000	65719	3,285.95%	5260	34077	647.85%
Planning	Non-Housing Community Development		Other	Other	5	0	0.00%			
Rapid Re-Housing	Homeless	ESG: \$670234	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	1500	754	50.27%			
Rapid Re-Housing	Homeless	ESG: \$670234	Public Service Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Rapid Re-Housing	Homeless	ESG: \$670234	Tenant-Based Rental Assistance / Rapid Re-Housing	Households Assisted	1000	625	62.50%	220	625	284.09%
Rapid Re-Housing	Homeless	ESG: \$670234	Homeless Person Overnight Shelter	Persons Assisted	0	0				

Rental Assistance	Affordable Housing	HOME: \$124000	Tenant-Based Rental Assistance / Rapid Re-Housing	Households Assisted	50	0	0.00%	35	0	0.00%
Senior Centers	Non-Homeless Special Needs Non-Housing Community Development		Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	1500	0	0.00%			
Senior Services (Special Needs Population)	Non-Housing Community Development	CDBG: \$106428	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	8000	3117	38.96%	680	1157	170.15%
Services for Persons with HIV/AIDS	Non-Homeless Special Needs Non-Housing Community Development		Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	200	0	0.00%			
Services to Persons with Disabilities	Non-Homeless Special Needs Non-Housing Community Development		Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	450	0	0.00%			
Single-Family Lead-Based Paint Abatement Owners	Affordable Housing	CDBG: \$400000	Homeowner Housing Rehabilitated	Household Housing Unit	130	85	65.38%	20	19	95.00%

Sidewalks/Pathways	Non-Housing Community Development		Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	40000	50921	127.30%	0	15712	
Single-Family Home Rehabilitation Owners	Affordable Housing	CDBG: \$80000 / HOME: \$500000	Homeowner Housing Rehabilitated	Household Housing Unit	200	145	72.50%	10	33	330.00%
Street Improvements	Non-Housing Community Development		Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	5000	0	0.00%			
Technical Assistance	Non-Housing Community Development		Jobs Created/Retained	Jobs	15	0	0.00%			
Technical Assistance	Non-Housing Community Development		Businesses Assisted	Businesses Assisted	3	0	0.00%			
Transportation Services	Non-Housing Community Development	CDBG: \$582462 / Federal Transit Administration: \$3000000	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	25000	144730	578.92%	7452	6321	84.82%
Water/Sewer Improvements	Non-Housing Community Development	CDBG: \$3258969	Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	140000	150492	107.49%	12620	55117	436.74%

Youth Centers	Non-Housing Community Development		Public Facility or Infrastructure Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	1000	3647	364.70%			
Youth Services/Child Care	Non-Housing Community Development	CDBG: \$367030	Public Service Activities Other Than Low/Moderate Income Housing Benefit	Persons Assisted	12000	5076	42.30%	1386	1306	94.23%

Table 1 - Accomplishments – Program Year and Strategic Plan to date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the Plan, giving special attention to the highest-priority activities identified.

HCCSD funding priorities are determined by an analysis of need in the County. Priorities are largely determined by the severity of unmet needs. CSD is making progress towards meeting its goals identified in the Goals and Outcomes table. As this is the fourth year of the five-year Consolidated Plan, Harris County, with its limited funding, was able to focus only on a few of its high-priority areas. Under the Public Services category, providing services for Youth and Child Care programs is a High Priority. According to the Goals and Outcomes table, 1,306 children were provided tutoring, mentoring and enrichment activities, summer camp, swim classes, and after-school care and participated in summer games. Providing Water and Sewer Improvements is another High Priority for the County. According to the table, 55,117 persons benefited from cleaner Water and Sewer Improvements. Homeownership is another high priority. According to the table, 36 persons received down payment and closing cost assistance. Through the RFP process, priorities are evaluated each year, and projects are selected based on meeting those priorities.

CR-10 - Racial and Ethnic Composition of Families Assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	4,338	10	1,840
Black or African American	1,553	44	5,269
Asian	69	2	109
American Indian or American Native	9	0	92
Native Hawaiian or Other Pacific Islander	2	0	27
Total	5,971	56	7,337
Hispanic	3,271	32	1,201
Not Hispanic	5,992	59	7,479

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Table 2 - Table of assistance to racial and ethnic populations by source of funds does not allow input for clients "Other Multi-Racial." Please see table in Appendix C: CAPER Additional Tables and Charts that accounts for all races and ethnicity.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG		12,268,605	14,107,034
HOME		2,953,244	1,377,515
ESG		1,074,194	758,843
Other	Federal Transit Administration	3,000,000	6,662,960
Other	Private Grants	1,000,000	6,662,960
Other	Tax Increment Reinvestment Zone	50,000	6,662,960
Other	Texas General Land Office - Disaster Recovery	42,000,000	6,662,960
Other	Texas Veterans Commission - Fund for Veterans' Assistance	300,000	6,662,960

