

Harris County
Community Services Department

Program Year 2018



Annual Action Plan

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Harris County Community Services Department (HCCSD) assists low-to-moderate income communities by providing and supporting community programs, facilities and services through the distribution of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funding. Harris County will receive \$18,761,593 for use towards community development activities during Program Year 2018 (PY2018), which begins March 1, 2018 and ends February 28, 2019. The U.S. Department of Housing and Urban Development (HUD) determines this allocation amount based on Harris County's Service Area population, poverty, housing overcrowding and age of housing. In order to receive these annual grant funds, Harris County must submit a five-year Consolidated Plan and Annual Action Plan to HUD for approval.

The Amended 2013-2018 Consolidated Plan and PY2018 Annual Action Plan represents Harris County's vision for improving the quality of life in the low-and moderate-income areas of the county. It is a comprehensive plan addressing the County's housing, homelessness, and a non-housing community development needs for the five-year (extended one more year for a total of six years) period. The plan contains goals, performance outcome objectives, and implementation strategies for each of the plan's elements. The Annual Action Plan is a one year plan that describes the activities that the county will fund, implement, and/or support the implementation of PY2018 projects using Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) and the HOME Investment Partnership (HOME) Grant funds. For PY2018 Harris County plans to fund thirty-five (35) projects utilizing \$10,615,6488 of conditionally awarded CDBG, HOME, ESG and program income funds, an additional three (3) projects using \$3,183,492 to fund projects for administrative costs and three (3) projects for unprogrammed funding totaling \$4,962,453. All projects combined makes a total of forty-one (41) projects utilizing \$18,791,493.

HCCSD is required to submit a Consolidated Plan and Annual Action Plan to the U.S. Department of Housing and Urban Development (HUD) in order to receive funding for program years 2013-2018. This money is provided to Harris County in order to benefit low-and moderate-income persons, eliminate slum and blight and to provide for urgent needs within the County.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Existing needs in Harris County are largely driven by continued difficulties in the housing market, limited opportunities in employment sectors, aging infrastructure, and shifting population trends, as noted in the Consolidated Plan's needs assessment. Many of these needs have increased due to flooding events resulting in Presidential Disaster Declarations that occurred in 2015, 2016 and 2017. Population size and location are dependent upon a number of factors. These include but are not limited to a community's ability to provide quality infrastructure such as roads and bridges, satisfactory levels of basic public services and facilities, such as police, fire, public health and emergency medical services, schools, and utilities. All of these impact the natural environment and affect quality of life for residents and visitors.

Many communities within the Harris County service area lack the basic necessities for a suitable living environment. There are often significant deficits in affordable housing options, supportive services for special needs populations, available homeless facilities, education and job training opportunities, and necessary infrastructure. Unfortunately, statistics regarding changes in the Harris County population potentially indicate that the need for community services and facilities is likely to continue to grow, again worsened by recent disasters, while the ability to cover rising costs, especially those related to construction, may shrink. As seen in the Houston/Harris County Homeless Point in Time Count conducted in early 2017, there are still approximately 3,605 homeless persons in the region. While the total has been on a downward trend since 2011 and continues that trend for 2017, in order to address these needs, Harris County through a collaborative planning process has developed goals and measurable objectives in coordination with community partners over the six years of the Amended 2013-2018 Consolidated Plan in Housing; Homeless; Public Facilities; Economic Development; Infrastructure; and Public Services.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Harris County evaluates its past performance every year as part of the Consolidated Annual Performance and Evaluation Report (CAPER) as required by HUD. The PY2016 CAPER was completed in May 2017 and approved by HUD. It evaluated the County's performance for PY2016 and the fourth year of the PY2013-2017 Consolidated Plan which was in effect at that time. This performance level allowed the county to evaluate the county's goals for PY2018 and select projects based on this evaluation.

During 2016, Harris County expended \$16,918,540.83 in CDBG, ESG and HOME funds on over 100 projects that addressed issues in housing, homelessness, access to public services and facilities, provided

infrastructure improvements and assisted with the elimination of slum and blight. Listed below are Harris County 2016 Annual Action Plan and fourth year of the 2013-2017 Consolidated Plan accomplishments:

Housing

- Assisted 36 households with direct down payment and closing cost assistance.
- Rehabilitated 33 owner-occupied housing units for the purpose of supplying decent and safe housing.
- Abated 21 lead contaminated housing units occupied by low-income persons to assist in the control of lead based paint hazards.

Homeless

- Assisted 8,680 homeless individuals and families with shelter and supportive services utilizing ESG funds.
- 613 homeless individuals were provided with supportive services utilizing CDBG funds.
- Collaborated with the Coalition for the Homeless to renew Continuum of Care projects.

Public Services

- Provided 1,157 seniors with Senior Services to enable them to increase or maintain quality of life and promote physical, mental, and social well-being.
- Provided 1,306 youth with Youth Services for the purpose of enriching, protecting, and improving quality of life.
- Provided Transportation services to 6,321 persons to increase mobility and access.
- Assisted 479 children with Abused and Neglected Children Services for the purpose of enabling a secure and stable environment.
- Provided 296 homeless or formerly homeless individuals with Health Services.

Public Facilities and Infrastructure

- Completed 14 infrastructure improvement projects benefiting 70,829 low-income persons
- Completed 6 public facilities projects benefiting 37,724 low-income persons

Other

- Demolished 15 abandoned homes that contributed to slum and blight in the county.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As part of the citizen participation process, Harris County provides several opportunities and activities to solicit participation from county residents and consults with the many organizations within the county. The participation of citizens and professionals is crucial to the process of planning for a community. County residents are encouraged to participate throughout all stages of planning, review, and execution of community development activities. The Citizen Participation Plan emphasizes the involvement of low-income residents, including non-English speaking persons, as well as persons with mobility, visual or hearing impairments. The plan outlines the process through which the public can access general information, receive technical assistance, provide comments on critical issues, and receive timely responses to questions raised. The County offers multiple opportunities for participation during the drafting of the Annual Action Plan (AAP) and Consolidated Plan, as well as the Request for Proposal (RFP) Process. These opportunities include public hearings, public notices, website postings, social media posts and emails to HCCSD's Interested Parties List.

During Harris County's PY2018 RFP process, all prospective applicants interested in applying entitlement funds were notified of funding opportunities through the issuance of the Notice of Funding Availability (NOFA) released on April 7, 2017. The NOFA/RFP information was made available in two languages, English and Spanish per the Limited English Proficiency (LEP) Plan, published in the local newspaper, the HCCSD website, sent to interested parties via email and displayed in HCCSD's office. To ensure full participation in the RFP process, Harris County held three applicant conferences, one on June 6, 2017 for CDBG General and two on June 7, 2017, for CDBG Public Services and ESG funds. During the conferences, HCCSD staff presented information on program guidelines, HUD regulations including fair housing and equal opportunity concerns, Section 3 and Davis Bacon, guidance on completing the application and an overview of the evaluation process. Copies of the slides used in each conference presentation were also posted to HCCSD's website after the conferences. Technical Assistance was provided from June 12th through June 16, 2017, prior to the June 26, 2017, submission deadline for applicants that needed additional assistance with their application or had project specific questions. HCCSD received a total of thirty-eight (38) proposals in response to the competitive RFP process for PY2018 CDBG Public Service, CDBG General and ESG funds. Differing from the past five years, there were no Pre-applications for PY2018 as the original pre-application solicitation and selection process was for PY2013-2017. This is the last year of the amended, six year 2013-2018 Consolidated Plan.

The Draft PY2018 AAP and PY2018 AAP public notice of selected CDBG, HOME and ESG projects (as well as in-house projects) were published for public comment on November 15, 2017. During the following 30-day public review period, comments and suggestions were recorded by staff. On November 30, 2017, and January 9, 2018 at 10:00 am, public hearings were held in which Harris County residents had the opportunity to voice their opinions on conditionally awarded PY2018 projects and the Draft PY2018 AAP. Interested parties and the public could also view the Draft PY2018 AAP posted on HCCSD's website and submit comments via phone, email or in person. All comments recorded during the public review period and public hearings are logged and, if applicable, added to the Annual Action Plan. No public comments were received during the public comment period.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Comments could be submitted to HCCSD by phone, email, and letter or in person by visiting the HCCSD office at 8410 Lantern Point, Houston, Texas 77054 or the HCCSD website Annual Action Plan page (<https://csd.harriscountytexas.gov/Pages/AnnualActionPlan.aspx>) during the public comment period to review the Draft PY2018 Annual Action Plan. The public could also offer comments by attending public hearings held at HCCSD's office on November 30, 2017, at 10 am or on January 9, 2018, at the Harris County Commissioners Court Meeting at 1001 Preston, 9th floor, Houston, Texas 77002.

6. Summary of comments or views not accepted and the reasons for not accepting them

No public comments were received during the public comment period for the PY2018 Annual Action Plan; therefore, no comments or views have not been accepted.

7. Summary

The Amended PY2013-2018 Consolidated Plan and the PY2018 Annual Action Plan represent Harris County's vision for improving the quality of life in the low- and moderate-income areas of the county. The PY2018 Annual Action Plan is based on the Consolidated Plan's elements that identify housing, homeless, community, and economic development needs, available resources, and establishes a strategic plan for meeting those needs. In its completed form, the Consolidated Plan aids decision makers in creating strategies and documents such as the PY2018 Annual Action Plan that address such issues as employment and employability, business opportunities, adequate streets, water, sewage and drainage systems, proper and useful education, parks and green spaces, community facilities, quality health care, and safe, peaceful, productive neighborhoods to persons living in low-income communities. The completed Consolidated Plan guides the county's distribution of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funds for each Annual Action Plan over all six years from the beginning of PY2013 to the end of PY2018.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role | Name | Department/Agency |
|-----------------------|---------------|---|
| Lead Agency | HARRIS COUNTY | |
| CDBG Administrator | HARRIS COUNTY | Harris County Community Services Department |
| HOPWA Administrator | | |
| HOME Administrator | HARRIS COUNTY | Harris County Community Services Department |
| ESG Administrator | HARRIS COUNTY | Harris County Community Services Department |
| HOPWA-C Administrator | | |

Table 1 – Responsible Agencies

Narrative (optional)

The Lead Agency for preparing the Consolidated Plan is the Harris County Community Services Department (HCCSD). The department is responsible for the administration of the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) and HOME Investment Partnership (HOME) grant programs and preparation of federal reports.

The Amended 2013-2018 Consolidated Plan and PY2018 Annual Action Plan contain plan elements that will address long-term goals and objectives for improving the quality of life for low and moderate-income residents and communities within Harris County. The plan describes the activities the County will fund, implement, and/or support using its annual federal allocation of CDBG, HOME and ESG funds. It provides useful information about current conditions within the county, identifies its strengths and weaknesses on community development issues and the actions taken to address identified conditions and concerns.

Consolidated Plan Public Contact Information

For questions regarding the Amended PY2013-2018 Consolidated Plan, contact the Harris County Community Services Department (HCCSD) Planning and Development Section by phone at (713) 578-2000, by email at plancomments@csd.hctx.net or submit your comments in writing to Attn: Jared Briggs, Development Manager at Harris County Community Services Department, 8410 Lantern Point Drive, Houston, Texas 77054. HCCSD office hours are Monday through Friday from 8:00 am to 5:00 pm.

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Harris County is dedicated to obtaining input from citizens, professionals, non-profits and other governmental entities. Input from these groups is of the utmost importance not only during the development of community plans, but as a part of the Consolidated and Annual Action Plan process itself. Effectively planning for a community would be difficult, if not impossible, without the support of its residents, especially low-income citizens directly affected by community development projects and programs. It is for these reasons that citizen participation is strongly encouraged throughout the processes of community revitalization planning, short and long range departmental planning, plan implementation and assessment of plan effectiveness.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Harris County completed extensive consultation with local housing, health, mental health, and service agencies as it developed the original PY2013-2017 Consolidated Plan and in the Amended PY2013-2018 Consolidated Plan. Through these consultations the county continues working on several coalitions, such as the local initiative to end homeless through the 100,000 Homes campaign and the Way Home Initiative with the local housing authorities, HCCSD's Social Services Department, the Harris Center for Mental Health and IDD (formerly MHMRA of Harris County), Veterans Administration, local housing providers and numerous service providers; working with the Center for Independent Living and other partners to build advocacy for Barrier Free housing; and partnering with the local MPO, Fair Housing organizations, housing authorities, service and housing providers and other government organizations to develop a regional Fair Housing Assessment. This is in addition to providing input and consultation on local plans such as the completed Regional Transportation Plan for submission to the Federal and State Departments of Transportation and the City of Houston's Consolidated Plan/Action Plan and Disaster Recovery Funding Method of Distribution.

Harris County has continued consultation with numerous public, private and non-profit agencies to improve the coordination of services and activities. Agencies consulted included local governments, organizations within our target areas, cooperative cities, community development organizations, housing providers, non-profit organizations, civic clubs, management districts, economic development groups, local business, education entities, homeless service providers, and health care providers. Consultation was performed through the use of meetings with large groups, smaller focus groups, one-on-one meetings and phone interviews. At least one meeting was held in each of Harris County's precincts. Additional consultation was achieved with a survey distributed by email, posted on the county website for electronic submission and distributed at community centers and housing authority properties. The relationships between the various community partners and feedback received from meetings and surveys, assisted with

the identification of community needs and issues throughout the County. Once identified, these assisted with the creation of coordinated goals and strategies focused on the needs of low and moderate income individuals.

