

Harris County Community Services Department

Program Year 2016 Annual Action Plan



HUD IDIS Submission

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Harris County Community Services Department (HCCSD) assists low-income communities by providing and supporting community programs, facilities and services through the distribution of Community Development Block Grant(CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG). Harris County will receive \$16,293,585 for use towards community development activities during Program Year 2016 (PY2016), which begins March 1, 2016 and ends February 28, 2017. The U.S. Department of Housing and Urban Development (HUD) determines this allocation amount based on Harris County's Service Area population, poverty, housing overcrowding and age of housing. In order to receive these annual grant funds, Harris County must submit a five-year Consolidated Plan and Annual Action Plan to HUD for approval.

The 2013-2017 Consolidated Plan and PY2016 Annual Action Plan represents Harris County's vision for improving the quality of life in the low-and moderate-income areas of the county. It is a comprehensive plan addressing the County's housing, homelessness, and a non-housing community development needs for the five-year period. The plan contains goals, performance outcome objectives, and implementation strategies for each of the plan's elements. The Annual Action Plan is a one year plan that describes the activities that the county will fund, implement, and/or support the implementation of PY2016 projects using Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) and the HOME Investment Partnership (HOME) Grant funds. For PY2016 Harris County plans to fund thirty-six (36) projects utilizing \$11,122,552 of conditionally awarded CDBG, HOME and ESG funds and an additional \$2,829,364 to fund administrative costs.

HCCSD is required to submit a Consolidated Plan and Annual Action Plan to the U.S. Department of Housing and Urban Development (HUD) in order to receive funding for program years 2013-2017. This money is provided to Harris County in order to benefit low-and moderate-income persons, eliminate slum and blight and to provide for urgent needs within the County.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Existing needs in Harris County are largely driven by continued difficulties in the housing market, limited opportunities in employment sectors, aging infrastructure, and shifting population trends, as noted in the Consolidated Plan's needs assessment. Population size and location are dependent upon a number of factors. These include but are not limited to a community's ability to provide quality infrastructure such as roads and bridges, satisfactory levels of basic public services and facilities, such as police, fire,

public health and emergency medical services, schools, and utilities. All of these impact the natural environment and affect quality of life for residents and visitors.

Many communities within the Harris County service area lack the basic necessities for a suitable living environment. There are often significant deficits in affordable housing options, supportive services for special needs populations, available homeless facilities, education and job training opportunities, and necessary infrastructure. Unfortunately, statistics regarding changes in the Harris County population potentially indicate that the need for community services and facilities is likely to continue to grow while the ability to cover rising costs, especially those related to construction, may shrink. As seen in the Houston/Harris County Homeless Point in Time Count conducted in early 2015, there are approximately 4,609 homeless in the region. In order to address these needs, Harris County through a collaborative planning process has developed goals and measurable objectives in coordination with community partners over the next five years in Housing; Homeless; Public Facilities; Economic Development; Infrastructure; and Public Services.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Harris County evaluates its past performance every year as part of the Consolidated Annual Performance and Evaluation Report (CAPER) as required by HUD. The PY2014 CAPER was completed in May of 2015 and evaluated the County's performance for PY2014 and the second year of the PY2013-2017 Consolidated Plan. This performance level allowed the county to evaluate the county's goals for PY2016 and select projects based on this evaluation.

During 2014, Harris County expended \$16,552,029 on over 100 projects that addressed issues in housing, homelessness, access to public services and facilities, provided infrastructure improvements and assisted with the elimination of slum and blight. Listed below are Harris County 2014 Annual Action Plan and second year of the 2013-2017 Consolidated Plan accomplishments:

Housing

- Provided 25 households with direct down payment and closing cost assistance.
- Rehabilitated 36 owner-occupied housing units for the purpose of supplying decent and safe housing.
- Abated 20 lead contaminated housing units occupied by low-income persons to assist in the control of lead based paint hazards.
- Constructed 47 new transitional housing units all of which were rental units occupied by homeless persons.

Homeless

- Assisted 985 homeless individuals and families with shelter and supportive services utilizing ESG funds.
- 610 homeless individuals were provided with supportive services utilizing CDBG funds.

Public Services

- Provided 898 seniors with Senior Services to enable them to increase or maintain quality of life and promote physical, mental, and social well-being.
- Provided 1,591 youth with Youth Services for the purpose of enriching, protecting, and improving quality of life.
- Provided Transportation services to 497 persons to increase mobility and access.
- Provided 49 persons with job training to improve employment opportunities.
- Provided 1,591 persons with Child Care services for the purpose of enriching, protecting and improving quality of life.
- Assisted 595 children with Abused and Neglected Children services for the purpose of enabling a secure and stable environment.

Public Facilities and Infrastructure

- Provided improvements or construction of neighborhood or social service facilities for 52,892 persons to serve social and community needs.
- 44,214 persons have improved access to cleaner water and improved sewer systems.