Table 3 - Resources made available

Narrative

Table 3 - Resources Made Available identifies the entitlement resources and other resources made available and expended during the program year. In PY16, HCCSD expended a total of \$16,243,392 in CDBG, ESG and HOME funds and \$6,662,960 in other funds, which included: Federal Transit Administration, General Utility Assistance, State Disaster Recovery CDBG and Texas Veterans Commission Fund for Veterans' Assistance funds.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Aldine	25		
Bammel			
Barrett Station			
Bordersville			
Bough			
Cedar Point			
Champions Point			
Channelview			
Clear Creek			
Cloverleaf	18		
Crosby			
El Dorado			
Fall Creek			
Galena Park	1		
Granada			
Greenbranch-Gatewood			
Greensbrook			
Greenwood-Heights	15		

Humble			
Idlewilde			
Jacinto City	5		
Katy			
La Porte			
Lincoln Green			
Linus			
Little York			
Maple			
Marwood-DeZavalla			
McNair	8		
Meadow Vista			
Northington-Kenwood	4		
Oak Hollow			
Ranch Country			
Riverwood			
Sherwood Place			
South Houston	6		
Tomball			
Verde Forest			
Wayforest			
Webster			
Woodsdale			

Table 4 – Identify the geographic distribution and location of investments

Narrative

Harris County does not prescribe a specific percentage of funding to Target Areas. However, during the competitive Request for Proposals (RFP) process, target areas have the opportunity to apply for funding, along with Low-to-Moderate Income clientele facilities or organizations. Harris County has identified Target Areas within the County that have a 51% or greater low-to-moderate income population and that have aging infrastructure. These Target Areas are priorities for infrastructure and neighborhood facility funding. Harris County will continue to fund geographic priorities identified in the Strategic Plan and adjust funding annually to ensure that priorities goals are met.

Harris County does not use geographic Target Areas as a basis for providing funding but requests that all proposals submitted through the annual RFP process identify the geographic boundaries and specific Target Areas each project will serve.

Most projects will provide assistance to residents throughout the Harris County Service Area, though some Target Areas will receive funding for services specifically for their respective area. These Target Areas include: Cloverleaf, Aldine, Galena Park, Greenwood Heights, Jacinto City, McNair, Northington – Kingwood and South Houston. The majority of this targeted funding will be in the northern and eastern portions of the Harris County Service Area. The areas have strong existing neighborhoods but are in need of revitalization assistance for aging infrastructure and improvement of local community amenities. In four of these areas, HCCSD staff has worked with the local community to identify specific revitalization goals.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction were used to address the needs identified in the Plan.

HUD funding that is received by the County is used to leverage additional dollars for transit services, social services, homeless programs and economic development. HUD requires that participating jurisdictions provide a 25 percent match for all HOME funds and a 100 percent match for ESG funds. HUD's match requirements for HOME and ESG are passed to the County's subrecipients of HUD funding. While there are no federal match requirements for CDBG, HCCSD prefers that those projects applying for CDBG Public Services and CDBG General funding receive a minimum of 20 percent leveraging for the proposed project. HCCSD also coordinates with the Harris County Housing Authority to apply for low-income housing tax credits for their projects. Harris County also acts as sponsor for several Continuum of Care (CoC) applicants and is a steering committee member of the CoC. In addition, HUD funding will assist to expand State transit funding to serve low-income areas of the County.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	4,655,880
2. Match contributed during current Federal fiscal year	36,647
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	4,692,527
4. Match liability for current Federal fiscal year	309,712
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	4,382,815

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (Non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
2006-TIRZ	02/14/2017	25,240	0	0	0	0	0	25,240
2008-PLUS	02/14/2017	11,407	0	0	0	0	0	14,407

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 – Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME-assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition		
Parcels Acquired	0	0
Businesses Displaced	0	0

Non-Profit Organizations Displaced		0	0			
Households Temporarily Relocated Not Displaced		0	0			
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

Narrative

Table 2 – Program Income

Table 3 – Minority Business and Women Business Enterprises

Table 4 – Minority Owners of Rental Property

Table 5 – Relocation and Real Property Acquisition

Tables 7-10 were left incomplete. The Temenos project is the only HOME project to be reported in the PY16 CAPER. In accordance with the MOU between Harris County and the City of Houston for DBRA and Section 3 compliance monitoring for jointly funded projects, the City of Houston provided monitoring for the project. The project was completed in December of 2016 and the City has archived the project files. The City will report the respective information in their CAPER and will make the files available for HUD audits.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served and the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	220	213
Number of Non-Homeless households to be provided affordable housing units	48	90
Number of Special Needs households to be provided affordable housing units	10	47
Total	278	350

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	220	213
Number of households supported through Production of New Units	0	1
Number of households supported through Rehab of Existing Units	30	90
Number of households supported through Acquisition of Existing Units	28	47
Total	278	351