Harris County also coordinates with the Cities of Houston and Pasadena, Ft Bend County, Harris Center for Mental Health and IDD (formerly MHMRA of Harris County), local Worksource, local Housing Authorities, and numerous service/housing providers on the Continuum of Care Steering Committee. This committee meets monthly in a public meeting to discuss strategies to end homelessness in the region. HCCSD through its Housing and Community Resource Center works with local landlords to discuss needs for housing, identify vacant affordable housing units and hold housing fairs for low-income and homeless households. The county also works with the Harris County Housing Authority to assist Housing Choice Voucher families with homeownership activities and the Houston Housing Authority with case management services for formerly chronically homeless families in the Section 8 program.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Coalition for the Homeless of Houston/Harris County serves as the lead agency for the Houston/Pasadena/Harris County/Ft. Bend County Continuum of Care structure. Since its inception, Harris County has served in a leadership role guiding the policies and funding for homelessness priorities for the Continuum of Care. In 2010, the Department of Housing and Urban Development identified the Houston region as a Priority Community. With this designation, the area and the Continuum of Care has received strategic technical assistance in developing its homelessness response and service system as well as the Continuum of Care (CoC) governance structure. Under the new structure, Harris County is a member of the CoC steering committee. As one of 14 members representing public and private interests, the steering committee uses recommendations from the network and tasks groups to guide policy development for the CoC, including funding and project prioritization. This structure allows for diverse stakeholders to participate in the decision making process for funding while providing a transparent leadership around homelessness funding and priorities for the region. This structure was also put in place to provide a more coordinated response to homelessness where all funding in the region is targeted toward strategic solutions working to end homelessness in the region.

In 2014, the local CoC became known as The Way Home CoC in order to reflect the community's collaborative model for preventing and ending homelessness (The Way Home). Goals of The Way Home include building a system in which no one has to be homeless for more than 30 days and ending family homelessness by 2020. To meet these goals, the community has expanded its Rapid Re-Housing system by aligning funds, through the formation of the Rapid Re-Housing Funders Collaborative (which includes Harris County and other entitlement communities within The Way Home CoC), and standardizing service delivery, through the separation of service components into Financial Assistance and Housing Stabilization Case Management (overseen by two intermediaries). Efforts are also being made to increase available

funds within the Rapid Re-Housing system that will be dedicated towards ending youth homelessness. The Houston Housing Authority is taking a lead role in this Youth Rapid Re-Housing Initiative with support from Harris County and the CoC.

With the community's announcement in June 2015 that it has effectively ended Veteran homelessness, Harris County continues to be involved in maintenance of efforts. The County currently has a Veterans Assistance Program which provides financial and utility assistance services through its Veterans Services Office and Social Services Office. The County has been fortunate to receive a grant from the Texas Veterans Commission that allows it to provide services that include one-time emergency rental assistance and utility assistance for Veteran households.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Harris County regularly consults with the Coalition for the Homeless of Houston/Harris County, the lead agency for the Houston/Pasadena/Harris County/Fort Bend County/Montgomery County Continuum of Care (CoC) structure. Through consultation efforts with the Coalition and other CoC members, Harris County aligned the priorities of the County's homeless strategies with the Continuum-wide priorities for homelessness. The Coalition is a recipient of Harris County's ESG funds for the operation and staffing of the HMIS as they are the system administrator. The Coalition also assists in evaluation of projects requesting ESG funds by providing input on the quality and timeliness of an applicant's HMIS data entry. The CoC members, including Harris County, meet regularly to discuss strategies and develop standards for ESG funded projects. Entitlement communities within the CoC formed the Rapid Re-Housing Funders Collaborative which supports the community's Rapid Re-Housing system. As a member of the Collaborative, Harris County dedicates ESG funds to be utilized for rapid re-housing services. Members of the CoC also meet to establish and update coordinated ESG Standards as reflected in Harris County's ESG Written Standards.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

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| 1 | Agency/Group/Organization | COALITION FOR THE HOMELESS OF HOUSTON/HARRIS COUNTY |
| | Agency/Group/Organization Type | Services - Housing Services-Victims of Domestic Violence Services-homeless Planning organization |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Harris County attends meetings and work groups to address needs of the homeless and implement the Coordinated Access System. The Coalition provides input on the HMIS data quality and performance of applicants. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 2 | Agency/Group/Organization | HARRIS COUNTY HOUSING AUTHORITY |
| | Agency/Group/Organization Type | Housing PHA |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Market Analysis |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCHA staff is consulted regarding the placement of Low Income Tax Credit developments, ensuring consistency with the Consolidated Plan, the Housing Choice Voucher Program and community housing needs. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |

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| 3 | Agency/Group/Organization | HOUSTON AREA URBAN LEAGUE |
| | Agency/Group/Organization Type | Services - Housing Services-Employment Service-Fair Housing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Staff has consulted with HAUL representatives to discuss fair housing issues, training and outreach events and feedback on planning efforts. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 4 | Agency/Group/Organization | Houston Area Urban Community Dev. Corp. |
| | Agency/Group/Organization Type | Housing Service-Fair Housing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Houston Area Urban CDC was consulted regarding housing needs and fair housing issues within the County. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 5 | Agency/Group/Organization | HARRIS COUNTY PUBLIC HEALTH AND ENVIRONMENTAL SERVICES |
| | Agency/Group/Organization Type | Services-Health Health Agency Other government - County |

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| | What section of the Plan was addressed by Consultation? | Lead-based Paint Strategy Neighborhood Nuisance/Blight |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Public Health (formerly Public Health and Environmental Services) provides Harris County with Lead-based Paint information and data. The county provides PH with CDBG funding for lead-based paint abatement efforts and neighborhood nuisance abatement to improve area safety and remove blighted structures. HCCSD has also worked with PH staff to collect data on the built environment, fair housing concerns, surveys for community health impact assessments and feedback on proposed distribution of disaster funding. |
| 6 | Agency/Group/Organization | HEALTHCARE FOR THE HOMELESS - HOUSTON |
| | Agency/Group/Organization Type | Services-Persons with HIV/AIDS Services-homeless Services-Health |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Consultation through review of data, CoC steering committee and meetings as well as feedback on funded projects with the organization. Anticipated outcome is improved services to homeless persons. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 7 | Agency/Group/Organization | AIDS FOUNDATION HOUSTON |
| | Agency/Group/Organization Type | Services-Persons with HIV/AIDS Services-Health |

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| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Organization was contacted to provide data regarding the individuals living with AIDS and/or HIV within the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 8 | Agency/Group/Organization | SEARCH Homeless Services |
| | Agency/Group/Organization Type | Services - Housing Services-homeless Services-Education Services-Employment |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Consultation through review homeless and case management data, CoC steering committee and meetings as well as feedback on funded projects with the organization. Anticipated outcome is improved services to homeless persons and improvements to system efficiency. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |

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| 9 | Agency/Group/Organization | NEIGHBORHOOD CENTERS INC. |
| | Agency/Group/Organization Type | Services-Children Services-Elderly Persons Services-Education Services-Employment Neighborhood Organization |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | BakerRipley (Formerly Neighborhood Centers, Inc.) was consulted regarding community efforts to provide education, employment and community activities to low-income youth, seniors and low-income residents. The organization was also funded during PY2017 to provide disaster case management services and participates in community recovery efforts. |
| 10 | Agency/Group/Organization | YWCA Houston |
| | Agency/Group/Organization Type | Services-Children Services-Elderly Persons Services-Education |
| | What section of the Plan was addressed by Consultation? | Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The YWCA provides information regarding their home delivered and congregate meal program for seniors and program for housing young women that have aged-out of foster care. |
| 11 | Agency/Group/Organization | Lone Star Legal Aid |
| | Agency/Group/Organization Type | Service-Fair Housing |

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| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Lone Star Legal Aid was consulted regarding fair housing concerns and relevant issues faced by those with a fair housing complaint. They also provided data and feedback to inquiries on the types of complaints they are assisting with in the county. |
| 12 | Agency/Group/Organization | Houston Housing Authority |
| | Agency/Group/Organization Type | Housing PHA |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HHA staff is consulted regularly through meetings and email to provide information on resources and strategies for housing homeless, coordination of activities and other housing needs by low-to-moderate income households within the county. |
| 13 | Agency/Group/Organization | COALITION FOR BARRIER FREE LIVING HOUSTON CENTER |
| | Agency/Group/Organization Type | Services-Persons with Disabilities Service-Fair Housing |

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| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCCSD requested the organization review and comment on a draft of the Annual Action Plan and provide data regarding fair housing issues for persons with disabilities. |
| 14 | Agency/Group/Organization | NAACP |
| | Agency/Group/Organization Type | Services-Education Service-Fair Housing Civic Leaders |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | NAACP Housing Committee provided input on current fair housing concerns in the community and issues faced after multiple disasters. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 15 | Agency/Group/Organization | AIRLINE IMPROVEMENT DISTRICT |
| | Agency/Group/Organization Type | Other government - Local Business and Civic Leaders Neighborhood Organization |
| | What section of the Plan was addressed by Consultation? | Economic Development Anti-poverty Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The district provided feedback on revitalization efforts, community impact from disasters and projects funded by Harris County within their boundaries. Consultation aids coordination on future projects and serves as a model for others areas in the county facing similar difficulties. |

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| 16 | Agency/Group/Organization | Houston-Galveston Area Council |
| | Agency/Group/Organization Type | Housing Services-Education Services-Employment Service-Fair Housing Regional organization Planning organization |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCCSD participated in the Sustainable Communities Grant from HUD, Fair Housing Equity Assessment, opportunity mapping, transportation needs, GIS data coordination, and regional environmental issues. HCCSD requested H-GAC staff review and comment on a draft of the Annual Action Plan. Outcomes expected are improved coordination and administration of services throughout the county. |
| 17 | Agency/Group/Organization | THE CHILDREN'S ASSESSMENT CENTER |
| | Agency/Group/Organization Type | Services-Children Services-Victims of Domestic Violence |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |

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| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The CAC provides data on their services and children served as well as feedback on their Harris County funded project. Data was also collected from annual reports and the organization's website. Anticipated outcome is improved coordination in providing services to abused/neglected children throughout Harris County. |
| 18 | Agency/Group/Organization | MENTAL HEALTH, MENTAL RETARDATION AUTHORITY OF HARRIS COUNTY |
| | Agency/Group/Organization Type | Services-Persons with Disabilities Services-homeless Services-Health Health Agency Publicly Funded Institution/System of Care |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Renamed as The Harris Center for Mental Health and IDD, the agency was consulted about facility needs and methods to improve and create more resilient services throughout the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 19 | Agency/Group/Organization | Harris Health System |
| | Agency/Group/Organization Type | Services-Health Health Agency Publicly Funded Institution/System of Care |

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|----|--|---|
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCCSD collected information on healthcare needs for homeless and community needs for services to low income residents throughout the county that are served by Harris Health clinics. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 20 | Agency/Group/Organization | HARRIS COUNTY PROTECTIVE SERVICES FOR CHILDREN & ADULTS |
| | Agency/Group/Organization Type | Child Welfare Agency Publicly Funded Institution/System of Care Adult Welfare Agency |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Review of data and correspondence with staff regarding continuing community needs related to youth and special needs populations in the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan. |
| 21 | Agency/Group/Organization | CITY OF HOUSTON |
| | Agency/Group/Organization Type | Other government - Local |

| | | |
|----|--|---|
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Harris County coordinates homeless strategy and funding priorities (entitlement and disaster recovery) with the City of Houston. Harris County also advises the City on their HOPWA Strategy and has worked with the City on joint permanent supportive housing projects. County staff attends numerous meetings, conference calls and conducts email exchanges with City of Houston staff on many issues of joint interest. Consultation results in better service to residents, coordinated funding efforts, and better awareness of each entities efforts, projects and available resources. |
| 22 | Agency/Group/Organization | City of Pasadena, Texas |
| | Agency/Group/Organization Type | Other government - Local |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Harris County coordinates efforts with city staff regarding homeless strategy, transportation options, and fair housing efforts. |
| 23 | Agency/Group/Organization | TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS |
| | Agency/Group/Organization Type | Housing Other government - State |

| | | |
|----|--|---|
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Correspondence regarding housing market, LIHTC data, and the annual QAP for the LIHTC process. Staff also attends training opportunities offered by TDHCA and coordinates to develop tax credit supported, affordable housing projects. |
| 24 | Agency/Group/Organization | Texas General Land Office |
| | Agency/Group/Organization Type | Housing Other government - State Non-Housing Infrastructure |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis Disaster Recovery |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Harris County continues to work with the General Land Office regarding disaster recovery efforts and funding related to 2015, 2016 and Hurricane Harvey flooding events. Funding is utilized for recovery projects and to reduce the burden on entitlement funding resources. |
| 25 | Agency/Group/Organization | Housing and Urban Development - Houston Field Office |
| | Agency/Group/Organization Type | Housing Service-Fair Housing Other government - Federal |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Non-Homeless Special Needs Market Analysis |

| | |
|---|--|
| <p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p> | <p>FHEO Office consultation to discuss data and complaints for better understanding of fair housing issues. Staff also attended fair housing and community planning and development events coordinated by HUD FHEO/CPD Houston Office.</p> |
|---|--|