Other

- Demolished 28 abandoned homes that contributed to slum and blight in the county.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As part of the citizen participation process, Harris County provides several opportunities and activities to solicit participation from county residents and consults with the many organizations within the county. The participation of citizens and professionals is crucial to the process of planning for a community. Harris County residents are encouraged to participate throughout all stages of planning, review, and execution of community development activities. The Citizen Participation Plan emphasizes the involvement of low-income residents including non-English speaking persons, as well as persons with mobility, visual or hearing impairments. The plan outlines the process through which the public can access general information, receive technical assistance, provide comments on critical issues, and receive timely responses to questions raised. Harris County offers multiple opportunities for participation during the drafting of the Annual Action Plan and Consolidated Plan, as well as the Request

for Proposal (RFP) Process. These opportunities include public hearings, public notices, HCCSD website postings and emails to Harris County's Interested Parties mailing list.

During Harris County's PY2016 annual RFP process, all prospective applicants interested in applying for Harris County entitlement funds were notified of funding opportunities through the issuance of the Notice of Funding Availability (NOFA) on June 5, 2015. The NOFA was made available in two languages, English and Spanish per the Limited English Proficiency Plan, and posted in local newspapers, the HCCSD website and sent to interested parties via email and USPS mailed pamphlets as well as displayed in HCCSD's office. The RFP was released to the public on June 12, 2015. To ensure full participation in the RFP process Harris County provided applicant conferences June 23-24, 2015. The conferences were specific to each program area, CDBG Public Services, CDBG General (for current and prior year funding), and ESG. A conference for HOME funds was not held as a later Affordable Housing RFP was issued on October 20, 2015 to solicit HOME-funded affordable housing and ESG Youth Rapid Re-Housing projects. During the conferences, HCCSD staff presented information on program guidelines and instructions on completing the applications. Harris County Development, Grants Management, and Finance staffs were also available to provide guidance on the completion and submission of the application as well as complying with program guidelines. The conference presentations were also posted to HCCSD's website. Technical Assistance was also provided from June 29 to July 1, 2015 and July 6-7, 2015, prior to the July, 13, 2015 deadline, for applicants that needed additional assistance with their application.

The draft PY2016 Annual Action Plan and PY2016 public notice of selected CDBG, HOME and ESG projects (as well as in-house projects) were presented for public comment on October 26, 2015. During the following 30-day public review period, comments and suggestions were recorded by staff. On November 17, 2015 and December 15, 2015 at 10:00 am, public hearings were held in which Harris County residents could voice their opinions on conditionally awarded PY2016 projects and the draft PY2016 Annual Action Plan. All comments recorded during the public review period and public hearings were logged and, if applicable, added to the Annual Action Plan.

Amendments to the Annual Action Plan are done per the guidelines in Harris County's Consolidated Plan/Annual Action Plan Amendments Policy and may require publication in the Houston Chronicle and posting to HCCSD's website with the opportunity for citizens to review and comment.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Harris County received one public comment during the public hearing held on November 17, 2015. Representatives from Cloudbreak Communities inquired about available funding for multifamily housing that targets veterans and details of the county's annual Request for Proposals process. This comment was logged, reviewed by staff and not incorporated into the PY2016 Annual Action Plan because it was not applicable to any action plan items.

Comments could be submitted to HCCSD by phone, email, and letter or in person by visiting the HCCSD office during the public comment period to review the draft PY2016 Annual Action Plan. The public could also offer comments by attending public hearings held at HCCSD's office on November 17, 2015, at 10 am or on December 15, 2015, at the Harris County Commissioners Court Meeting.

6. Summary of comments or views not accepted and the reasons for not accepting them

Harris County received one public comment during the public hearing held on November 17, 2015. Representatives from Cloudbreak Communities inquired about available funding for multifamily housing that targets veterans and details of the county's annual Request for Proposals process. This comment was logged, reviewed by staff and not incorporated into the PY2016 Annual Action Plan because it was not applicable to any action plan items, instead it was deemed an inquiry regarding the county's available funding opportunities and how Cloudbreak Communities could apply for funds in the future.

7. Summary

The PY2013-2017 Consolidated Plan and the PY2016 Annual Action Plan represent Harris County's vision for improving the quality of life in the low- and moderate-income areas of the county. The PY2016 Annual Action Plan is based on the Consolidated Plan's elements that identify housing, homeless, community, and economic development needs, available resources, and establishes a strategic plan for meeting those needs. In its completed form, the Consolidated Plan aids decision makers in creating strategies and documents such as the PY2016 Annual Action Plan that address such issues as employment and employability, business opportunities, adequate streets, water, sewage and drainage systems, proper and useful education, parks and green spaces, community facilities, quality health care, and safe, peaceful, productive neighborhoods to persons living in low-income communities. The completed Consolidated Plan guides the county's distribution of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funds for each Annual Action Plan over all five years from the beginning of PY2013 to the end of PY2017.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HARRIS COUNTY	
CDBG Administrator	HARRIS COUNTY	Harris County Community Services Department
HOPWA Administrator		
HOME Administrator	HARRIS COUNTY	Harris County Community Services Department
ESG Administrator	HARRIS COUNTY	Harris County Community Services Department
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

The Lead Agency for preparing the Consolidated Plan is the Harris County Community Services Department (HCCSD). The department is responsible for the administration of the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) and HOME Investment Partnership (HOME) grant programs and preparation of federal reports.