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The lack of quality affordable housing choice can be an impediment to fair housing. To foster decent, safe, and affordable housing, Harris County will continue to collaborate and partner with local non-profit housing developers, for-profit builders, the Harris County Housing Authority, and the residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the Harris County housing market. Through these programs, Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation programs, and new construction projects. Harris County will promote the transition of low-income families to self-sufficiency through funding support of homeownership programs, which allow an eligible low-income household to choose a home that meets its needs throughout the County's service area. Through the PY2013-2017 Consolidated Plan/Fair Housing Plan, HCCSD has developed specific goals and objectives that will address the housing needs within the County's service area for the next five years. According to Tables 11 and 12, HCCSD provided 350 households assistance to address affordable housing that included housing for the homeless, rehabilitation of housing, rental assistance, and new construction. HCCSD provided case management support services to assist with rental assistance provided to 213 persons to ensure rapid transition from homelessness into permanent housing. In addition, HCCSD anticipated serving 10 special needs households and exceeded its goal by serving 47 households, which included elderly and disabled persons.

Some of the problems that have occurred in meeting goals include: 1) The fact that the housing market has changed, whereby making it difficult to find affordable homes for purchase by first-time homebuyers; 2) Borrowers having a tougher time getting a mortgage loan. Borrowers need higher credit scores and less overall debt; and 3) Since wages are still low, buying a home still may be out of reach for many potential first-time homebuyers.

Discuss how these outcomes will impact future Annual Action Plans.

The outcomes of the annual goals, as stated in the Annual Action Plan/Consolidated Plan, are aimed at creating the opportunity for adequate, affordable, accessible housing for extremely low-to-moderate-income persons through eventual elimination of lead-based paint hazards, encouragement of homeownership, minor home repair, rehabilitation of single-family and multi-family housing, provision of rental assistance, new construction, and development of partnerships. Although the housing market has shifted a bit, and providing affordable housing opportunities may be a bit more difficult, HCCSD will look at our current affordable housing programs and Annual Actions Plan goals and make any modifications, as necessary, so that we are able to continue our efforts to meet or exceed our anticipated goals.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-Income	12	1
Low-Income	32	5
Moderate-Income	10	31
Total	54	37

Table 13 – Number of Persons Served

Narrative Information

To meet Harris County’s specific objectives for housing assistance with CDBG funds, according to Table 13 – Number of Persons Served, 12 extremely low-income, 32 low-income and 10 moderate-income persons were provided assistance in the rehabilitation of single-family housing and elimination of lead-based paint hazards. Many of the residents served were elderly or disabled.

Under HOME-assisted persons, 1 extremely low-income, 5 low-income and 31 moderate-income persons were provided assistance with direct homeownership through down payment and closing costs, new construction of affordable housing, and major rehabilitation or reconstruction of housing.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)
zEvaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.

Harris County is funding Covenant House Texas to provide street outreach to homeless youth ages 18 to 21, which will address youths' needs for food, clothing, agency shelter and service information, referrals to other service providers, and follow-up support. Harris County is also funding Healthcare for the Homeless to provide essential urgent, restorative, and routine dental services to homeless individuals on the street.

Addressing the emergency shelter and transitional housing needs of homeless persons.

Harris County provides funding to Houston Area Women's Center (HAWC) and The Bridge Over Troubled Waters (TBOTW) in support of their emergency shelter programs serving those who have been forced into homelessness due to domestic violence. HAWC provides emergency shelter to women and their children who are 18 years old or younger, while TBOTW provides emergency shelter for all adults, families and youth who are 24 or younger. The emergency shelters provide case management, child care, transportation and access to other mainstream resources designed to assist in the development of self-sufficiency and promote the transition from homelessness to permanent stabilized housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Harris County provides homeless prevention services to low-income eligible clients who have a need for temporary rental and/or utility assistance through the Harris County Office of Social Services and the Harris County Veterans Assistance Program. The Office of Social Services provides emergency utility assistance to Harris County residents who are low-income and faced with a utility termination. In addition, the Office of Social Services provides case management to low-income families and disabled adults to aid them in attaining greater self-sufficiency. The Veterans Assistance Program assists in helping to prevent low-income veterans from becoming homeless by providing 25 households rental assistance for up to nine months and wraparound services consisting of a one-time utility payment for 11 households.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness; facilitating access for homeless individuals and families to affordable housing units; and preventing individuals and families who were recently homeless from becoming homeless again.

Harris County is a member of the Houston/Harris County Continuum of Care (CoC). The CoC has developed a community plan, The Way Home; its goals are aligned with the Opening Doors Federal Plan that is the nation's first comprehensive federal strategy to prevent and end homelessness. For the CoC, one of the ways to end homelessness includes expanding the use and effectiveness of rapid re-

housing. Harris County has come together with other entitlement communities within the CoC to form a rapid re-housing funders' collaborative, which changes the way the CoC will fund and deliver rapid re-housing services. Funds will be aligned and service delivery will be standardized. The redesigned rapid re-housing system is intended to reduce the length of shelter stays and provide housing with intensive short-term assistance and connections to resources for long-term stability. Harris County expended \$514,584 for rapid re-housing activities for households experiencing homelessness. A portion of funding will go towards the provision of case management services only. The remaining funding will be used for utility and rental assistance.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing.