Identify any Agency Types not consulted and provide rationale for not consulting

Harris County has contacted numerous agencies and organizations through e-mail, phone calls, meetings, and postings to social media and HCCSD's website to solicit their input and participation in the planning process for both the Amended 2013-2018 Consolidated Plan and PY2018 Annual Action Plan. Harris County thinks that all critical agency types were consulted and provided any opportunity for comment during the participation and consultation process in development of the PY2018 Annual Action Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|---|---|---|
| Continuum of Care | Coalition for the Homeless of Houston/Harris County | Harris County aligned the priorities of the county's homeless strategies with the Continuum-wide priorities for homelessness and participates in The Way Home collaborative model to prevent and end homelessness. |
| Regional Transportation Plan | Houston-Galveston Area Council | The goals of Harris County's Strategic Plan overlap with the Regional Transportation Plan by improving transit services particularly to under-served and low-income communities |
| Regional Plan for Sustainable Development | Houston-Galveston Area Council | The goals of Harris County's Strategic Plan overlaps with the RPSD by improving the quality of life for county residents. The goals of both plans include increasing the availability affordable housing, improving social equity and improving the region's economic competitiveness balanced with environmental concerns, potential impacts and conservation. |
| Fair Housing Equity Assessment | Houston-Galveston Area Council | Harris County's goals and the FHEA both work to further fair housing in the region through activities supported by disaster recovery, entitlement and other funding sources. |

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|-------------------------------------|---|---|
| Social Equity Profile | Houston-Galveston Area Council | Harris County's goals and the Equity Profile overlap to further social equity with economic, education and quality of life improvements to low-income residents. |
| City of Houston Consolidated Plan | City of Houston | Harris County and the City of Houston have many overlapping goals to address homelessness, provide affordable housing and improve the quality of life to under-served and low-income communities. |
| PHA Plan | Harris County Housing Authority | Harris County's Strategic Plan and the PHA Plan goals include increasing the availability and supply of affordable housing, improving the quality of life for residents, promoting economic improvements/vitality, promoting self-sufficiency and asset development of low-income families and affirmatively furthering fair housing throughout the county. |
| Healthy Living Matters | Harris County Public Health | Public Health and HCCSD both have goals to improve under-served and low-income resident's health, such as reducing childhood obesity through collaborative efforts to create a better environment and access to health services. |
| 2015 CDBG-DR Method of Distribution | Harris County CSD | The State of Texas Annual Action Plan and the Method of Distribution both work to identify needs in the county through consultation and feedback to provide benefits to low-to-moderate income residents impacted by the providentially declared disaster. |
| 2016 CDBG-DR Method of Distribution | Harris County CSD | The State of Texas Annual Action Plan and the Method of Distribution both work to identify needs in the county through consultation and feedback to provide benefits to low-to-moderate income residents impacted by the providentially declared disaster. |
| Annual Qualified Allocation Plan | Texas Department of Housing and Community Affairs | Harris County's multi-family affordable housing goals overlap with the QAP as it guides the annual allocation Low Income Housing Tax Credits which are a major source of funding for affordable multi-family housing projects in the county that often seek Harris County HOME funding. |

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Regional collaboration and coordination is facilitated by the Houston-Galveston Area Council (H-GAC) which covers a thirteen county region of southeast Texas and includes Harris County. The county works with H-GAC and surrounding counties and communities on transportation, population growth, sustainability, water quality and many other issues.

Harris County actively works with the Houston/Harris County/Ft. Bend/Montgomery County Continuum of Care to improve coordination and quality of services to the area's homeless population. Members of the Continuum of Care developed a process for providing Certifications of Consistency for agencies seeking funding through the Texas Department of Housing and Community Affairs (TDHCA) to ensure that state funds are aligned with local priorities.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Process for the development of the PY2018 Annual Action Plan utilizes elements from Harris County's Amended PY2013-2018 Consolidated Plan Citizen Participation Plan and includes public notices, public hearings, mailings, website postings, social media outreach, and community/organization meeting attendance by staff and email notifications to interested parties registered with HCCSD.

The primary goal of the Citizen Participation Plan is to provide all citizens of the community with adequate opportunity to participate in an advisory role in the planning, implementation, and assessment of the Consolidated and Annual Action Plans. The Plan details the proposed use of the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Emergency Solutions Grants (ESG) and other funding sources.

The Citizen Participation Plan also sets forth policies and procedures for citizen participation, which are designed to maximize the opportunity for citizen participation in the community development process. Special emphasis has been placed on encouraging participation by persons of low-income, residents in target areas, residents in affordable housing developments, and residents of areas where community development funds are utilized. Additionally, emphasis was placed on encouraging participation from local housing authorities, residents of subsidized housing, non-English speaking persons, minorities, and persons with disabilities or special needs. Participation was also solicited from county residents who live in blighted/and or identified low-to-moderate income neighborhoods to participate in the planning effort.

Citizen Participation Outreach

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|-------------------|---|---|--|--|--|
| 1 | Internet Outreach | <p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Non-targeted/broad community</p> | <p>PY2018 Notice of Funding Availability (NOFA) information was posted to HCCSD's website notifying interested applicants of available funds, conference dates and submission deadline.</p> | <p>Harris County CSD sent numerous emails using the Interested Parties contact list of several hundred individuals and organizations to notify them of public notices, the NOFA, hearings and applicant conferences.</p> | N/A | <p>https://csd.harriscountytexas.gov/Pages/FundingOpportunities.aspx</p> |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|-----------------------------|--|--|--|--|---|
| 2 | Email to Interested Parties | Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community | Harris County CSD sent out NOFA emails using the Interested Parties Contact List of several hundred individuals and organizations to notify them of public notices, the NOFA, upcoming public hearings and applicant conference. | Applicant conference attendees, inquiries about available funding, technical assistance to applicants, application submission deadline and receipt of 38 competitive proposals for evaluation. | N/A | https://csd.harriscountytexas.gov/Pages/FundingOpportunities.aspx |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|------------------|------------------------------|---|--|--|---|
| 3 | Newspaper Ad | Non-targeted/broad community | PY2018 RFP publication in the Houston Chronicle for three consecutive weeks by Harris County Purchasing that requested submission of proposals. | HCCSD received 38 proposals for evaluation. | N/A | |
| 4 | Public Meeting | Non-targeted/broad community | HCCSD held a public meeting, known as an applicant conference, during the PY2018 RFP process for those interested in CDBG General funding. | Applicants asked questions about the process, application, obtaining technical assistance and available funding. | N/A | https://csd.harriscountytexas.gov/Pages/FundingOpportunities.aspx |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|-------------------|------------------------------|--|--|--|---|
| 5 | Public Meeting | Non-targeted/broad community | HCCSD held a public meeting, known as an applicant conference, during the PY2018 RFP process for those interested in CDBG Public Services funding. | Applicants asked questions about the process, application, obtaining technical assistance and available funding. | N/A | https://csd.harriscountytexas.gov/Pages/FundingOpportunities.aspx |
| 6 | Internet Outreach | Non-targeted/broad community | HCCSD held a public meeting, known as an applicant conference, during the PY2018 RFP process for those interested in ESG funding. | Applicants asked questions about the process, application, obtaining technical assistance and available funding. | N/A | https://csd.harriscountytexas.gov/Pages/FundingOpportunities.aspx |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|------------------|--|---|---|--|---------------------|
| 7 | Newspaper Ad | Non-targeted/broad community | PY2018 Public Notice of Awards in the Houston Chronicle. | HCCSD received one phone response from an organization inquiring about funding and the AAP timeline discussed in the public notice. | N/A | |
| 8 | Newspaper Ad | Minorities Non-English Speaking - Specify other language: Spanish | PY2018 Public Notice of Awards in La Voz newspaper. HCCSD has not received any response from citizens or organizations regarding the public notice. | No comments received to date. | N/A | |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|-------------------|--|--|-------------------------------|--|---|
| 9 | Internet Outreach | Minorities Non-English Speaking - Specify other language: Spanish Non-targeted/broad community | PY2018 AAP Public Notice of Awards posted to HCCSD website in English and Spanish. | No comments received to date. | N/A | https://csd.harriscountytexas.gov/Pages/AnnualActionPlan.aspx |
| 10 | Internet Outreach | Non-targeted/broad community | Draft of PY2018 AAP and attachments posted to HCCSD website for public review and comment. | No comments received to date. | N/A | https://csd.harriscountytexas.gov/Pages/AnnualActionPlan.aspx |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|------------------|--|---|--|--|---|
| 11 | Public Hearing | Non-English Speaking - Specify other language: Spanish Non-targeted/broad community | Harris County held a public hearing for Draft PY2018 AAP on November 30, 2017, at 10:00 am in HCCSD's Lantern Point office that was open to the public. Two members of the public or other interested parties attended the hearing. | No comments were submitted during the public hearing or afterward. | N/A | https://csd.harriscountytexas.gov/Pages/AnnualActionPlan.aspx |

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|--|---|--|---|--|---|
| 12 | Email to Interested Parties Mailing List | Minorities Persons with disabilities Non-targeted/broad community | Harris County sent out an email to its Interested Parties Mailing List that the draft PY2018 AAP was posted to HCCSD's website and available for review and comment. | No comments were received as a result of the emails sent out. | N/A | |
| 13 | Public Hearing | Non-targeted/broad community | Harris County held a public hearing on January 9, 2018, at Harris County Commissioners Court that is open to the public. | No comments were submitted during the public hearing. | N/A | https://www.harriscountytexas.gov/agenda/ |

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Harris County Community Services Department (HCCSD) administers CDBG, HOME, and ESG funding for Harris County. HCCSD holds an annual Request for Proposal (RFP) process to allocate funding according to the priorities, goals and objectives of its current Consolidated Plan. HCCSD also coordinates with the Harris County Housing Authority on the Authority's projects for low-income tax credits and partners with the Houston Housing Authority to extend HUD resources to rapidly house the homeless. Harris County also acts as sponsor for several Continuum of Care (CoC) applicants and is a steering committee member of the CoC.

Anticipated Resources

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|------------|---|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 13,385,550 | 12,400 | 650,000 | 14,047,950 | 0 | Harris County Community Development Priorities in public services, public facilities and infrastructure improvements. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|---|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| HOME | public - federal | Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA | 4,271,239 | 17,500 | 400,000 | 4,688,739 | 0 | Improve the affordability of Affordable Housing for homeless and/or low and moderate income families. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|-------------------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| ESG | public - federal | Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing | 1,104,804 | 0 | 0 | 1,104,804 | 0 | Assist homeless persons and persons at-risk of becoming homeless with necessary services, including use of HMIS by providers, to regain stability in permanent housing. |
| Continuum of Care | public - federal | Rental Assistance | 1,130,663 | 0 | 0 | 1,130,663 | 0 | Continuum of Care funds are used to support permanent supportive housing projects. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|--|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| Other | private | Financial Assistance | 1,000,000 | 0 | 0 | 1,000,000 | 0 | Combination of funding from Emergency Assistance, EFSP Phase 34/35, Reliant Care, TXU Energy Aid and others to assist eligible customers with emergency utility assistance for low-income households on the verge of utility disconnection or whose services have been disrupted due to economic hardship. |
| Other | public - federal | Public Improvements Public Services | 3,000,000 | 0 | 0 | 3,000,000 | 0 | Federal Transit Administration (FTA) grant funding is used for the operation of Harris County Transit services and installation of bus stops and shelters. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|-----------------|---|----------------------------------|--------------------|--------------------------|-------------|---|--|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| Other | public - state | Admin and Planning Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab Public Improvements Public Services | 500,000,000 | 0 | 0 | 500,000,000 | 0 | Disaster Recovery funding from HUD to the State of Texas and allocated to Harris County for the recovery of housing and non-housing projects affected by Hurricane Ike/Dolly, 2015 Flood Events, 2016 Flood Events and Hurricane Harvey. |
| Other | public - state | Financial Assistance Rental Assistance | 300,000 | 0 | 0 | 300,000 | 0 | Texas Veterans Commission Fund for Veterans' Assistance grant to provide emergency rental/utility assistance for veterans experiencing a temporary financial crisis causing an inability to pay rent or utilities. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|-----------------|-----------------------------|----------------------------------|--------------------|--------------------------|-----------|---|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| Other | public - local | Admin and Planning Other | 50,000 | 0 | 0 | 50,000 | 0 | TIRZ funding supports planning, technical assistance and operation of the Homeless Management Information System (HMIS) managed by the Coalition for the Homeless of Houston/Harris County. |

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The HUD funding received by the county is used to leverage additional dollars for transit services, social services, homeless programs and economic development. HUD requires that participating jurisdictions provide 25 percent match for all HOME funds and 100 percent for ESG funds. HUD's match requirements for HOME and ESG are passed to the county's sub-recipients of HUD funding. While there are no federal match requirements for CDBG, HCCSD requires that those projects applying for CDBG Public Services funding provide a minimum of 25 percent leveraging and CDBG General a minimum of 25 percent leveraging for the proposed project. HCCSD also coordinates with the Harris County Housing Authority in the authority's projects applying for low-income housing tax credits. Harris County also acts as sponsor for two Continuum of Care (CoC) applicants and is a steering committee member of the CoC. HUD funding will also assist expanding available State transit funding to serve low-income areas of the county.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

This is not applicable.