The 2013-2017 Consolidated Plan and PY2015 Annual Action Plan contain plan elements that will address long-term goals and objectives for improving the quality of life for low and moderate-income residents and communities within Harris County. The plan describes the activities the County will fund, implement, and/or support using its annual federal allocation of CDBG, HOME and ESG funds. It provides useful information about current conditions within the county and identifies its strengths and weaknesses on community development issues.

Consolidated Plan Public Contact Information

For questions regarding the PY2013-2017 Consolidated Plan, contact Harris County Community Services Department (HCCSD) Planning and Development Section by phone at (713) 578-2000, by email at jared.briggs@csd.hctx.net or submit your comments in writing to Jared Briggs, Development Manager at Harris County Community Services Department, 8410 Lantern Point Drive, Houston, Texas 77054.

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Harris County is dedicated to obtaining input from citizens, professionals, non-profits and other governmental entities. Input from these groups is of the utmost importance not only during the development of community plans, but as a part of the Consolidated and Annual Action Plan process itself. Effectively planning for a community would be difficult, if not impossible, without the support of its residents, especially low-income citizens directly affected by community development projects and programs. It is for these reasons that citizen participation is strongly encouraged throughout the processes of community revitalization planning, short and long range departmental planning, plan implementation and assessment of plan effectiveness.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Harris County completed extensive consultation with local housing, health, mental, and service agencies as they developed the PY2013-2017 Consolidated Plan. Through these consultations the county is working on several coalitions, such as the local initiative to end homeless through the 100,000 Homes campaign and the Way Home Initiative with the local housing authorities, HCCSD Social Services Department, the Harris Center for Mental Health and IDD (formerly MHMRA of Harris County), Veterans Administration, local housing providers and numerous service providers; working with the Center for Independent Living and other partners to build advocacy for Barrier Free housing; and partnering with the local MPO, Fair Housing organizations, housing authorities, service and housing providers and other government organizations to develop a regional Fair Housing Assessment. This is in addition to providing input and consultation on local plans such as the completed Regional Transportation Plan for submission to the Federal and State Departments of Transportation and the City of Houston's Consolidated Plan/Action Plan.

Harris County consulted with numerous public, private and non-profit agencies to improve the coordination of services and activities. Agencies consulted included local governments, organizations within our target areas, cooperative cities, community development organizations, housing providers, non-profit organizations, civic clubs, management districts, economic development groups, local business, education entities, homeless service providers, and health care providers. Consultation was performed through the use of meetings with large groups, smaller focus groups, one-on-one meetings and phone interviews. At least one meeting was held in each of Harris County’s precincts. Additional consultation was achieved with a survey distributed by email, posted on the county’s website for electronic submission and distributed at community centers and housing authority properties. The relationships between the various community partners and feedback received from meetings and survey’s, assisted with the identification of community needs and issues throughout the County. Once identified, these assisted with the creation of coordinated goals and strategies focused on the needs of low and moderate income individuals.

Harris County also coordinates with the Cities of Houston and Pasadena, Ft Bend County, Harris Center for Mental Health and IDD (formerly MHMRA of Harris County), local Worksource, local Housing Authorities, and numerous service/housing providers on the Continuum of Care Steering Committee. This committee meets monthly in a public meeting to discuss strategies to end homelessness in the region. HCCSD through its Housing and Community Resource Center works with local landlords to discuss needs for housing, identify vacant affordable housing units and hold housing fairs for low-income and homeless households. The county also works with the Harris County Housing Authority to assist Section 8 families with homeownership activities and the Houston Housing Authority with case management services for formerly chronically homeless families in the Section 8 program.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Coalition for the Homeless of Houston/Harris County serves as the lead agency for the Houston/Pasadena/Harris County/Ft. Bend County Continuum of Care structure. Since its inception, Harris County has served in a leadership role guiding the policies and funding for homelessness priorities for the Continuum of Care. In 2010, the Department of Housing and Urban Development identified the Houston region as a Priority Community. With this designation, the area and the Continuum of Care has received strategic technical assistance in developing its homelessness response and service system as well as the Continuum of Care (CoC) governance structure. Under the new structure, Harris County is a member of the CoC steering committee. As one of 14 members representing public and private interests, the steering committee uses recommendations from the network and tasks groups to guide policy development for the CoC, including funding and project prioritization. This structure allows for diverse stakeholders to participate in the decision making process for funding while providing a transparent leadership around homelessness funding and priorities for the region. This structure was also put in place to provide a more coordinated response to homelessness where all funding in the region is targeted toward strategic solutions working to end homelessness in the region.