The Harris County Housing Authority (HCHA) does not manage or own public housing projects but partners with developers to sponsor properties that provide affordable housing opportunities. As of this CAPER, HCHA has partnered in eight multi-family housing developments. HCHA does supply housing choice vouchers to assist low-income residents of Harris County accessing affordable housing. While the HCHA does not own public housing, it administered 4,514 housing choice vouchers in PY16. These vouchers included: Homeless Veteran Vouchers (VASH), Single-Room Occupancy (SRO), and Housing Choice Voucher (HCV) programs. The HCV Program helps low-income households choose and pay for quality housing in the private market by paying a portion of their rent. Harris County Community Services Department will continue to collaborate and partner with HCHA to measure the needs of low-income residents, discuss the issues they face, and find solutions to problems of the Harris County permanent housing market. HCHA has also partnered in eight multi-family housing developments.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership.

While HCHA does not own public housing, it does sponsor and work with multi-family development partners. Currently, HCHA has two future multi-family developments in the planning or construction phases. HCCSD and the HCHA do work with private affordable housing developers on tax credit projects to expand the number of affordable rental housing in Harris County. HCHA also encourages families to apply for the Homeownership Program, which provides qualified Housing Choice Vouchers (HCVs) to families with the opportunity to own a home. Families can purchase a single-family home, townhome, condominium or cooperative anywhere within HCHA's jurisdiction.

Harris County Community Services Department and HCHA have a formal partnership to link eligible HCHA residents to the Community Services Department's Down Payment Assistance Program (DAP). Eligible HCHA voucher recipients can use their voucher as a source of income applied to their mortgage payment, while HCCSD's DAP assists with a down payment on a single-family home, allowing voucher recipients to become homebuyers. During PY16, HCCSD DAP assisted six (6) housing choice voucher clients to convert from renting to homeownership. Harris County Community Services Department will continue to collaborate and partner with HCHA to evaluate the needs of low-income residents, discuss the issues they face, and find solutions to problems of the Harris County permanent housing market.

Actions taken to provide assistance to troubled PHAs.

Harris County does not have troubled PHAs.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing, such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i).

HCCSD has taken specific actions in the program year to address regulatory barriers to affordable housing. The actions taken include encouraging the development of local ordinances that are inclusive of affordable housing by providing technical expertise to local municipalities and providing fair housing training and education opportunities.

Harris County, like all Texas counties, has no regulatory powers over area land use. As a result, there are no zoning ordinances to control and plan housing development. Local governments follow International Building Codes, which are minimum standards of design and implementation when developing land use. Only certain permitting requirements are in effect in the unincorporated areas of the County. In the absence of County land use policies, most subdivisions have developed complex systems of deed restrictions, ranging from allowable land uses to required upkeep.

HCCSD has projects that ameliorate the negative effects of public policies. The projects are as follows: HCCSD Down Payment Assistance Program served 36 households, HCCSD Minor Home Repair Program served 33 households, HC Public Health and Environmental Services served 21 households with the Lead-Based Paint Hazard Control Program, and 15 households were served through the Neighborhood Nuisance Abatement Program, respectively.

Additionally, HCCSD's Fair Housing Plan has identified barriers to affordable housing and strategies to overcome these barriers. Information about the Fair Housing Plan is included as an appendix to the PY16 CAPER and the Annual Action Plan and contains a list of local fair housing enforcements contacts.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j).

Harris County Community Services Department selected projects in the areas of housing, homelessness, infrastructure, public services and others to address the varying needs of the underserved. HCCSD will continue working with the Public Infrastructure Department, Public Health and Environmental Services (PHES), and Harris County Public Library, as well as the County Commissioners' Precincts on projects. Efforts with the Public Infrastructure Departments will continue in order to develop and implement strategies to address the capital improvement efforts in the County's target areas. HCCSD will fund and coordinate infrastructure improvement activities with Fresh Water Supply Districts (FWSDs), Municipal Utility Districts (MUDs) and Water Control and Improvement Districts (WCIDs) that serve target area and low-to-moderate income populations.

Coordination with PHES will continue to provide much-needed health care services to low-income residents of Harris County. The Community Services and Public Library Department will continue to meet with residents, especially in the communities participating in neighborhood revitalization programs, to ascertain the needs and desires for libraries within those communities. Community Services will also continue to work with the Commissioners' Precincts to provide funding to implement their community development projects. Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDOs) and Community-Based Development Organizations (CBDOs). The Department will actively recruit eligible

organizations to become CHDOs and CBDOs. In addition, the Department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG and HOME rules. Harris County will continue to support the Harris County Housing Authority's efforts to expand the availability of affordable housing units to County residents.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j).