Discussion

Harris County verifies all leverage and match documentation submitted by subgrantees for prospective match or leverage. The range of resources leveraged to support Harris County projects is broad and includes local and national foundations, the United Way, State and Federal Agencies such as TDHCA, Health and Human Services, Texas Department of Agriculture, Area Agency on Aging, Texas Veterans Commission as well as private donations from individuals, both cash and volunteer services.

Harris County also operates Neighborhood Stabilization Programs (NSP) 1 and 3 to acquire foreclosed single-family properties, rehabilitate those properties that need work, and sell the homes to eligible homebuyers. As noted in the PY2016 Consolidated Annual Performance Evaluation Report (CAPER), NSP1 Program expended a total of \$133,076.08 for the acquisition of 11 single-family, vacant, foreclosed homes during PY2016. The NSP3 Program expended \$477,771.10 for the acquisition of 2 single-family, vacant, foreclosed homes in the NSP3 target areas and sold 1 home. The program income generated by the NSP program is placed in a revolving loan fund managed by HCCSD.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|--------------------|-----------------|-----------------|--|--|
| 1 | Homeownership for Owners | 2013 | 2019 | Affordable Housing | | Housing | HOME: \$517,500 | Direct Financial Assistance to Homebuyers: 33 Households Assisted |
| 2 | Single-family Home Rehabilitation Owners | 2013 | 2019 | Affordable Housing | | Housing | CDBG: \$1,040,000 HOME: \$700,000 | Homeowner Housing Rehabilitated: 50 Household Housing Unit |
| 3 | Homeless Street Outreach | 2013 | 2019 | Homeless | | Homelessness | ESG: \$39,503 | Homeless Person Overnight Shelter: 600 Persons Assisted |
| 4 | Homeless Emergency and Transitional Housing | 2013 | 2019 | Homeless | | Homelessness | CDBG: \$25,000 ESG: \$241,836 Texas Veterans Commission: \$300,000 | Homeless Person Overnight Shelter: 8635 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 28 Beds |
| 5 | Rapid Re-Housing | 2013 | 2019 | Homeless | | Homelessness | CDBG: \$631,668 ESG: \$690,335 | Tenant-based rental assistance / Rapid Rehousing: 405 Households Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--|------------|----------|-----------------------------------|-----------------|-------------------|---|---|
| 6 | Homeless Management Information System | 2013 | 2019 | Homeless | | Homelessness | ESG: \$50,000 Tax Increment Reinvestment Zones: \$50,000 | Other: 72 Other |
| 7 | Parks | 2013 | 2019 | Non-Housing Community Development | | Public Facilities | CDBG: \$1,005,000 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 9620 Persons Assisted |
| 8 | Sidewalks/Pathways | 2013 | 2019 | Non-Housing Community Development | | Infrastructure | CDBG: \$316,486 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 8340 Persons Assisted |
| 9 | Water/Sewer Improvements | 2013 | 2019 | Non-Housing Community Development | | Infrastructure | CDBG: \$4,124,443 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 44136 Persons Assisted |
| 10 | General Public Services | 2013 | 2019 | Non-Housing Community Development | | Public Services | CDBG: \$50,000 | Public service activities other than Low/Moderate Income Housing Benefit: 30 Persons Assisted |
| 11 | Senior Services (Special Needs Population) | 2013 | 2019 | Non-Housing Community Development | | Public Services | CDBG: \$114,000 | Public service activities other than Low/Moderate Income Housing Benefit: 702 Persons Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|-------------------------------|------------|----------|-----------------------------------|-----------------|-----------------|-----------------|---|
| 12 | Youth Services/Child Care | 2013 | 2019 | Non-Housing Community Development | | Public Services | CDBG: \$339,315 | Public service activities other than Low/Moderate Income Housing Benefit: 1465 Persons Assisted |
| 13 | Health Services | 2013 | 2019 | Non-Housing Community Development | | Public Services | CDBG: \$70,000 | Public service activities other than Low/Moderate Income Housing Benefit: 350 Persons Assisted |
| 14 | Transportation Services | 2013 | 2019 | Non-Housing Community Development | | Public Services | CDBG: \$571,862 | Public service activities other than Low/Moderate Income Housing Benefit: 8491 Persons Assisted |
| 15 | Abused and Neglected Children | 2013 | 2019 | Non-Housing Community Development | | Public Services | CDBG: \$65,000 | Public service activities other than Low/Moderate Income Housing Benefit: 175 Persons Assisted |

Table 6 – Goals Summary

Goal Descriptions

| | | |
|---|-------------------------|---|
| 1 | Goal Name | Homeownership for Owners |
| | Goal Description | Funds will be used to provide individuals and families with the opportunity for homeownership through financial assistance to prospective homebuyers. |

| | | |
|---|-------------------------|--|
| 2 | Goal Name | Single-family Home Rehabilitation Owners |
| | Goal Description | Funds will be used to provide single-family reconstruction, major or minor rehabilitation assistance to low-to-moderate income homeowners, including senior and disabled households. |
| 3 | Goal Name | Homeless Street Outreach |
| | Goal Description | Funds will be used to perform engagement activities with homeless individuals to assist in accessing emergency essential services, housing resources and/or urgent care resources. |
| 4 | Goal Name | Homeless Emergency and Transitional Housing |
| | Goal Description | Funds will be used to provide homeless persons with emergency shelter, transitional housing (youth and domestic violence only) and case management services. |
| 5 | Goal Name | Rapid Re-Housing |
| | Goal Description | Funds will be used to provide rental assistance and case management services to homeless individuals and families. |
| 6 | Goal Name | Homeless Management Information System |
| | Goal Description | Funds will be used to administer the Homeless Management Information System (HMIS) and assist with ensuring usage by all applicable homeless providers. |
| 7 | Goal Name | Parks |
| | Goal Description | Funds will be used to construct parks/recreational facilities that benefit low-to-moderate income areas. |
| 8 | Goal Name | Sidewalks/Pathways |
| | Goal Description | Funds will be used to make improvements to sidewalks and/or pathways in Harris County. |
| 9 | Goal Name | Water/Sewer Improvements |
| | Goal Description | Funds will be used to make improvements to water and sanitary sewer systems in Harris County. |

| | | |
|----|-------------------------|--|
| 10 | Goal Name | General Public Services |
| | Goal Description | Funds will be used to provide general public services that improve job skill for low-to-moderate income persons. |
| 11 | Goal Name | Senior Services (Special Needs Population) |
| | Goal Description | Funds will be used to provide services to seniors that improve their quality of life. |
| 12 | Goal Name | Youth Services/Child Care |
| | Goal Description | Funds will be used to provide services that improve area children's health, well-being and educational opportunities. |
| 13 | Goal Name | Health Services |
| | Goal Description | Funds will be used to provide services that improve the health and well-being of low-to-moderate income, senior, disabled or homeless persons. |
| 14 | Goal Name | Transportation Services |
| | Goal Description | Funds will be used to provide transportation services to low-to-moderate income persons including homeless persons, seniors and individuals with disabilities. |
| 15 | Goal Name | Abused and Neglected Children |
| | Goal Description | Funds will be used to provide advocacy services for abused and neglected children. |

Projects

AP-35 Projects – 91.220(d)

Introduction

For PY2018, Harris County Community Services Department (HCCSD) proposes to fund a total of forty-one (41) qualifying projects, of which thirty-five (35) are competitive and in-house projects while the remaining six (6) are HCCSD CDBG, HOME and ESG Administrative projects. Only thirty-five (35) projects are listed below due to all ESG projects being consolidated into one project, including program administration and unprogrammed funds. In addition, included in the list below are HCCSD Administrative projects for CDBG and HOME funds numbered as projects 1 through 4. Project number 5, Alliance of Community Assistance Ministries (ACAM) - Collaborative Employment Services Project was conditionally awarded funding and the project created, but funding was deobligated, following the County's Amendments Policy, before a contract was executed.

Projects

| # | Project Name |
|----|---|
| 1 | Harris County CSD - Unprogrammed CDBG |
| 2 | Harris County CSD - Unprogrammed HOME and CHDO |
| 3 | Harris County CSD - HOME Administration |
| 4 | Harris County CSD - CDBG Administration |
| 5 | Alliance of Community Assistance Ministries (ACAM) - Collaborative Employment Services Project |
| 6 | Child Advocates, Inc. - Court Appointed Special Advocates Program |
| 7 | Communities in Schools, Southeast Harris County, Inc. - South Houston Youth Intervention Initiative |
| 8 | Harris County CSD - Housing Stability Case Management - (SEARCH) |
| 9 | Harris County CSD - Housing Stability Case Management |
| 10 | Harris County CSD - Transportation Program |
| 11 | Harris County Pct. 1 - Seniors Drama Program |
| 12 | Harris County Pct. 1 Street Olympics - Aquatics Program |
| 13 | Harris County Pct. 1 Street Olympics - Discovery Camp |
| 14 | Harris County Pct. 1 Street Olympics - Summer Games |
| 15 | Healthcare for the Homeless-Houston - Dental Care Program |
| 16 | Interfaith Ministries for Greater Houston - Meals on Wheels for Greater Houston |
| 17 | Northwest Assistance Ministries (NAM) - Meals on Wheels Program |
| 18 | Precinct2gether, Inc. - After-School and Summer Day Camp |
| 19 | Precinct2gether, Inc. - Transportation Voucher Program |
| 20 | SEARCH Homeless Services - Housing for the Homeless |

| # | Project Name |
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| 21 | City of Galena Park - Sidewalk Improvements |
| 22 | City of Jacinto City - Water Mains & Fire Protection Improvements (Phase 3) |
| 23 | Crosby Municipal Utility District (MUD) - Wastewater Treatment Plant Improvements |
| 24 | Harris County CSD - Health and Safety Home Repair Program |
| 25 | Harris County CSD - Minor Home Repair Program |
| 26 | Harris County Pct. 1 - Airline Improvement District Zone 2 Lorino Street Sanitary Sewer Lines |
| 27 | Harris County Pct. 2 - Seymour, Surlles and Lee Rd. Water System |
| 28 | Harris County Pct. 3 (Parks Dept.) - Sand Canyon Park and Sidewalk Improvements (Phase II) |
| 29 | Harris County W.C.&I.D. No. 21 - Water Supply and Fire Protection Improvements |
| 30 | Harris County W.C.&I.D. No. 36 - Wastewater & Lift Station Improvement (Phase III) |
| 31 | ESG Projects - Multiple Subrecipients |
| 32 | Harris County CSD - Downpayment Assistance Program |
| 33 | Harris County CSD - Major Rehabilitation/Reconstruction Program |
| 34 | Sarah's House - Shelter Services |
| 35 | Coalition for the Homeless Houston/Harris County - RRH Case Management Intermediary |

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

For the PY2018 RFP and Annual Action Plan, Harris County held a competitive RFP soliciting proposals for the estimated available amounts of PY2018 CDBG Public Service, CDBG and ESG funding. Harris County determined that a high priority level should be assigned to the following CDBG Public Service objectives: General Services, Senior Services, Youth Services/Child Care, Health Services, Services to Persons with Disabilities, Transportation Services, Services to Persons with HIV/AIDS, Abused/Neglected, and Crime Awareness and Juvenile Justice. Projects selected for funding should address at least one of the high priority level objectives. CDBG General projects were selected from the PY2018 competitive RFP process with a high priority assigned to the following objectives: Senior Centers, Youth Centers, Street Improvements, Water/Sewer Improvements, Sidewalks/Pathways and Flood Drain Improvements. Harris County ESG funding continues to place high priority on Emergency Shelters, Street Outreach and Rapid Re-Housing Projects.

The impacts of Hurricane Harvey on Harris County have been significant resulting in wide-spread flooding damage to homes, businesses and infrastructure. The impacts to the community are still being assessed, but some of the obstacles to addressing underserved needs were identified as providing housing for displaced residents and repairs to damaged homes. Harris County's Downpayment Assistance Program (DAP) identified that there is a need by low-to-moderate income DAP participants to obtain more affordable mortgages for single-family homeownership as costs for housing continue to rise. Harris County is working to overcome this obstacle of meeting more stringent credit requirements for affordable mortgages and reducing the housing costs burden on residents. There is also a lack of

affordable, quality housing stock in Harris County that was worsened by Hurricane Harvey's flooding. Through its Minor Home Repair, Health and Safety Home Repair and Major Rehab/Reconstruction Programs the county is working address this obstacle.