In 2014, the local CoC became known as The Way Home CoC in order to reflect the community's collaborative model for preventing and ending homelessness (The Way Home). Goals of The Way Home include building a system in which no one has to be homeless for more than 30 days and ending family homelessness by 2020. To meet these goals, the community has expanded its Rapid Re-Housing system by aligning funds, through the formation of the Rapid Re-Housing Funders Collaborative (which includes Harris County and other entitlement communities within The Way Home CoC), and standardizing service delivery, through the separation of service components into Financial Assistance and Housing Stabilization Case Management (overseen by two intermediaries). Efforts are also being made to increase available funds within the Rapid Re-Housing system that will be dedicated towards ending youth homelessness. The Houston Housing Authority is taking a lead role in this Youth Rapid Re-Housing Initiative with support from Harris County and the CoC.

With the community's announcement in June 2015 that it has effectively ended Veteran homelessness, Harris County continues to be involved in maintenance of efforts. The County currently has a Veterans Assistance Program which provides homelessness prevention services through its Veterans Services Office and Social Services Office. The County would like to expand services to include one-time emergency rental assistance and utility assistance for Veteran households.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Harris County regularly consults with the Coalition for the Homeless of Houston/Harris County, the lead agency for the Houston/Pasadena/Harris County/Fort Bend County Continuum of Care (CoC) structure. Through consultation efforts with the Coalition and other CoC members, Harris County aligned the priorities of the County's homeless strategies with the Continuum-wide priorities for homelessness. The Coalition is a recipient of Harris County's ESG funds for the operation of the HMIS as they are the system administrator. The Coalition also assists in evaluation of projects requesting ESG funds by providing input on the quality and timeliness of an applicant's HMIS data entry. The CoC members, including Harris County, meet regularly to discuss strategies and develop standards for ESG funded projects. Entitlement communities within the CoC formed the Rapid Re-Housing Funders Collaborative which supports the community's Rapid Re-Housing system. As a member of the Collaborative, Harris County dedicates ESG funds to be utilized for rapid re-housing services. Members of the CoC also meet to establish and update coordinated ESG Standards.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	COALITION FOR THE HOMELESS HOUSTON / HARRIS COUNTY
	Agency/Group/Organization Type	Services-homeless Planning organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Harris County attends meetings and work groups to address needs of the homeless and implement the Coordinated Access System. The Coalition provides input on the HMIS data quality and performance of applicants. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
2	Agency/Group/Organization	HARRIS COUNTY HOUSING AUTHORITY
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Needs - Veterans Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HCHA staff is consulted regarding the placement of Low Income Tax Credit developments, ensuring consistency with the Consolidated Plan, the Housing Choice Voucher Program and community housing needs. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
3	Agency/Group/Organization	HOUSTON AREA URBAN LEAGUE
	Agency/Group/Organization Type	Services-Employment Service-Fair Housing

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff met with HAUL representatives to discuss fair housing issues and training. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
4	Agency/Group/Organization	HARRIS COUNTY PUBLIC HEALTH AND ENVIROMENTAL SERVICES
	Agency/Group/Organization Type	Services-Health Health Agency Other government - County
	What section of the Plan was addressed by Consultation?	Lead-based Paint Strategy Neighborhood Nuisance
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	PHES provides Harris County with Lead-based Paint information and data. The county provides PHES with CDBG funding for lead-based paint abatement efforts. PHES also receives funds for neighborhood nuisance abatement to improve area safety. HCCSD has also worked with PHES staff to collect data on the built environment and surveys for community health impact assessments.
5	Agency/Group/Organization	AIDS FOUNDATION HOUSTON, INC
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Organization was contacted to provide data regarding the individuals living with AIDS and/or HIV within the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.

6	Agency/Group/Organization	HEALTH CARE FOR THE HOMELESS-HOUSTON SEARCH INC.
	Agency/Group/Organization Type	Services-homeless Services-Health Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation through review of data, CoC steering committee and meetings as well as feedback on funded projects. Anticipated outcome is improved services to homeless persons. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
7	Agency/Group/Organization	YWCA Houston
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Education
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff visited the YWCA facility that provides support and housing for young women that have aged out of foster-care and are attending college. Consultation allows the county to better serve this particular population and provides insight on youth homelessness. The YWCA also provides information regarding their home delivered and congregate meal program for seniors.
8	Agency/Group/Organization	THE CHILDREN'S ASSESSMENT CENTER
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The CAC was asked to provide data on their services and children served. Data was also collected from annual reports and the organization's website. Improved coordination in providing services to abused/neglected children throughout Harris County.
9	Agency/Group/Organization	COALITION FOR BARRIER FREE LIVING HOUSTON CENTER
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HCCSD requested the organization review and comment on a draft of the Annual Action Plan and provide data regarding fair housing issues for persons with disabilities.
10	Agency/Group/Organization	AIRLINE IMPROVEMENT DISTRICT
	Agency/Group/Organization Type	Other government - Local Business Leaders Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The district provided feedback on revitalization efforts in the community and projects funded by Harris County. Consultation aids coordination on future projects and serves as a model for others areas in the county facing similar difficulties.