To reduce lead-based paint hazards, Harris County Community Services Department will fund Harris County Public Health and Environmental Services Lead-Based Paint Hazard Control Program. The program will reduce lead-based paint hazards in 21 single-family housing units in Harris County. Project activities include: community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j).

Many Harris County residents are currently living at or below the federal poverty level, with many of these people being homeless or at risk of becoming homeless because of insufficient income. There is a great need among these individuals to expand their opportunities for education and employment, thus improving their quality of living. The Consolidated Plan and Annual Action Plan's activities support the comprehensive collection of goals, programs, and policies, which work to reduce the number of poverty-level families, develop affordable housing, and coordinate with other programs and services to increase education and economic opportunities.

Harris County has joined with other local jurisdictions and the Coalition for the Homeless of Houston/Harris County to develop housing programs with wraparound case management services. These programs seek to assist homeless and extremely vulnerable families through increased income and stabilization. In PY16, 213 households received rapid re-housing case management and rental assistance. Under HCCSD's Down Payment Assistance Program, 6 households from the HCHA's housing choice voucher program were assisted in homeownership.

Actions taken to develop institutional structure. 91.220(k); 91.320(j).

Harris County is working with the Coalition for the Homeless of Houston/Harris County to create a coordinated access system for homeless service programs. Lessons learned in developing this system will be used to better coordinate delivery of services across systems. HCCSD would like to build upon the existing partnerships with organizations such as TDHCA, as well as create new partnerships with public, private, non-profit, and philanthropic organizations. In addition, we also partner with the Houston Apartment Association, City of Houston, Fort Bend County, City of Pasadena, Texas Veterans Commission, Houston and Harris County Housing Authority. With respect to specific gaps, HCCSD will continue trying to research and develop a linking of services between institutional discharge cases (persons being discharged from jail, mental institutions, foster care, etc., and likely to be released into homelessness) and community-essential services. With the continued uncertainty of public support dollars, HCCSD has been and will continue to expand its partnership with private funding foundations in the community and coordinating funding systems.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j).

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDOs), and Community-Based Development

Organizations (CBDOs). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the Department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG and HOME rules. The Harris County Housing Community Resource Center (HCRC) provides unique coordination opportunities for local multi-family housing providers and the public via a website that provides updated listings of the available rental units and community homeownership programs that seek to assist first-time homebuyers and provides information on fair housing issues and resources. In addition to the website, the HCRC has a phone line to access Housing Navigators that provide one-on-one services for those seeking housing and community resources. Harris County also works closely with the City of Houston, Harris County Housing Authority and Houston Housing Authority to coordinate funding and other resources to develop affordable housing, particularly permanent supportive housing (PSH). For the PSH units developed, Harris County and the local Continuum of Care plan to access the Form 1115 Waiver will give an enhanced ability to utilize Medicaid for residents in these developments. HCCSD also works with the Houston Apartment Association to educate local landlords on the need for affordable housing in the County and with local realtors and lenders regarding the need for affordable single-family housing units, as well as HCCSD housing programs.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions' Analysis of Impediments to Fair Housing Choice. 91.520(a)

In PY16, HCCSD took several actions to overcome and eliminate barriers to housing choice. To address discrimination and lack of fair housing knowledge impediments as part of the County's efforts to increase public awareness of housing choice, the County participated in local community fairs, neighborhood meetings, conferences and seminars, and public events to present information on HCCSD's housing programs, as well as the rights of citizens under the Fair Housing Act. To commemorate April as Fair Housing month, HCCSD participated in the following outreach activities: *Social Media* – Posted a HUD-Sponsored Fair Housing Public Service Announcement video in English/Spanish on YouTube, HCCSD Facebook, Twitter and Pinterest sites and website. Posted weekly announcements regarding "How To Recognize Housing Discrimination." *Public Relations* – The HC Commissioner's Court passed a Fair Housing Month Resolution to kick off April as Fair Housing Month. HCCSD also sent a PSA to News Public Radio Stations that reached approximately 70,000 listeners. This information was also sent out as an email blast of the properties that are listed on the Affordable Housing Search Tool, reaching approximately 1,200 landlords. *Informational Newsletter* – HCCSD created a newsletter that presented articles of interest, guidance, training, and opportunities to participate in activities during Fair Housing Month. The newsletter was emailed to Housing Providers; Developers; 1,200 Landlords; and over 500 persons registered on our interested parties list. *Fair Housing Posters and Brochures* – HCCSD participated in 7 outreach Events during Fair Housing Month and passed out over 150 posters and 325 brochures to inform residents of their rights under the Fair Housing Act. In addition, HCCSD staff participated in 8 Fair Housing trainings, workshops and meetings throughout the PY16 program year in Los Angeles, Austin, and locally. To address the *Promote Fair Housing Choice* impediment, HCCSD continues to maintain the Housing Community Resource Center (HCRC), which is a clearinghouse of housing-related information and links in Harris County. In PY16, there were 700,984 visitors to the website, where many sought housing assistance and referrals. The HCRC reaches out to all cultures and life situations, including but not limited to the elderly, disabled, low-income families, and female heads of household. The HCRC staff also actively works with individuals who believe they have been a victim of housing discrimination. The County also collaborates with other local Fair Housing agencies, such as the Greater Houston Fair Housing Center and Houston Area Urban League (HAUL) on Fair Housing issues and education. In addition, trainings were provided to housing providers by HCCSD staff, HCCSD required ADA requirements per standards, and provided trainings for the Down Payment Assistance Program (DAP) lenders. To address the *Overcome Financial*