AP-38 Project Summary
Project Summary Information

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| 1 | Project Name | Harris County CSD - Unprogrammed CDBG |
| | Target Area | |
| | Goals Supported | |
| | Needs Addressed | |
| | Funding | CDBG: \$2,293,067 |
| | Description | Unprogrammed CDBG funds. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | N/A |
| | Location Description | N/A |
| Planned Activities | N/A | |
| 2 | Project Name | Harris County CSD - Unprogrammed HOME and CHDO |
| | Target Area | |
| | Goals Supported | |
| | Needs Addressed | |
| | Funding | HOME: \$2,644,115 |
| | Description | Unprogrammed HOME and CHDO set-aside funds. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | N/A |
| | Location Description | N/A |
| Planned Activities | N/A | |
| 3 | Project Name | Harris County CSD - HOME Administration |
| | Target Area | |
| | Goals Supported | |

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| | Needs Addressed | |
| | Funding | HOME: \$427,124 |
| | Description | Funding to be used for HOME program administration by Harris County. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | N/A |
| | Location Description | N/A |
| | Planned Activities | N/A |
| 4 | Project Name | Harris County CSD - CDBG Administration |
| | Target Area | |
| | Goals Supported | |
| | Needs Addressed | |
| | Funding | CDBG: \$2,677,109 |
| | Description | Funds to be used for CDBG program administration. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | N/A |
| | Location Description | N/A |
| | Planned Activities | N/A |
| 5 | Project Name | Alliance of Community Assistance Ministries (ACAM) - Collaborative Employment Services Project |
| | Target Area | |
| | Goals Supported | General Public Services |
| | Needs Addressed | Public Services |
| | Funding | : \$0.00 |

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| | Description | Project Cancelled and Funding De-obligated - ACAM's Collaborative Employment Services Program will provide case management, wrap around services and employment-related classes, coaching, planning and skills development to 30 unduplicated clients. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project Cancelled and Funding De-obligated - Activities will benefit 30 low-to-moderate income families. |
| | Location Description | Project Cancelled and Funding De-obligated - Activities will take place at partnership ministry locations in Katy and Humble, Harris County, Texas. |
| | Planned Activities | Project Cancelled and Funding De-obligated - Case management and employment-related services that include training classes, coaching, planning and employment skills development. |
| 6 | Project Name | Child Advocates, Inc. - Court Appointed Special Advocates Program |
| | Target Area | |
| | Goals Supported | Abused and Neglected Children |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$65,000 |
| | Description | Child Advocates will supervise court appointed volunteers in their efforts to provide court appointed advocacy services to 175 abused and neglected children. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 175 families with abused or neglected children. |
| | Location Description | County-wide activity; Facility is located at 2401 Portsmouth Street, Suite 210, Houston, Texas 77098. |
| | Planned Activities | Supervision of volunteer advocates provided advocacy services for children who have been abused and neglected. |
| 7 | Project Name | Communities in Schools, Southeast Harris County, Inc. - South Houston Youth Intervention Initiative |

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| | Target Area | South Houston |
| | Goals Supported | Youth Services/Child Care |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$41,096 |
| | Description | Communities in Schools, Southeast Harris County, Inc. will serve a minimum of 120 unduplicated, economically disadvantaged children in four schools who will receive an average of 20 sessions of case managed tutoring, mentoring or enrichment activity services. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 120 low-to-moderate income families. |
| | Location Description | Southeast Harris County (South Houston Elementary, Schneider Middle, South Houston Intermediate and Queens Intermediate); South Houston Target Area |
| | Planned Activities | Case management activities, tutoring, mentoring and counseling services to children and their parents. |
| 8 | Project Name | Harris County CSD - Housing Stability Case Management - (SEARCH) |
| | Target Area | |
| | Goals Supported | Rapid Re-Housing |
| | Needs Addressed | Homelessness |
| | Funding | CDBG: \$136,334 |
| | Description | Project will provide housing stability, case management services to scattered site and/or project based sites serving 105 unduplicated residents. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 105 homeless families. |

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| | Location Description | County-wide activity for program participants. Housing locations are scattered-sties throughout the county. |
| | Planned Activities | Housing stability case management services to residents. |
| 9 | Project Name | Harris County CSD - Housing Stability Case Management |
| | Target Area | |
| | Goals Supported | Rapid Re-Housing |
| | Needs Addressed | Homelessness |
| | Funding | CDBG: \$301,000 |
| | Description | The HCCSD Office of Social Services will provide housing stability case management services to 60 chronically homeless individuals who have been identified as receiving a Houston Housing Authority Housing Choice Voucher. Clients will receive comprehensive case management and related support services to help ensure that clients remain stable in permanent housing. By providing such services, this will help alleviate homelessness within Harris County. The costs associated with case management and rental payment processing will be classified as project delivery matching funds for the ESG component of the program. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 60 chronically homeless families receiving housing choice vouchers. |
| | Location Description | County-wide activity; Harris County CSD Social Services facility is located at 9418 Jensen Drive, Houston, Texas 77093. |
| | Planned Activities | Activities will benefit 60 chronically homeless families receiving housing vouchers. |
| 10 | Project Name | Harris County CSD - Transportation Program |
| | Target Area | |
| | Goals Supported | Transportation Services |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$481,390 |

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| | Description | The Harris County CSD Transportation Program will: (1) provide non-emergency medical demand response transit services to elderly and disabled persons for essential services in the non METRO service areas, (2) provide non-emergency medical demand response transit services to homeless persons for essential services in the non-METRO service areas, (3) provide a connector shuttle service for La Porte to transport low-income or disabled persons to social services, medical facilities and provide a connection to the METRO bus system to allow greater access the the Texas Medical Center and Downtown Houston. This service will have a flex component for ADA demand response trips. Service time will be extended by 1 hour per day to meet additional needs and also limited Saturday service, and (4) provide a route service in Highlands Crosby that will extend operating times and provide Saturday service to provide access for low-income persons to clinics and employment centers within the low income areas on the east side of Harris County. The extended times will also allow use of the Park and Ride system to give passengers greater access to Downtown Business and Medical Center venues. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities benefit 8,240 low-to-moderate income, homeless, senior and/or families that have a person with a disability. |
| | Location Description | County-wide activity. Harris County Transit offices are located at 8410 Lantern Point Drive, Houston, Texas 77054. |
| | Planned Activities | <p>1. Non-emergency medical demand response to low-income, homeless and persons with disabilities.</p> <p>2. Connector shuttle in La Porte for low-income and persons with disabilities to social services and medical facilities and METRO service area.</p> <p>3. Lifeline deviated route in Highlands/Crosby area for low-income areas to provide access to clinics and employment centers in East Harris County with extended service times.</p> |
| 11 | Project Name | Harris County Pct. 1 - Seniors Drama Program |
| | Target Area | |

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| | Goals Supported | Senior Services (Special Needs Population) |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$20,000 |
| | Description | The program will serve 67 seniors through the use of dramatic and performing arts to raise awareness of critical health issues that currently confront and affect senior citizens. In addition the program helps seniors engage in a relevant and meaningful endeavor, avoid loneliness and improve their communication skills. These efforts enhance their ability to understand, articulate and advocate for their own wellness, welfare and well-being. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 67 low-income families with seniors. |
| | Location Description | Southeast Harris County within Harris County Precinct One facilities. |
| | Planned Activities | Services to the elderly that raise awareness of senior health issues through attendance, participation in and discussions of senior health focused dramatic performances. |
| 12 | Project Name | Harris County Pct. 1 Street Olympics - Aquatics Program |
| | Target Area | |
| | Goals Supported | Youth Services/Child Care |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$42,024 |
| | Description | Project provides learn-to-swim classes, instructional swim program for inner-city youth, nationally competitive swim team and coordinates US Swim sanctioned meets for 275 children in the HCCSD Service Area. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit approximately 275 low-to-moderate income families. |

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| | Location Description | County-wide activity. Activities take place at Precinct One facilities. |
| | Planned Activities | Provide instructional swim lessons to qualifying low-to-moderate income youth and participate in swim competitions. |
| 13 | Project Name | Harris County Pct. 1 Street Olympics - Discovery Camp |
| | Target Area | |
| | Goals Supported | Youth Services/Child Care |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$28,993 |
| | Description | The Discovery Camp provides an opportunity for youth to discover nature through a summer day camp, an all-year 'Traveling Naturalist' and summer internship program for 210 youth. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 210 low-to-moderate income families. |
| | Location Description | County-wide activity. |
| Planned Activities | <ol style="list-style-type: none"> 1. Youth education of nature through summer camp 2. Travelling Naturalist for youth education 3. Internship program for older youth at summer camp | |
| 14 | Project Name | Harris County Pct. 1 Street Olympics - Summer Games |
| | Target Area | |
| | Goals Supported | Youth Services/Child Care |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$58,502 |
| | Description | Program provides character building participatory and competitive summer recreational activities for 209 children (6 - 16 years old) who reside in Harris County and work training opportunities for high school and college students via a summer work program. |
| | Target Date | 2/28/2019 |

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| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 209 low-to-moderate income families. |
| | Location Description | County-wide activity. |
| | Planned Activities | Character building participatory and competitive youth recreational events for youth during the summer and a summer work program for older youth of high school and college ages. |
| 15 | Project Name | Healthcare for the Homeless-Houston - Dental Care Program |
| | Target Area | |
| | Goals Supported | Health Services |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$70,000 |
| | Description | Project will provide urgent, routine and restorative dental care services to 350 homeless or formerly homeless individuals. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 350 homeless or formerly homeless families. |
| | Location Description | County-wide activity. Healthcare for the Homeless-Houston's Dental Clinic is located at 1934 Caroline Street, Houston, Texas 77002. |
| | Planned Activities | Urgent, routine and restorative dental-health services to homeless or formerly homeless individuals in need of dental care. |
| 16 | Project Name | Interfaith Ministries for Greater Houston - Meals on Wheels for Greater Houston |
| | Target Area | |
| | Goals Supported | Senior Services (Special Needs Population) |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$47,000 |

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| | Description | The Meals on Wheels for Greater Houston program provides seniors with adequate daily nutrition and support through the home-delivery of nutritious hot and frozen meals, weekend meals, and breakfast meals. The Harris County CDBG funds will be used to provide case assessments to 330 home-bound seniors to ensure that staff is aware of all nutritional and non-nutritional needs of these seniors. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities benefit 330 low-to-moderate income or disabled seniors. |
| | Location Description | County-wide activity. |
| | Planned Activities | Provide support through the delivery of daily meals and performing case assessments of homebound seniors. |
| 17 | Project Name | Northwest Assistance Ministries (NAM) - Meals on Wheels Program |
| | Target Area | |
| | Goals Supported | Senior Services (Special Needs Population) |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$47,000 |
| | Description | Northwest Assistance Ministries' Meals on Wheels Program will provide case management and direct assistance, which includes daily meals and daily volunteer contact, to 305 home bound senior citizens. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 305 low-to-moderate income or disabled seniors. |
| | Location Description | County-wide activity. |
| | Planned Activities | Provide support with daily meals and case assessment to home-bound seniors during home visits. |
| | Project Name | Precinct2gether, Inc. - After-School and Summer Day Camp |

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| 18 | Target Area | |
| | Goals Supported | Youth Services/Child Care |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$168,700 |
| | Description | Precinct2gether will provide a summer day camp and after-school care activities to 400 children in Harris County. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities to benefit 400 low-to-moderate income families. |
| | Location Description | East Harris County with activities taking place in various Harris County Precinct 2's facilities. |
| | Planned Activities | <ol style="list-style-type: none"> 1. Recreational summer day camp for youth. 2. After-school care and activities for youth. |
| 19 | Project Name | Precinct2gether, Inc. - Transportation Voucher Program |
| | Target Area | |
| | Goals Supported | Senior Services (Special Needs Population) |
| | Needs Addressed | Public Services |
| | Funding | CDBG: \$90,472 |
| | Description | Precinct2gether will provide case management services and transportation voucher cards to 251 seniors. |
| | Target Date | 2/28/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 251 low-to-moderate income or disabled seniors. |
| | Location Description | East Harris County within Precinct 2's boundaries. |
| Planned Activities | Transportation vouchers distributed to seniors for accessing area services. | |
| | Project Name | SEARCH Homeless Services - Housing for the Homeless |

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| 20 | Target Area | |
| | Goals Supported | Rapid Re-Housing |
| | Needs Addressed | Housing Homelessness |
| | Funding | CDBG: \$128,000 |
| | Description | SEARCH will provide intensive case management services to 60 formerly homeless households enrolled the Houston Housing Authority Housing Choice Voucher Program consisting of approximately 80 adults and children in which at least one adult member of the household is permanently disabled. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activities will benefit 60 formerly homeless families. |
| | Location Description | County-wide activity with scattered-site housing. |
| | Planned Activities | Housing stability case management to formerly homeless households. |
| 21 | Project Name | City of Galena Park - Sidewalk Improvements |
| | Target Area | Galena Park |
| | Goals Supported | Sidewalks/Pathways |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$316,486 |
| | Description | A portion of the City of Galena Park's sidewalks will be leveled, rebuilt and brought up to code according to the Americans with Disabilities Act (ADA). By bringing the sidewalks up to code, citizens will no longer need to walk on the shoulder of the road where they are exposed to road traffic, potential accidents and other hazards. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 8,340 low-to-moderate income families. |