11	Agency/Group/Organization	Houston-Galveston Area Council
	Agency/Group/Organization Type	Housing Services-Employment Service-Fair Housing Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HCCSD participated in the Sustainable Communities Grant from HUD, Fair Housing Equity Assessment, opportunity mapping, transportation needs, GIS data coordination, and regional environmental issues. HCCSD requested H-GAC staff review and comment on a draft of the Annual Action Plan. Review by the H-GAC Board of Directors found the PY2016 AAP to be consistent with the goals, objectives and recommendations of Vision for Tomorrow, Our Great Region 2040 Plan and the Fair Housing Equity Assessment. Outcomes expected are improved coordination and administration of services throughout the county.
12	Agency/Group/Organization	MENTAL HEALTH, MENTAL RETARDATION AUTHORITY OF HARRIS COUNTY
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Renamed as The Harris Center for Mental Health and IDD, the agency was consulted about facility needs and methods to improve and create more resilient services throughout the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
13	Agency/Group/Organization	HARRIS COUNTY PROTECTIVE SERVICES FOR CHILDREN AND ADULTS
	Agency/Group/Organization Type	Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Review of data and justification of continuing community needs related to youth and special needs populations. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
14	Agency/Group/Organization	Harris Health System
	Agency/Group/Organization Type	Services-Health Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HCCSD collected information on healthcare needs for homeless and community needs for services to low income residents throughout the county that are served by Harris Health. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.

15	Agency/Group/Organization	TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS
	Agency/Group/Organization Type	Housing Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Correspondence regarding housing market, LIHTC data, and the annual QAP for the LIHTC process. Staff also attends training opportunities offered by TDHCA and coordinates to develop tax credit supported, affordable housing projects.
16	Agency/Group/Organization	Housing and Urban Development - Houston Field Office
	Agency/Group/Organization Type	Housing Service-Fair Housing Other government - Federal
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	FHEO Office consultation to discuss data and complaints for better understanding of fair housing issues. Staff also attended fair housing events coordinated by HUD FHEO Houston Office.
17	Agency/Group/Organization	Hettig/Kahn Holding, Inc.
	Agency/Group/Organization Type	Housing Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted with survey, email, phone calls to discuss region's housing market, rental market and tax credits was well as overall economic condition. Organization also partners with Harris County Housing Authority and has assisted in the construction of multiple county-funded affordable housing developments.
18	Agency/Group/Organization	CITY OF HOUSTON
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Harris County coordinates homeless strategy and funding priorities with the City of Houston. Harris County also advises the City on their HOPWA Strategy and has worked with the City on joint permanent supportive housing projects. County staff attends numerous meetings, conference calls and conducts email exchanges with City of Houston staff on many issues of joint interest. Consultation results in better service to residents, coordinated funding efforts, and better awareness of each entities efforts, projects and available resources.

Identify any Agency Types not consulted and provide rationale for not consulting

Harris County contacted numerous agencies and organizations through e-mail, phone calls and meetings to solicit their input and participation in the planning process for both the 2013-2017 Consolidated Plan and PY2016 Annual Action Plan. Harris County thinks that all critical agency types were consulted and provided any opportunity for comment during the participation and consultation process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Coalition for the Homeless of Houston/Harris County	Harris County aligned the priorities of the county's homeless strategies with the Continuum-wide priorities for homelessness and participates in The Way Home collaborative model to prevent and end homelessness.
Regional Transportation Plan	Houston-Galveston Area Council	The goals of Harris County's Strategic Plan overlap with the Regional Transportation Plan by improving transit services particularly to under-served and low-income communities.
Regional Plan for Sustainable Development	Houston-Galveston Area Council	The goals of Harris County's Strategic Plan overlaps with the RPSD by improving the quality of life for county residents. The goals of both plans include increasing the availability affordable housing, improving social equity and improving the region's economic competitiveness.
Fair Housing Equity Assessment	Houston-Galveston Area Council	Harris County's goals and the FHEA both work to further fair housing in the region through activities supported by disaster recovery, entitlement and other funding sources.
Social Equity Profile	Houston-Galveston Area Council	Harris County's goals and the Equity Profile overlap to further social equity with economic, education and quality of life improvements to low-income residents.
City of Houston Consolidated Plan	City of Houston	Harris County and the City of Houston have many overlapping goals to address homelessness, provide affordable housing and improve the quality of life to under-served and low-income communities.
PHA Plan	Harris County Housing Authority	Harris County's Strategic Plan and the PHA Plan goals include increasing the availability and supply of affordable housing, improving the quality of life for residents, promoting economic improvements/vitality, promoting self-sufficiency and asset development of low-income families and affirmatively furthering fair housing throughout the county.
Healthy Living Matters	Harris County Public Health and Environmental Services	PHES and HCCSD both have goals to improve under-served and low-income resident's health, such as reducing childhood obesity through collaborative efforts to create a better environment and access to health services.
Harris County Health Impact Assessment	Harris County Public Health and Environmental Services	PHES and HCCSD have goals to improve under-served and low-income resident's health through the built environment which can influence rates of physical activity, impact levels of fruit and vegetable consumption, and change their exposure to air pollutants.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Regional collaboration and coordination is facilitated by the Houston-Galveston Area Council (H-GAC) which covers a thirteen county region of southeast Texas and includes Harris County. The county works with H-GAC and surrounding counties and communities on transportation, population growth, sustainability, water quality and many other issues.