Barriers to Homeownership impediment, HCCSD's Down Payment Assistance Program (DAP) distributed 70 information packets to potential clients and referred 350 persons for housing counseling programs for education on homeownership, financing and housing choice information. Also, HCCSD held trainings for 120 mortgage lenders on fair housing and housing choice issues and required recipients of the DAP program to attend a homeownership workshop prior to receiving funding. For more information on HCCSD's efforts, please refer to the Fair Housing Narrative Matrix in Appendix B.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements.

The HCCSD Grants Management staff monitors compliance for all HUD programs. HCCSD requires subrecipients to submit monthly, quarterly, and annual program and financial reports to facilitate monitoring. The Development staff prepares the Annual Action Plan, which details the use of federal HUD entitlement funds. The Planning staff prepares the Consolidated Annual Performance and Evaluation Report (CAPER), which tracks the County's overall performance with respect to its Consolidated Plan and Annual Action Plan and evaluates the County's efforts at implementing the plans' goals and objectives. Harris County has made concentrated efforts to continue improvements in terms of development of subrecipient contracts, accountability and specificity, and enhanced monitoring. HCCSD has taken steps to improve expenditure of funds and address slow-moving projects. HCCSD has also taken steps to enhance the RFP criteria and the review/selection process, which will increase the quality of projects and increase monitoring efficiency. Harris County will continue to assess and evaluate these processes to aid in remaining on target with planned goals.

Per the Harris County Purchasing Rules and Procedures dated May 21, 2013, the Purchasing Office participates in several local events and seminars designed to promote opportunities for small businesses. Purchasing employees are encouraged to contact potential new vendors weekly so that the benefit of governmental purchasing is made available to as many vendors as possible.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Harris County HUD entitlement programs provided several opportunities for public comment on the PY16 CAPER during the 2016 program year. These opportunities included public hearings for the Annual Action Plan (AAP), previous-year CAPERs, and other HUD funding sources, such as NSP and Transit funding. Notices for opportunities for public comment were published in local newspapers prior to each event. For the PY16 CAPER, the public was given a 15-day review and comment period prior to its submittal to HUD. A legal notice was published in the *Houston Chronicle* and Spanish newspaper *La Voz* and on the HCCSD website. The English and Spanish public notices were posted to our website (www.csd.hctx.net). The public notices informed Harris County residents about the public hearing and opportunity to comment on the documents. The availability of the PY16 CAPER review was May 9 – 23, 2017. A public hearing for the CAPER was held on May 11, 2017, and there was one comment.

In addition to the public notice, HCCSD provided several opportunities for Citizen Participation, which included the following:

- Notices were sent to over 500 interested parties via email blast, which included but was not limited to individuals, County departments, local cities, non-profit organizations, businesses, housing developers/providers, utility districts, and healthcare organizations for distribution and information. Many of these interested parties are non-profit organizations that advocate and serve persons in protected classes.
- Notice of community meetings and comment period was made to the Limited English Proficiency (LEP) population in Spanish. All public hearings and community meetings conducted by HCCSD have Spanish interpreters available upon request. HCCSD staff that speak Spanish were also available to consult with LEP populations in person or via phone or email.

- Notice of community meetings and comment is made to persons with disabilities in alternative formats. HCCSD sent public notices to over 500 interested parties via email blast, which included several non-profit organizations that serve and house persons with disabilities.
- Public areas in construction projects are being made accessible to persons with disabilities. HCCSD requires, per its Affordable Housing Standards, that all common areas and facilities, as well as mail areas and spaces, be designed to be handicapped-accessible, with particular attention given to the needs of the elderly and other special needs individuals.

For more information on Citizen Participation efforts, please see IDIS CAPER Additional Requirements for End-of-the-Program Year Reporting (Appendix D) and Public Comments and Notices (Appendix J).

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Harris County recognizes that opportunities remain for continued improvement in the organization and in the efficiency of its future performance. The following is a highlight of several promising opportunities that Harris County will be challenged with within the upcoming months:

Harris County will review and expand several policies and procedures in the areas of Site and Neighborhood Standards for multi-family and single-family developments, multi-family project concentration, residential design standards, and minimum acceptable standards for residential acquisition, rehabilitation, and construction of new and existing homes.