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| | Location Description | Project activities are located in Galena Park, Harris County Precinct 2 along the following streets: 100-1600 N. Main Street; 10th Street from N. Main to Center Drive; Intersection of Galena Manor and 2nd Street along Sage Drive to 15th Street. |
| | Planned Activities | Repairs and reconstruction of existing sidewalks to improve accessibility and safety of residents. |
| 22 | Project Name | City of Jacinto City - Water Mains & Fire Protection Improvements (Phase 3) |
| | Target Area | Jacinto City |
| | Goals Supported | Water/Sewer Improvements |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$690,433 |
| | Description | The City of Jacinto City will construct approximately 8,000 feet of 8-inch water lines, 190 feet of steel encased 12-water lines under railroad tracks, 40 feet of 12-inch water lines and 40 feet of 14-inch water lines. This project will also include ten (10) fire hydrants and provide collateral flow to adjacent areas. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 10,220 low-to-moderate income families. |
| | Location Description | Improvements will occur on: 10800 - 11050 Palestine; 10800-11050 Wiggins; 10800-11050 Burman; 10800-11050 Munn; 10800-11050 Flaxman. |
| Planned Activities | Activities include installation of water lines and fire hydrants. | |
| 23 | Project Name | Crosby Municipal Utility District (MUD) - Wastewater Treatment Plant Improvements |
| | Target Area | |
| | Goals Supported | Water/Sewer Improvements |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$523,540 |

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| | Description | Crosby MUD will rehabilitate and reconfigure its existing concrete wastewater treatment plant (WWTP) that is currently decommissioned. Returning the decommissioned plant to active service and configuring it to work in conjunction with the existing plant that currently provides 0.725 million gallons per day (MGD) will provide approximately 0.240 MGD of additional plant capacity. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 1,576 low-to-moderate income families. |
| | Location Description | Activities will occur at the existing WWTP located at 5703 Avenue E, Crosby, Texas 77532. |
| | Planned Activities | Activities include the rehabilitation and connecting of the existing, decommissioned wastewater treatment plant that is adjacent to the current, operating plant. |
| 24 | Project Name | Harris County CSD - Health and Safety Home Repair Program |
| | Target Area | |
| | Goals Supported | Single-family Home Rehabilitation Owners |
| | Needs Addressed | Housing |
| | Funding | CDBG: \$340,000 |
| | Description | The Harris County Health and Safety Home Repair Program provides grants to low-income and elderly (62 years or older) households for up to \$40,000 for septic system and/or water well repairs that have a current health and safety code violation citation(s). The home must be a single-family dwelling and owner-occupied by an elderly or disabled family that demonstrates they are unable to afford the repair(s) needed. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 8 low-income and elderly (62 years or older) households. |
| | Location Description | Scattered sites to be determined upon review of submitted applications - County-wide activity. |

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| | Planned Activities | Rehabilitation through repair of single-family homes with water/sewer health or safety code violations. |
| 25 | Project Name | Harris County CSD - Minor Home Repair Program |
| | Target Area | |
| | Goals Supported | Single-family Home Rehabilitation Owners |
| | Needs Addressed | Housing |
| | Funding | CDBG: \$700,000 |
| | Description | The Harris County Home Repair Program provides grants or deferred payment loans to low-income and elderly (62 years or older) households for up to \$20,000 for minor home repairs. The home must be a single-family dwelling and owner-occupied by an elderly or disabled family that demonstrates they are unable to afford the eligible repair(s) needed. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project activities benefit approximately 35 families in low-income and disabled or elderly households. |
| | Location Description | Scattered sites to be determined upon review of submitted applications - County-wide activity. |
| | Planned Activities | Rehabilitation through repair of single-family homes for low-income, senior or disabled residents. |
| 26 | Project Name | Harris County Pct. 1 - Airline Improvement District Zone 2 Lorino Street Sanitary Sewer Lines |
| | Target Area | |
| | Goals Supported | Water/Sewer Improvements |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$758,518 |
| | Description | Precinct One will construct approximately 2,257 linear feet of 8-inch and 961 linear feet of 12-inch sanitary sewer lines along W. Lorino Street to Airline Drive and along Airline Drive between W. Lorino and Hawkins Street to provide sanitary sewer service and prevent on-site sewage facility violations. |
| | Target Date | 2/28/2019 |

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| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 2,735 low-to-moderate income families. |
| | Location Description | Activities will occur from 137-327 W. Lorino Street to Airline Drive and along Airline Drive between W. Lorino and Hawkins Street in Airline Improvement District's Zone 2. |
| | Planned Activities | Activities include installation of sanitary sewer lines and connections to the existing sewer system. |
| 27 | Project Name | Harris County Pct. 2 - Seymour, Surles and Lee Rd. Water System |
| | Target Area | Aldine |
| | Goals Supported | Water/Sewer Improvements |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$857,401 |
| | Description | Harris County Precinct 2 will construct approximately 6,370 linear feet of 12-inch water lines and service connections to eligible residents that currently use on-site water wells which are frequently shallow and contamination prone due to on-site septic systems with high failure rates. The new water lines will provide residents with treated drinking water. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 3,975 low-to-moderate income families. |
| | Location Description | Project activities will occur along the following streets: 5326-5725 Seymour Drive; 14301-14369 Surles Drive; 14253-14525 Lee Road; Harris County Precinct 2, 77032. |
| | Planned Activities | Installation of new water lines and service connections to eligible residents. |
| 28 | Project Name | Harris County Pct. 3 (Parks Dept.) - Sand Canyon Park and Sidewalk Improvements (Phase II) |
| | Target Area | |
| | Goals Supported | Parks |

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| | Needs Addressed | Public Facilities |
| | Funding | CDBG: \$1,005,000 |
| | Description | Harris County Precinct 3's Phase II of this project will add the following park amenities: outdoor exercise area, playground pod, restroom facilities, expand existing jogging trails and additional parking. Precinct 3 will also construct an estimated 7,700 linear feet of sidewalks located along Rustling Leaves Dr., Sand Canyon Dr., Beechnut St., and Branham Drive. The new sidewalks will connect to existing sidewalks and allow for safe, seamless pedestrian access to Sand Canyon Park. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 9,620 low-to-moderate income families. |
| | Location Description | Sand Canyon Park is located at 13900 Sand Canyon Drive, Houston, Texas 77083. Sidewalk improvements will occur along Rustling Leaves Dr., Sand Canyon Dr., Beechnut St., and Branham Drive in Harris County Precinct 3. |
| | Planned Activities | Activities include construction and installation of additional park amenities and construction of new sidewalks. |
| 29 | Project Name | Harris County W.C.&I.D. No. 21 - Water Supply and Fire Protection Improvements |
| | Target Area | Channelview |
| | Goals Supported | Water/Sewer Improvements |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$750,000 |
| | Description | Harris County WC&ID No. 21 will replace existing 2-inch diameter water lines by installing approximately 11,500 linear feet of new, 8-inch diameter water lines. Installation of the new water lines will provide adequate flows for fire protection purposes and allow some residents currently using on-site water wells to connect to treated water. |
| | Target Date | 2/28/2019 |

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| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 4,350 low-to-moderate income families. |
| | Location Description | Project activities will occur in the Channelview area of Precinct 2 on the following streets: Oak Lane; Bayou Drive; River Road; Water Oak Drive; Moncrief Park; Laurelwood Drive. |
| | Planned Activities | |
| 30 | Project Name | Harris County W.C.&I.D. No. 36 - Wastewater & Lift Station Improvement (Phase III) |
| | Target Area | Cloverleaf |
| | Goals Supported | Water/Sewer Improvements |
| | Needs Addressed | Infrastructure |
| | Funding | CDBG: \$544,551 |
| | Description | Harris County WC&ID No. 36 will address structurally deficient manholes, aging lift stations, leaking clean-outs and disjointed pipes. Collection system improvement activities will include line cleaning, television inspection to locate and identify problems, line repair and post-repair smoke testing. The District's manholes will be specifically addressed through vacuum testing and structural repair and coating. Manholes have shown significant degradation due to extensive area flooding events. Lift station work will include lift station rehabilitation, upgrades to SCADA monitoring, security improvements and minor piping/flow modifications to address odor generation. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Project will benefit approximately 21,280 low-to-moderate income families. |
| | Location Description | Activities are district-wide within the boundaries of WC&ID No. 36, Cloverleaf area, Harris County Precinct 2, Texas. |
| | Planned Activities | Activities include the inspection and rehabilitation of manholes, pipes and lift stations as well as installation of new monitoring equipment and security improvements at lift stations. |

| | | |
|-----------|--|--|
| 31 | Project Name | ESG Projects - Multiple Subrecipients |
| | Target Area | |
| | Goals Supported | Homeless Street Outreach Homeless Emergency and Transitional Housing Rapid Re-Housing Homeless Management Information System |
| | Needs Addressed | Homelessness |
| | Funding | ESG: \$1,104,804 Continuum of Care: \$1,130,663 Tax Increment Reinvestment Zones: \$50,000 Texas Veterans Commission: \$300,000 |
| | Description | ESG projects include the Homeless Management Information System (HMIS), two (2) Rapid Re-Housing projects, three (3) Emergency and Transitional Shelter projects including a sub-grant by the Coalition for the Homeless of Houston/Harris County to The Beacon, one (1) street outreach project, ESG program administration and unprogrammed ESG funds. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Projects will benefit an estimated 9,443 homeless families through proposed direct ESG shelter/service/outreach/RRH activities. All families with agencies participating in the HMIS system will benefit from the HMIS services and system management provided. |
| | Location Description | Multiple locations within Harris County to serve homeless persons county-wide. |
| | Planned Activities | <ol style="list-style-type: none"> 1. Homeless Management Information System (HMIS) 2. Rapid Re-Housing Rental Assistance and case management services 3. Emergency and Transitional Shelters and case management services 4. Street Outreach 5. ESG Administration / Unprogrammed Funds |
| 32 | Project Name | Harris County CSD - Downpayment Assistance Program |
| | Target Area | |
| | Goals Supported | Homeownership for Owners |

| | | |
|-----------|--|---|
| | Needs Addressed | Housing |
| | Funding | HOME: \$517,500 |
| | Description | Harris County CSD will provide down payment assistance, closing costs and principal reduction (if needed) to thirty-three (33) low-to-moderate income home buyers in the Harris County Service Area. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Activity expected to benefit 33 low-to-moderate income families. |
| | Location Description | Scattered sites dependent upon applications received. County-wide activity. |
| | Planned Activities | Financial assistance to eligible households to assist with the purchase of single-family homes. |
| 33 | Project Name | Harris County CSD - Major Rehabilitation/Reconstruction Program |
| | Target Area | Cloverleaf Aldine |
| | Goals Supported | Single-family Home Rehabilitation Owners |
| | Needs Addressed | Housing |
| | Funding | HOME: \$700,000 |
| | Description | Harris County CSD will provide up to \$135,000 of funding in the form of a grant, deferred payment loan, or an interest only deferred loan, to facilitate substantial rehabilitation or reconstruction of seven (7) single-family structures deemed unsafe or severely defective that are owned and occupied by low-to-moderate income persons. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Up to seven (7) low-to-moderate income, senior or disabled families will benefit from this activity. |
| | Location Description | Scattered sites within the East Aldine and Cloverleaf areas, dependent upon applications received. |

| | | |
|-----------|--|--|
| | Planned Activities | Major rehabilitation or reconstruction of owner occupied single-family homes. |
| 34 | Project Name | Sarah's House - Shelter Services |
| | Target Area | |
| | Goals Supported | Homeless Emergency and Transitional Housing |
| | Needs Addressed | Homelessness |
| | Funding | CDBG: \$50,000 |
| | Description | Sarah's House will provide emergency shelter, meals, clothing, and basic necessities for 60 unduplicated homeless residents. The goals of the program are to provide residents with stability, education, life-skills to improve employment opportunities and achievement in self-sufficiency. The program provides residents with referrals to other service providers, enrichment classes and parenting classes. |
| | Target Date | 2/28/2019 |
| | Estimate the number and type of families that will benefit from the proposed activities | Approximately 60 homeless families will benefit from this activity. |
| | Location Description | Project is located at 711 Perla Road, Pasadena, TX 77502. |
| | Planned Activities | Project will provide emergency shelter services including meals, clothing, and basic necessities. |
| 35 | Project Name | Coalition for the Homeless Houston/Harris County - RRH Case Management Intermediary |
| | Target Area | |
| | Goals Supported | Homeless Emergency and Transitional Housing Rapid Re-Housing |
| | Needs Addressed | Homelessness |
| | Funding | CDBG: \$166,334 |

| | |
|--|--|
| Description | For activity one the Coalition for the Homeless will provide case management services to 25 homeless households enrolled in Rapid Re-Housing programs. Case management services will extend through the duration of client's enrollment in the Rapid Re-Housing program. The services will include but are not limited to case management sessions focusing on housing placement and stabilization. For activity two the Coalition for the Homeless has partnered with Harmony House to support 28 beds for homeless persons in need of medical respite care. Funding will support Harmony House's facility operations, client transportation and services provided on-site will include case management, medical care and nutritional support, and life skills while receiving treatment. |
| Target Date | 2/28/2019 |
| Estimate the number and type of families that will benefit from the proposed activities | Approximately 53 homeless families/households will benefit from the proposed activities. |
| Location Description | The Coalition for the Homeless Rapid Re-Housing Case Management is a county-wide activity. Harmony House, Inc's Respite Care Center is located at 602 Girard Street, Houston, Texas. |
| Planned Activities | Activities include case management of rapid re-housing clients and support for staff and services to provide respite care to homeless persons. |

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Harris County does not use geographic target areas as a basis for providing funding, but requests that all proposals submitted through the annual Request for Proposals process identify the geographic boundaries and specific target areas each project will serve. For PY2018, Harris County has a total of 12 cooperative cities and a total of fifty-seven (57) named target areas.