Harris County actively works with the Houston/Harris County/Ft. Bend Continuum of Care to improve coordination and quality of services to the area's homeless population. Members of the Continuum of Care developed a process for providing Certifications of Consistency for agencies seeking funding through the Texas Department of Housing and Community Affairs (TDHCA) to ensure that state funds are aligned with local priorities.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Process for the development of the PY2016 Annual Action Plan utilizes elements from Harris County's PY2013-2017 Consolidated Plan Citizen Participation Plan and includes public notices, public hearings, mailings, website postings, community/organization meeting attendance by staff and email notifications to interested parties.

The primary goal of the Citizen Participation Plan is to provide all citizens of the community with adequate opportunity to participate in an advisory role in the planning, implementation, and assessment of the Consolidated and Annual Action Plans. The Plan details the proposed use of the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Emergency Solutions Grants (ESG) and other funding sources.

The Citizen Participation Plan also sets forth policies and procedures for citizen participation, which are designed to maximize the opportunity for citizen participation in the community development process. Special emphasis has been placed on encouraging participation by persons of low-income, residents in target areas, residents in affordable housing developments, and residents of areas where community development funds are utilized. Additionally, emphasis was placed on encouraging participation from local housing authorities, residents of subsidized housing, non-English speaking persons, minorities, and persons with disabilities or special needs. Participation was also solicited from county residents who live in blighted/and or identified low-to-moderate income neighborhoods to participate in the planning effort.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-targeted/broad community	PY2016 RFP publications in the Houston Chronicle that requested submission of proposals for PY2016 funding.	HCCSD received 44 proposals for PY2016 projects.	N/A	http://www.legalnotice.org/pl/Templates/PrivateLabel//popup/PrinterFriendly.aspx?ID=8106326
2	Newspaper Ad	Non-English Speaking - Specify other language: Spanish	PY2016 RFP publications in La Voz that requested submission of proposals for PY2016 funding.	HCCSD received 44 proposals for PY2016 projects.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
3	Internet Outreach	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	PY 2016 Notice of Funding Availability (NOFA) information was posted to HCCSD's website requesting submission of proposals.	HCCSD received 44 proposals for PY2016 projects.	N/A	http://www.csd.hctx.net/ps_rfp.aspx
4	Mailing of NOFA pamphlet to interested parties	Non-targeted/broad community	Mailed limited number of PY 2016 NOFA pamphlets to interested parties.	HCCSD received 44 proposals for PY2016 projects.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Emails to Interested Parties	Minorities Persons with disabilities Non-targeted/broad community	Harris County CSD sent numerous emails using the Interested Parties contact list of several hundred individuals and organizations to notify them of public notices, the NOFA, hearings and applicant conferences.	Numerous applicant conference attendees reviewed a presentation and received guidance. HCCSD received 44 proposals for PY2016 projects.	N/A	http://www.csd.hctx.net/ps_rfp.aspx

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
6	Public Meeting	Non-targeted/broad community	HCCSD held three public meetings, known as applicant conferences, during the RFP process for interested CDBG General, CDBG Public Service and ESG applicants.	Applicants asked questions about the process, application, obtaining technical assistance and available funding.	N/A	http://www.csd.hctx.net/ps_rfp.aspx

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
7	Newspaper Ad	Non-targeted/broad community	PY 2016 Public Notice of Awards in the Houston Chronicle. HCCSD did not receive any response from citizens or organizations regarding the public notice.	No comments were received.	N/A	http://newzgroup.com/TXLegals/90213-10-26_1001.pdf

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish	PY 2016 Public Notice of Awards in La Voz newspaper. HCCSD did not receive any response from citizens or organizations regarding the public notice.	No comments were received.	N/A	
9	Internet Outreach	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	PY 2016 Public Notice of Awards posted to HCCSD website. HCCSD did not receive any comments.	No comments received.	N/A	http://www.csd.hctx.net/Article.aspx?ArticleID=2125 ; http://www.csd.hctx.net/Article.aspx?ArticleID=2124

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
10	Public Hearing	Non-targeted/broad community	<p>PY 2016 AAP public hearing held at HCCSD offices on November 17, 2015. Two members of the community attended.</p>	<p>Attendees did not comment on the Annual Action Plan, but did inquire about the RFP process and available funding for affordable housing for veterans.</p>	<p>Comments were not accepted as they were not applicable to the PY 2016 Annual Action Plan.</p>	<p>http://www.csd.hctx.net/ps_rfp.aspx</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
11	Internet Outreach	Non-targeted/broad community	Harris County posted a draft of the PY 2016 Annual Action Plan to the HCCSD website for public review.	No public comments were received.	N/A	http://www.csd.hctx.net/pr_annualactionplan.aspx

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
12	Emails	Non-targeted/broad community	HCCSD sent emails to select organizations requesting review and comment on the draft Annual Action Plan during the public review period.	HCCSD received a letter from the Houston-Galveston Area Council stating the PY 2016 AAP is consistent with the Vision for Tomorrow, Our Great Region 2040, and Fair Housing Equity Assessment Plans.	Comment accepted.	http://www.csd.hctx.net/pr_annualactionplan.aspx