- Harris County will continue to ensure that staff receives the necessary training, particularly in HUD entitlement programs, to ascertain compliance with HUD grant rules and regulations.
- Harris County will continue to facilitate HUD entitlement grant program trainings to local organizations, subrecipients, and interested parties.
- Harris County will continue to improve its allocation, expenditure, and disbursement processes and continue to improve the process of subrecipient oversight.
- Harris County will continue to work to improve the overall financial management system.
- Harris County will continue to focus on disaster recovery efforts to help rebuild and rehabilitate homes and infrastructure severely damaged by Hurricane Ike and subsequent disasters.
- Due to changes in the housing market, HCCSD is reviewing its affordable housing programs to improve its marketing plan and its delivery of services.
- Changes in the Rapid Re-Housing Program resulted from the creation of Coordinated Access and the need to expand the use and effectiveness of rapid re-housing within the local Continuum of Care. In an effort to align funds and standardize service delivery so that funds can be used efficiently, while reducing the administrative burden on both funders and providers, a funding collaborative was established to serve as a single access point to multiple funding streams instead of multiple jurisdictions individually funding rapid re-housing programs.

Does this jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?	No
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[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of onsite inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations.

Please list those projects that should have been inspected onsite this program year, based upon the schedule in §92.504(d). Indicate which of these were inspected and provide a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

During PY16, HOME-assisted rental housing units were inspected by HQS-certified inspectors at 19 rental housing projects, with all passing. HCCSD has continued to develop an inspection plan to meet inspection responsibilities in the area of affordable rental housing. Multi-family projects require additional technical assistance with capacity-building, which in effect may slow down the progress of the project. Please see Table 12: PY16 Rental Housing Inspection Summary (HOME-Assisted Projects Only) in the Executive Summary and Highlights Section, page 11.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Harris County has received approval from HUD of its affirmative marketing policies and procedures for the sale or rental of housing. This policy pertains to all HUD-assisted housing containing five or more units. The policy requires that all owners of federally assisted housing affirmatively market their housing units. Harris County assesses the success of owners' affirmative marketing efforts on a quarterly and annual basis. If the efforts do not result in attracting eligible persons from all racial, ethnic and gender groups in the housing market area, Harris County determines the necessary corrective actions.

For PY16, the marketing efforts of HOME-funded projects that provided rental units were analyzed. Please see Table 11: PY16 HOME Assisted Rental Units According to Ethnicity, which summarizes the ethnicity of tenants of HOME-assisted affordable housing units in the Executive Summary and Highlights section, page 10.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics.

In PY16, Harris County received \$146,165.67 in HOME program income funds. Funds were expended on 36 Down Payment Assistance Program (DAP) clients. All of the clients were low-to-moderate income and were assisted with down payment and closing costs. Of the 36 clients, 35 percent were Hispanic, 54 percent were Black, 3 percent were White, 5 percent were Asian and 3 percent were Other races.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

Other actions HCCSD has taken to foster and maintain affordable housing include the following:

- Promoting and supporting affordable housing opportunities throughout the service area, providing down payment assistance programs, new construction, minor home repair, and rehabilitation of affordable housing units for the purpose of increasing the availability of housing to the very low and low-income persons.
- Expanding the Harris County Housing and Community Resource Center (HCRC) to be an information clearinghouse for those interested in affordable housing initiatives in the service

area.

- Promoting the development of collaborations and partnerships of both non-profit and for-profit builders, developers, and other interested parties for the purpose of increasing the capacity for the development of affordable housing in the service area.
- Promoting and assisting in the development of applications for additional funds for the use in development of affordable housing in the service area, including Low-Income Housing Tax Credits (LIHTC) and Homeownership Zones.
- Working with the Houston Apartment Association to educate local landlords on the need for affordable rental housing and HUD-funded housing programs.
- In addition, in PY16, Harris County expended \$15,931,242.55 in CDBG and HOME entitlement funds to further affordable housing throughout the County. Direct homeownership assistance, new construction housing, rehabilitation, and lead-based paint abatement were provided to 91 low-income households.
- Worked with Harris County Housing Finance Corporation by providing data on areas in need of housing repairs, multi-family apartment concentration, high-opportunity areas, and LIHTC project location project review.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps* For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	HARRIS COUNTY
Organizational DUNS Number	072206378
EIN/TIN Number	760454514
Identify the Field Office	HOUSTON
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Houston/Harris County CoC

ESG Contact Name

Prefix	Mr.
First Name	Mr. David
Middle Name	0
Last Name	TURKEL
Suffix	0
Title	Director, HCCEDD

ESG Contact Address

Street Address 1	8410 Lantern Point Drive
Street Address 2	0
City	Houston
State	TX
ZIP Code	77054-
Phone Number	7135782000
Extension	0
Fax Number	0
Email Address	david_turkel@hctx.net