Many projects will provide assistance to residents throughout the Harris County Service Area, though some target areas will receive funding for services specifically for that area. These target areas include: Sherwood Place, Airline, Alief 6, Galena Park, Jacinto City, South Houston, Channelview, Cloverleaf and possibly others for county-wide activities with as yet to be determined sites. The majority of this targeted funding will be in the Northern and Eastern portions of the Harris County service area. These areas are low income communities with high concentration of minorities and poverty. The areas have strong existing neighborhoods but are in need of revitalization assistance for aging infrastructure or lack of existing infrastructure and to improve local community amenities. In four of these areas, HCCSD staff has worked with the local community to identify specific revitalization goals.

Geographic Distribution

| Target Area | Percentage of Funds |
|----------------------|---------------------|
| Cloverleaf | |
| Aldine | |
| Bammel | |
| Barrett station | |
| Bordersville | |
| Bough | |
| Cedar Point | |
| Champions Point | |
| Channelview | |
| Clear Creek | |
| Crosby | |
| El Dorado | |
| Fallcreek | |
| Galena Park | |
| Granada | |
| Greenbranch-Gatewood | |
| Greensbrook | |
| Greenwood-Heights | |

| Target Area | Percentage of Funds |
|---------------------|---------------------|
| Humble | |
| Idlewilde | |
| Jacinto City | |
| Katy | |
| La Porte | |
| Lincoln Green | |
| Linus | |
| Little York | |
| Maple | |
| Marwood-DeZavalla | |
| McNair | |
| Meadow Vista | |
| Northington-Kenwood | |
| Oakhollow | |
| Ranch Country | |
| Riverwood | |
| Sherwood Place | |
| South Houston | |
| Tomball | |
| Verde Forest | |
| Wayforest | |
| Webster | |
| Woodsdale | |

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Harris County does not prescribe a specific percentage of funding to target areas; however, during the competitive Request for Proposals process target areas have access to apply for funding along with Low-to-Moderate Income Clientele facilities or organizations. Harris County has identified target areas within the county that have 51% or greater low- to moderate-income population and that have aging infrastructure. These target areas are priorities for infrastructure and neighborhood facilities funding. Harris County will continue to fund geographic priorities identified in the Strategic Plan and adjust funding annually to ensure that priorities goals are met.

Discussion

The County is mindful of the location of services and seeks to ensure equitable distribution of funding to serve families in need across the County. Target areas have been identified that are 51% or greater LMI population and are in need of revitalization efforts. The county allocates funding based on priorities

identified in its Consolidated Plan and proposals submitted in its annual Request for Proposals process.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The lack of quality, affordable housing choices can be an impediment to fair housing. To foster decent, safe, affordable housing, and ensure residents have equal access to the housing of their choice, Harris County will continue to collaborate and partner with local non-profit housing developers, for-profit builders, the Harris County Housing Authority and the residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the county's housing market. Through these programs Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation/reconstruction programs, and new construction projects.

| One Year Goals for the Number of Households to be Supported | |
|--|-----|
| Homeless | 180 |
| Non-Homeless | 40 |
| Special-Needs | 43 |
| Total | 263 |

Table 9 - One Year Goals for Affordable Housing by Support Requirement

| One Year Goals for the Number of Households Supported Through | |
|--|-----|
| Rental Assistance | 180 |
| The Production of New Units | 0 |
| Rehab of Existing Units | 50 |
| Acquisition of Existing Units | 33 |
| Total | 263 |

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

During PY2018, Harris County anticipates providing 263 households assistance to address barriers to affordable housing. These may include accessibility, adequacy, services and long term affordability. Approximately 180 households will receive rental assistance to ensure rapid transition from homelessness into permanent housing including services for housing stability case management. Through down-payment assistance and reconstruction of eligible single-family residences, HCCSD expects to assist 40 low-income families in achieving homeownership or improving the quality of their housing. HCCSD also expects to repair and improve accessibility or safety of existing single-family homes for 43 special needs low-income households including those who are elderly and/or disabled.

AP-60 Public Housing – 91.220(h)

Introduction

The Harris County Housing Authority (HCHA) does not own public housing projects but partners with developers to sponsor properties that provide affordable housing opportunities. As of this Action Plan, HCHA has partnered in eight multi-family housing developments. HCHA also supplies housing choice vouchers to assist low income residents of Harris County accessing affordable housing options throughout the county.

Actions planned during the next year to address the needs to public housing

While the HCHA does not own public housing, it does sponsor and work with multi-family development partners. Currently HCHA has four multi-family developments in its construction pipeline with one under construction. HCHA also provides 3,901 housing choice vouchers (HCV) and 608 Veterans Affairs Supportive Housing Vouchers (VASH) annually according to the HCHA By the Numbers statistics posted on HCHA's About Us page and will continue the HCV and VASH programs in PY2018.

Harris County Community Services Department and the Housing Authority have a formal partnership to link eligible HCHA residents to the Community Services Department's Downpayment Assistance Program (DAP). Eligible HCHA voucher recipients can use their voucher as a source of income applied to their mortgage payment while HCCSD's DAP assists with a downpayment on a single-family home allowing voucher recipients to become homebuyers. During PY2016, HCCSD DAP assisted six (6) housing choice voucher clients to convert from rental to homeownership. Harris County Community Services Department will continue to collaborate and partner with the Harris County Housing Authority to evaluate the needs of low income residents, discuss the issues they face and find solutions to problems of the Harris County permanent housing market.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Harris County Housing Authority does not own or operate public housing facilities but partners with developers to sponsor properties that provide affordable housing opportunities. HCHA utilizes a third party management company to operate properties. Residents are asked to participate in property management by providing feedback through surveys and meetings. HCCSD will work with the Housing Authority to identify if there are current or future opportunities for similar programs.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

Not Applicable.

Discussion

The Harris County Housing Authority has established a leadership and management team that continues to evaluate the agency's priorities and move forward with addressing the housing needs of county residents. Harris County Community Services Department plans to continue its partnership with the Housing Authority and support new initiatives through seeking potential partnerships for downpayment assistance, development of affordable multifamily projects and other grant opportunities that arise.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Harris County has worked with the Coalition for the Homeless of Houston/Harris County, as well as other entitlement grantees receiving ESG funding throughout the community, to align priorities and funding across the continuum for programs addressing the needs of Harris County residents experiencing or at risk of homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Harris County is funding Covenant House Texas for a fourth year to continue providing street outreach to homeless youth, ages 18-21, which will address youths' needs for food, clothing, agency shelter and service information, referrals to other service providers, and follow-up support. Harris County is also funding Healthcare for the Homeless to provide health services in the form of essential urgent, restorative, and routine dental services to formerly homeless and homeless individuals.

Addressing the emergency shelter and transitional housing needs of homeless persons

Harris County is funding four emergency shelter projects with ESG funds of \$266,836. Two of the four projects will provide services to persons or families fleeing domestic violence. These agencies will provide overnight shelter for approximately 575 households. The third project will provide emergency shelter, meals, clothing, and basic necessities for 60 unduplicated homeless residents. The fourth project is to support operations of a day shelter which also serves as the central hub for the Coordinated Access System.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Harris County is a member of the Houston/Harris County Continuum of Care (CoC). The CoC developed and adopted the community plan, The Way Home, which sets a path to end all homelessness. For the CoC, one of the ways to end homelessness includes expanding the use and effectiveness of rapid re-housing. Harris County has come together with other entitlement communities within the CoC to form a rapid re-housing funders collaborative which changed the way the CoC funds and delivers rapid re-housing

services. Funds are aligned and service delivery is standardized through the Case Management Intermediary and Financial Assistance Intermediary. The redesigned rapid re-housing system is intended to reduce the length of shelter stays and provide housing with intensive short-term assistance and connections to resources for long-term stability. Harris County will provide \$690,335 for rapid re-housing activities for households experiencing homelessness. A portion of funding will go towards the provision of case management services only. The remaining funding will be used for financial assistance.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Harris County has previously funded both homelessness prevention and rapid re-housing programs. With HUD continuing to encourage communities to create and implement more rapid re-housing programs, Harris County decided to allocate HCCSD ESG funds for rapid re-housing programs rather than homelessness prevention programs. Harris County expects this shift in focus to be temporary and for funding of homelessness prevention programs to be revisited in future funding years. However, homelessness prevention services will still be offered at Harris County and local agencies through other funding sources as they are available. Harris County's award of \$300,000 of Fund for Veterans Assistance funding from the Texas Veterans Commission is one example that will support homelessness prevention to veterans. The General Assistance Grant offers one-time rental and one-time utility assistance payments to veteran households in an effort to preclude them from needing true homelessness prevention services.

Discussion

Harris County continues to work closely with the Coalition for the Homeless and other ESG grantees within the Continuum to develop continuum wide strategies to end and prevent homelessness for the region's most vulnerable populations. As part of the strategy, Harris County Community Services Department requires all agencies providing services with HCCSD ESG funds to participate in HMIS and the Coordinated Access System, which uses a common assessment tool to ensure the most vulnerable populations receive prioritization and are matched to appropriate housing interventions.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Harris County Community Services Department is committed to affirmatively furthering fair housing and overcoming identified barriers to affordable housing. These efforts have resulted in the creation of the a Fair Housing Plan, development of specific goals and objectives to overcome barriers to affordable housing and support for projects that counter the negative effects of public policies.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Harris County Community Services Department (HCCSD) has 4 projects in the PY2018 Annual Action Plan that work to ameliorate the negative effects of public policies. The projects are as follows: Harris County Community Services Department Downpayment Assistance Program (DAP) will serve 33 households, HCCSD Health and Safety Home Repair Program to serve 8 households, HCCSD Minor Home Repair Program will serve 35 households and the HCCSD Major Rehab/Reconstruction Program will serve 7 households. Additionally, HCCSD has completed and updated the county's Fair Housing Plan which has identified barriers to affordable housing and strategies to overcome these barriers. Information about the Fair Housing Plan is included as an appendix to the Annual Action Plan and contains a list of local fair housing enforcement contacts. HCCSD staff has also completed multiple fair housing trainings offered by HUD and affordable housing advocates in the region.

Discussion:

HCCSD has developed specific goals and objectives that address the housing needs of low- to moderate-income populations within the county's service area. These housing goals are aimed at creating the opportunity for adequate, affordable, accessible housing for extremely low-, very low-, and low-income persons through eventual elimination of lead based paint hazards, encouragement of homeownership, minor home repair, rehabilitation/reconstruction of single-family housing, rehabilitation of multi-family housing, provision of rental assistance, new construction, and development of partnerships. In its Amended PY2013-2018 Fair Housing Plan, HCCSD identifies possible barriers to housing choice and affordable housing which are in violation of the Fair Housing Act and strategies to overcome these barriers. With all projects selected for funding, Harris County places a high priority on projects serving seniors and persons with disabilities.

AP-85 Other Actions – 91.220(k)

Introduction:

Harris County will fund projects in PY2018 that meet the needs of the underserved through public services and community infrastructure improvements, will improve and maintain affordable housing, prevent homelessness for extremely low-income families, reduce lead-based paint hazards, eliminate neighborhood nuisances and increase coordination among public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

Harris County Community Services Department selected 35 projects in the areas of housing, homelessness, infrastructure, public services and other to address the varying needs of the underserved. The Community Services Department (CSD) will continue working with the Harris County Engineering Department (HCED), Harris County Public Health (HCPH), Harris County Public Library, local non-profits as well as the County Commissioners' Precincts on projects. Efforts with the Engineering Department will continue in order to develop and implement strategies to address the capital improvement efforts in the County's target areas. CSD will fund and coordinate infrastructure improvement activities with Fresh Water Supply Districts (FWSD), Municipal Utility Districts (MUD) and Water Control & Improvement Districts (WCID) that serve target area and low-to-moderate income populations.

Coordination with Public Health and community healthcare providers will continue to provide much-needed health care services to low-income residents of Harris County. The Community Services and other county departments or active social groups with a focus on community development will continue to meet with residents, especially in the communities participating in neighborhood revitalization programs, to ascertain the needs and desires for libraries, community centers and other county facilities within those communities. Community Services will also continue to work with the Commissioners' Precincts to provide funding to implement their community development projects.

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDO) and Community-Based Development Organizations (CBDO). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG, HOME and Fair Housing rules.