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
13	Public Hearing	Non-targeted/broad community	PY 2016 Annual Action Plan was posted to the December 15, 2015 Commissioners Court Agenda for approval.	No public comments were received.	N/A	https://www.harriscountytexas.gov/agenda/2015/2015-12-15ag.pdf

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

Harris County Community Services Department (HCCSD) administers CDBG, HOME, and ESG funding for Harris County. HCCSD holds an annual Request for Proposal (RFP) process to allocate funding according to the priorities, goals and objectives of its Consolidated Plan. HCCSD also coordinates with the Harris County Housing Authority on the Authority's projects for low-income tax credits and partners with the Houston Housing Authority to extend HUD resources to rapidly house the homeless. Harris County also acts as sponsor for several Continuum of Care (CoC) applicants and is a steering committee member of the CoC.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	12,268,605	23,000	808,513	13,100,118	12,268,605	Harris County Community Development Priorities

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,950,786	16,000	381,823	3,348,609	2,950,786	Improve the affordability of Affordable Housing for homeless, and/or low and moderate income families.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	1,074,194	0	0	1,074,194	1,074,194	Assist homeless persons and persons at-risk of becoming homeless with necessary services to regain stability in permanent housing.
Continuum of Care	public - federal	Rental Assistance TBRA Other	1,013,987	0	0	1,013,987	1,013,987	Continuum of Care funds are used to support permanent supportive housing projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	private	Financial Assistance	1,000,000	0	0	1,000,000	1,000,000	Combination of funding from Emergency Assistance, EFSP PHASE 33, Reliant Care, TXU Energy Aid to assist eligible customers with emergency utility assistance for low-income households on the verge of utility disconnection or whose services have been disrupted due to economic hardship.
Other	public - federal	Public Improvements Public Services	3,000,000	0	0	3,000,000	3,000,000	FTA 5307 grant funding is used for the operation of Harris County Transit services and installation of bus shelters.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Admin and Planning Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab New construction for ownership Public Improvements	51,000,000	0	0	51,000,000	42,000,000	Disaster Recovery funding from HUD to the State of Texas and allocated to Harris County for the recovery of housing and non-housing projects affected by Hurricane Ike/Dolly.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Financial Assistance Rental Assistance Services	600,000	0	0	600,000	300,000	Texas Veterans Commission Fund for Veterans' Assistance grant to provide homelessness prevention rental assistance and wrap around service of one-time utility assistance for veterans who are at risk of becoming homelessness. Funding is also available for emergency rental/utility assistance for veterans experiencing a temporary financial crisis causing an inability to pay rent or utilities.
Other	public - local	Admin and Planning Other	50,000	0	0	50,000	50,000	TIRZ funding supports planning, technical assistance and operation of the Homeless Management Information System (HMIS) managed by the Coalition for the Homeless of Houston/Harris County.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The HUD funding that is received by the county is used to leverage additional dollars for transit services, social services, homeless programs and economic development. HUD requires that participating jurisdictions provide 25 percent match for all HOME funds and 100 percent for ESG funds. HUD's match requirements for HOME and ESG are passed to the county's sub-recipients of HUD funding. While there are no federal

match requirements for CDBG, HCCSD requires that those projects applying for CDBG Public Services funding provide a minimum of 20 percent leveraging and CDBG General a minimum of 20 percent leveraging for the proposed project. HCCSD also coordinates with the Harris County Housing Authority in the authority's projects applying for low-income housing tax credits. Harris County also acts as sponsor for several Continuum of Care (CoC) applicants and is a steering committee member of the CoC. HUD funding will also assist to expand State transit funding to serve low-income areas of the county.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Not Applicable

Discussion

Harris County verifies all leverage and match documentation submitted by subgrantees for prospective match or leverage. The range of resources leveraged to support Harris County projects is broad and includes local and national foundations, the United Way, State and Federal Agencies such as TDHCA, Health and Human Services, Texas Department of Agriculture, Area Agency on Aging, Texas Veterans Commission as well as private donations from individuals, both cash and volunteer services.