ESG Secondary Contact

Prefix	Mr.
First Name	Mr. CRAIG
Last Name	ATKINS
Suffix	0
Title	CFO/Director - Harris County CSD
Phone Number	7135782060
Extension	0
Email Address	craig.atkins@csd.hctx.net

2. Reporting Period—All Recipients Complete

Program Year Start Date	03/01/2016
Program Year End Date	02/28/2017

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: HARRIS COUNTY

City: Houston

State: TX

Zip Code: 77002, 1839

DUNS Number: 072206378

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 496338

Subrecipient or Contractor Name: HOUSTON AREA WOMEN’S CENTER

City: Houston

State: TX

Zip Code: 77019, 3902

DUNS Number: 021497276

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 48235

Subrecipient or Contractor Name: COVENANT HOUSE TEXAS

City: Houston

State: TX

Zip Code: 77006, 3823

DUNS Number: 151249349

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 139498

Subrecipient or Contractor Name: COALITION FOR THE HOMELESS OF HOUSTON/HARRIS COUNTY

City: Houston

State: TX

Zip Code: 77002, 7665

DUNS Number: 832250815

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 151800

Subrecipient or Contractor Name: SALVATION ARMY SOCIAL SERVICES

City: Houston

State: TX

Zip Code: 77002, 7708

DUNS Number: 106822328

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 195958

Subrecipient or Contractor Name: THE BRIDGE OVER TROUBLED WATERS

City: Pasadena

State: TX

Zip Code: 77504, 2723

DUNS Number:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 68601

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 14 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 15 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 16 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 17 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 18 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	0
Female	0
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 19 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	0
18-24	0
25 and Over	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 20 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	0	0	0	0
Victims of Domestic Violence	0	0	0	0
Elderly	0	0	0	0
HIV/AIDS	0	0	0	0
Chronically Homeless	0	0	0	0
Persons with Disabilities:				
Severely Mentally Ill	0	0	0	0
Chronic Substance Abuse	0	0	0	0
Other Disability	0	0	0	0
Total (Unduplicated, If Possible)	0	0	0	0

Table 21 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	41,975
Total Number of bed-nights provided	35,770
Capacity Utilization	85.22%

Table 22 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s).

Harris County regularly consults with the Coalition for the Homeless of Houston/Harris County - the lead agency for the Houston, Harris County, and Fort Bend County Continuum of Care structure. Through consultation efforts with the Coalition and other Continuum of Care members, Harris County aligned the priorities of the County's homeless strategies with the Continuum's priorities for homelessness. The Coalition is a recipient of Harris County's ESG funds for the operation of the HMIS, as it is the system administrator. The Coalition also assists in evaluation of projects requesting ESG funds by providing input on the quality and timeliness of an applicant's HMIS data entry. The Continuum of Care members, including Harris County, meet regularly to discuss strategies and develop standards for ESG-funded projects.

In consultation with the Coalition for the Homeless of Houston/Harris County and other Emergency Solutions Grants grantees with the Continuum, Harris County has developed the following performance standards for Emergency Shelters, Homelessness Prevention, Rapid Re-Housing, Street Outreach and HMIS activities.

For all standards, the initial data collection will be used to establish baseline data. The progress towards outcomes will later be used to establish the community standard for achieving those outcomes. Emergency Shelters' performance will be based on the community outcomes below.

- Number and percentage of people exiting to a known place
- Number and percentage of people assisted in overcoming a specific barrier to obtaining housing
- Number and percent of people who increase income from entry to exit in emergency housing programs

For Homelessness Prevention and Rapid Re-Housing, the Continuum has decided to use the same performance standards to help measure the success of these interventions for the community. The County recognizes that clients who receive Rapid Re-Housing assistance will have a separate set of needs and likely higher barriers to maintaining permanent housing, so the outcome goals will be different, even though the measures for both programs are the same.

- Number and percentage of households exiting to each housing type or unknown place
- Number and percentage of people who increase income from entry to exit in emergency housing programs
- Number and percentage of households permanently housed 30 days after exiting the program
- Number and percentage of households who reappear in the shelter system

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

Table 23 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	371,843	554,963	514,584
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	371,843	554,963	514,584

Table 24 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
Essential Services	0	0	0
Operations	464,869	261,696	179,941
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	464,869	261,696	179,941

Table 25 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
HMIS	71,894	79,182	77,864
Administration	0	36,003	32,679
Street Outreach	49,985	49,990	19,070

Table 26 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2014	2015	2016
2,645,518	908,606	931,844	805,068

Table 27 - Total ESG Funds Expended

11f. Match Source

	2014	2015	2016
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	0	0
Private Funds	0	0	0
Other	1,104,831	902,651	747,147
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	1,104,831	902,651	747,147

Table 28 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2014	2015	2016
5,400,147	2,013,437	1,834,495	1,552,215

Table 29 - Total Amount of Funds Expended on ESG Activities