Harris County will continue to support the Harris County Housing Authority's efforts to expand the availability and choice of affordable housing units to county residents. The county will also continue to coordinate with the Houston Housing Authority on efforts to provide rental assistance to prioritized

groups of eligible county residents, such as homeless and youth aging out of foster care.

Actions planned to foster and maintain affordable housing

The lack of quality affordable housing choice can be an impediment to fair housing. Issues such as the continued rise of average monthly rents while wages remain relatively stagnant are a challenge. The recent impacts of Hurricane Harvey have resulted in a regional increase in demand for rental housing and to further raise average monthly rents. To foster decent, safe, and affordable housing, Harris County will continue to collaborate and partner with local non-profit housing developers, for-profit builders, the Harris County Housing Authority and the residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the Harris County housing market. Through these programs, Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation/reconstruction programs, and new construction projects.

Actions planned to reduce lead-based paint hazards

To reduce lead-based paint hazards, Harris County Community Services Department will extend and provide funding through PY2018 Harris County Public Health's PY2017 Lead-Based Paint Hazard Control Program Project. The program will reduce lead-based paint hazards in an additional 20 single-family, residential housing units in Harris County during PY2018. Project activities include community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.

Actions planned to reduce the number of poverty-level families

Many Harris County residents are currently living at or below the federal poverty level, with many of these people being homeless or at risk of becoming homeless because of insufficient income. There is a great need among these individuals to expand their opportunities for education and employment, thus improving their quality of living. The Annual Action Plan's activities support the Consolidated Plan's comprehensive collection of goals, programs, and policies which work to reduce the number of poverty-level families, develop affordable housing, and coordinate with other programs and services to increase education and economic opportunities. Harris County has joined with other local jurisdictions and the Coalition for the Homeless to develop housing programs with wrap-around case management services. These programs seek to assist homeless and extremely vulnerable families through increased income and stabilization.

Actions planned to develop institutional structure

HCCSD would like to build upon the existing partnerships with organizations such as TDHCA and the General Land Office, as well as create new partnerships with public, private, non-profit, philanthropic, and

non-profit organizations. With respect to specific gaps, HCCSD will continue trying to research and develop a linking of services between institutional discharge cases (persons being discharged from jail, mental health institutions, foster care, etc., and likely to be released into homelessness) and community essential services. With the continued uncertainty of public support dollars, HCCSD has been and will continue to expand its partnership with private funding foundations in the community and coordinating funding systems.

Actions planned to enhance coordination between public and private housing and social service agencies

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDOs) and Community-Based Development Organizations (CBDOs). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG, HOME and Fair Housing rules.

The Harris County Housing and Community Resource Center (HCRC) provides unique coordination opportunities for local multifamily housing providers and the public via a website that provides updated listings of the available rental units and community homeownership programs that seek to assist first-time homebuyers and provides information on fair housing issues and resources. In addition to the website, the HCRC has a phone line to access Resource Navigators that provide one-on-one services for those seeking housing and other community resources.

Harris County also works closely with the City of Houston, Harris County Housing Authority and the Houston Housing Authority to coordinate funding and other resources to develop affordable housing, particularly permanent supportive housing (PSH). Harris County also works the Coalition for the Homeless, the Continuum of Care, local non-profits and the Houston Housing Authority as part of the rapid re-housing funding collaborative.

Discussion:

Harris County Community Services Department addresses these needs through project funding, but supplements projects with other services to provide resources for low income residents and neighborhoods. These include:

The Housing and Community Resource Center, a virtual gateway to affordable housing and community resources throughout Harris County with updated housing listings provided by the Harris County Housing Authority, the local real estate community and our own neighborhood stabilization program for first time homeowners called H.O.M.E. (Home Ownership Made Easy).

HCCSD Economic Development Programs develop and implement strategies that will stimulate Harris County's economy by working with other taxing entities and economic development consortiums to

implement programs that will convince businesses to build or expand within Harris County in order to revitalize communities and create new opportunities. The Office of Housing & Community Development and Economic Development divisions work together to ensure that TIRZ affordable housing set-aside funds are dedicated to the development of affordable housing throughout HCCSD's service area.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Harris County continuously works to comply with all program specific requirements for CDBG, HOME and ESG Programs. In addition, the department will continue to offer technical assistance to subrecipient organizations in order to ensure a better understanding of program specific CDBG, ESG and HOME rules.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| | |
|--|---------------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 12,400 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 12,400 |

Other CDBG Requirements

| | |
|---|---------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 100.00% |

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

The Harris County Downpayment Assistance Program (DAP) assists eligible, low-income Harris County residents in attaining affordable housing by providing financial assistance for downpayment and closing cost assistance. Funds for assistance are made available as deferred forgivable loans. Harris County utilizes HOME affordable homeownership limits for our area released annually by HUD. The Downpayment Assistance Program utilizes recapture for this HOME funded program as required by 24 CFR 92.254(a).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Harris County's homebuyer programs are designed to assist eligible, low-income applicants to purchase decent, safe, and sanitary housing with financial assistance for downpayment, closing cost, and mortgage assistance. These funds for assistance (which constitute the "direct HOME subsidy") are made available in the form of deferred and forgivable loans. Deferred and forgivable loans are loans that do not need to be repaid until the end of the affordability period. If the homebuyer complies with the affordability requirements (described below), then the loan is forgiven at the end of the affordability period.

The length of the affordability period for a HOME-assisted homebuyer unit under a recapture provision is determined by the amount of the direct HOME subsidy provided to the homebuyer as required by 24 CFR 92.254(a)(4) Periods of Affordability and reflected in the below table.

Table: Periods of Affordability

| Direct HOME Assistance to the buyer | Minimum Period of Affordability (in years) |
|--|---|
| Under \$15,000 | 5 |
| \$15,000 to \$40,000 | 10 |
| Over \$40,000 | 15 |

To be eligible, both the housing and potential homebuyer must meet program requirements set by HUD and HCCSD. The homebuyer must occupy the home as his/her principal residence throughout the affordability period. Recapture, per 24 CFR 92.254(a)(5)(ii), is triggered by any transfer of ownership, either voluntary or involuntary, during the established HOME period of affordability. These requirements are outlined in a written agreement between the homebuyer and Harris County and enforced via lien on the property. The written agreement is a HOME program requirement and includes all provision specified in the HOME regulation 24 CFR 92.504(c)(5)(i). The County recaptures the full amount of the direct HOME subsidy to the homebuyer when there is a voluntary or involuntary transfer of the property before the period of affordability is complete, provided that the net proceeds

are greater than or equal to the full amount of the direct HOME subsidy to the homebuyer.

If the net proceeds from the sale of the home are not sufficient to recapture the full HOME subsidy loan amount, Harris County will collect only what is available from net proceeds. The amount recaptured will never exceed the net proceeds.

To ensure awareness of the recapture requirements involved in receiving a HOME subsidy loan through the Downpayment Assistance Program, Harris County staff will meet with all applicants and discuss the recapture provision, written agreement, Deed of Trust, and Note.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Recapture, per 24 CFR 92.254(a)(5)(ii), is triggered by any transfer of ownership, either voluntary or involuntary, during the established HOME period of affordability as outlined in the written agreement between the homebuyer and Harris County and enforced via lien on the property. The period of affordability is based upon the HOME subsidy to the homebuyer that enabled the homebuyer to purchase the unit. To ensure awareness of the recapture requirements involved in receiving a HOME subsidy loan through the Downpayment Assistance Program, Harris County staff will meet with all applicants and discuss the recapture provision, written agreement, Deed of Trust, and Note.

The County will enforce the provisions through an agreement with the homebuyer, a recorded Deed of Trust and Note. HCCSD conducts an annual mail-out to all homeowners still under the affordability period. Each homeowner must confirm residency/primary occupancy of the home purchased with federal funds. Any homeowner found to no longer reside in the unit because they have transferred ownership during the period of affordability will be found to be noncompliant under the county's recapture provisions. In addition, any homeowner found to have rented the unit or vacated the unit during the period of affordability will be found to be noncompliant with the principal residency requirement. These instances will be referred to the Harris County Attorney's Office to pursue recapture in the case of a transfer of ownership or full repayment of HOME funds in the case of noncompliance with the principal residency requirement.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Harris County does not plan to utilize HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Harris County's ESG Written Standards are included as an attachment.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Coordinated Access System (CAS) utilizes a uniform and standardized assessment process, uniform guidelines, priorities for accessing homeless assistance, and referral policies and procedures to provide coordinated and strengthened access to housing for families and individuals who are homeless or at risk of homelessness.

Several roles play a part in the operation of the Coordinated Access System. These roles include: the Coordinating Entity, which is responsible for the daily administration of the Coordinated Access System (The Coalition for the Homeless of Houston/Harris County serves as the Coordinating Entity); the Project Manager (staffed by the Coordinating Entity); Assessment Hubs, which are selected agency sites that provide prompt access to intake and assessments; Housing Assessors, who complete the Coordinated Access Housing Assessment using HMIS; Housing Navigators, who begin the process of securing an identified, available unit; Receiving Programs, which are all Permanent Supportive Housing, Rapid Re-Housing, and Transitional Housing programs and have responsibilities that include reporting vacancies to the Coordinating Entity and responding to referrals from the Coordinated Access System; and Authorized User Agencies, which are housing providers that choose to or are required to participate in the Coordinated Access System and have access to the Homeless Management Information System (HMIS) database.

Assessment Hubs are located at several agency sites. Hours for intake and client assessment operations are available on weekdays and weekends, but vary by hub location. In the future, a call center will also be established at one of the Assessment Hubs.

All households who meet the HUD definition of homeless and have annual incomes below 50% AMI are the target population for the CAS. Applicant households will be ranked according to level of vulnerability (using vulnerability indices assessment tools) with the most vulnerable households being given top ranking. Also, three separate assessment tools (targeting youth, families, and singles) will be used to prioritize households for which Rapid Re-Housing is determined to be the best housing intervention. Depending on availability of units clients may be placed on a waitlist.

The pathway through the Coordinated Access System includes the following five steps:

1. Connecting to the Coordinated Access System/Initial Requests for Services

2. Housing Assessment
 3. Housing Match
 4. Housing Referral
 5. Housing Navigation
3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Harris County released a competitive request for proposals to solicit projects for available PY2018 ESG funding. Applicants were notified of available funding through email, web postings, public notices, and applicant conferences. Applicants then submitted an application to Harris County Purchasing that was logged, delivered to HCCSD and reviewed and evaluated by HCCSD staff. The PY2018 RFP for available ESG funding did not include homelessness prevention activities as an eligible activity. The County coordinates with other local ESG funders within the CoC to provide continued support of a single, collaborative Rapid Re-housing System that is responsible for the administration of financial assistance and case management services. The County's rapid re-housing funds ultimately contribute to the community's Rapid Re-housing System which is continuing to expand its resources in PY2018 to serve more youth and any residents made homeless by the impacts of Hurricane Harvey.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Harris County ensures that every agency funded through ESG has a homeless or formerly homeless individual in a position to make recommendations on policies and services funded under ESG. In addition, Harris County has a policy committee that includes a formerly homeless individual. Harris County is also part of the CoC Steering Committee, which includes representation from the Consumer Advisory Council.

5. Describe performance standards for evaluating ESG.

In consultation with the Coalition for the Homeless of Houston/Harris County and other Emergency Solutions Grants grantees with the Continuum, Harris County has developed the following performance standards for Emergency Shelters, Homelessness Prevention, Rapid Re-Housing, and is developing standards for Street Outreach and HMIS activities.

For all standards, the initial data collection will be used to establish baseline data. The progress towards outcomes will later be used to establish the community standard for achieving those outcomes. Emergency Shelters performance will be based on the community outcomes below.

- Number and percentage of people exiting to a known place

- Number and percentage of people assisted in overcoming a specific barrier to obtaining housing
- Number and percent of people who increase income from entry to exit in emergency housing programs

For Homelessness Prevention and Rapid Re-Housing, the Continuum has decided to use the same performance standards to help measure the success of these interventions for the community. The County recognizes that clients who receive Rapid Re-Housing assistance will have a separate set of needs and likely higher barriers to maintaining permanent housing, so the outcome goals will be different, even though the measures for both programs are the same.

- Number and percentage of households exiting to each housing type or unknown place
- Number and percentage of people who increase income from entry to exit in emergency housing programs
- Number and percentage of households permanently housed 30 days after exiting the program
- Number and percentage of households who reappear in the shelter system

Harris County and other ESG grantees in the Continuum have been and will continue working together to develop standards for performance and service delivery. As part of increasing coordination among providers, the Homelessness Prevention and Rapid Re-Housing Planning and Service Coordination Workgroup was created. Members include 25 providers funded through ESG (mandatory), SSVF, and private sources, and city and county staff of the four ESG recipients. The workgroup is facilitated by Coalition for the Homeless staff. The CoC invites agencies that provide related services as it becomes aware of them. The group's planning role includes targeting clients and developing service standards and training, in conjunction with the Consumer Advisory Council and input from mainstream providers. The group's Service Coordination role includes implementing coordinated assessments to direct clients to the most appropriate provider, linking people with subsidized permanent housing, and system and program level performance improvement through training and data analysis.