Harris County also operates Neighborhood Stabilization Programs (NSP) 1 and 3 to acquire foreclosed single-family properties, rehabilitate those properties that need work, and sell the homes to eligible homebuyers. To date, NSP1 expended a total of \$16,776,258.16 for the acquisition of 134 single-family, vacant, foreclosed homes. NSP3 has expended \$2,118,157.10 for the acquisition of 20 single-family, vacant, foreclosed homes in the NSP3 target areas.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homeownership for Owners	2013	2018	Affordable Housing		Housing	HOME: \$516,000	Direct Financial Assistance to Homebuyers: 28 Households Assisted
2	Single-family Home Rehabilitation Owners	2013	2018	Affordable Housing		Housing	CDBG: \$80,000 HOME: \$500,000	Homeowner Housing Rehabilitated: 10 Household Housing Unit
3	SF Lead Based Paint Abatement Owners	2013	2018	Affordable Housing		Housing	CDBG: \$400,000	Homeowner Housing Rehabilitated: 20 Household Housing Unit
4	Homeless Street Outreach	2013	2018	Homeless		Homelessness	ESG: \$39,503	Homeless Person Overnight Shelter: 631 Persons Assisted
5	Homeless Emergency and Transitional Housing	2013	2018	Homeless		Homelessness	CDBG: \$555,206 ESG: \$220,436 Texas Veterans Commission - Fund for Veterans' Assistance: \$300,000	Public service activities other than Low/Moderate Income Housing Benefit: 220 Persons Assisted Homeless Person Overnight Shelter: 575 Persons Assisted
6	Rapid Re-Housing	2013	2018	Homeless		Homelessness	ESG: \$670,234	Tenant-based rental assistance / Rapid Rehousing: 220 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Homeless Management Information System	2013	2018	Homeless		Homelessness	ESG: \$50,000 Tax Increment Reinvestment Zone: \$50,000	Other: 72 Other
8	Neighborhood or Social Service Facilities	2013	2018	Non-Housing Community Development		Public Facilities	CDBG: \$2,060,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 972 Persons Assisted
9	Parks	2013	2018	Non-Housing Community Development		Public Facilities	CDBG: \$1,330,760	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5260 Persons Assisted
10	Water/Sewer Improvements	2013	2017	Non-Housing Community Development		Infrastructure	CDBG: \$3,258,969	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 12620 Persons Assisted
11	Senior Services (Special Needs Population)	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$106,428	Public service activities other than Low/Moderate Income Housing Benefit: 680 Persons Assisted
12	Youth Services/Child Care	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$367,030	Public service activities other than Low/Moderate Income Housing Benefit: 1386 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
13	Abused and Neglected Children	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$136,153	Public service activities other than Low/Moderate Income Housing Benefit: 503 Persons Assisted
14	Health Services	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$65,647	Public service activities other than Low/Moderate Income Housing Benefit: 295 Persons Assisted
15	Transportation Services	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$582,462 Federal Transit Administration: \$3,000,000	Public service activities other than Low/Moderate Income Housing Benefit: 7452 Persons Assisted
16	Clearance and Demolition	2013	2018	Non-Housing Community Development		Other	CDBG: \$150,000	Buildings Demolished: 15 Buildings

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Homeownership for Owners
	Goal Description	Funds will be used to provide individuals and families with the opportunity for homeownership through financial assistance to prospective homebuyers.
2	Goal Name	Single-family Home Rehabilitation Owners
	Goal Description	Funds will be used to provide single-family reconstruction, major or minor rehabilitation assistance to low-to-moderate income homeowners, including senior and disabled households.

3	Goal Name	SF Lead Based Paint Abatement Owners
	Goal Description	Funds will be used to provide lead paint abatement to low-to-moderate income or senior single-family homeowners.
4	Goal Name	Homeless Street Outreach
	Goal Description	Funds will be used to perform engagement activities with homeless individuals to assist in accessing emergency essential services, housing resources and/or urgent care resources.
5	Goal Name	Homeless Emergency and Transitional Housing
	Goal Description	Funds will be used to provide homeless persons with emergency shelter, transitional housing (youth and domestic violence only) and case management services.
6	Goal Name	Rapid Re-Housing
	Goal Description	Funds will be used to provide rental assistance and case management services to homeless individuals and families.
7	Goal Name	Homeless Management Information System
	Goal Description	Funds will be used to administer the Homeless Management Information System (HMIS).
8	Goal Name	Neighborhood or Social Service Facilities
	Goal Description	Funds will be used to develop a social service and training facility for Harris County residents.
9	Goal Name	Parks
	Goal Description	Funds will be used to construct a park/recreational facility that benefits a low-to-moderate income area.
10	Goal Name	Water/Sewer Improvements
	Goal Description	Funds will be used to make improvements to water and sewer systems in Harris County.

11	Goal Name	Senior Services (Special Needs Population)
	Goal Description	Funds will be used to provide services to seniors that improve their quality of life.
12	Goal Name	Youth Services/Child Care
	Goal Description	Funds will be used to provide services that improve area children's health, well-being and educational opportunities.
13	Goal Name	Abused and Neglected Children
	Goal Description	Funds will be used to provide therapy and advocacy for abused and neglected children.
14	Goal Name	Health Services
	Goal Description	Funds will be used to provide services that improve the health and well-being of low-to-moderate income, senior, disabled or homeless persons.
15	Goal Name	Transportation Services
	Goal Description	Funds will be used to provide transportation services to low-to-moderate income persons including homeless persons, seniors and individuals with disabilities.
16	Goal Name	Clearance and Demolition
	Goal Description	Funds will be used to provide nuisance abatement/demolition for abandoned structures.

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

Harris County Community Services Department (HCCSD) estimates providing affordable housing to the following number of families as defined by HOME 91.215(b).

Owner (58 Households) - Estimate based on PY2014 performance data.

- Extremely Low - 10
- Very Low - 20
- Low - 28

Renters (220 Households)

- Extremely Low - 220

AP-35 Projects – 91.220(d)

Introduction

For PY2016, Harris County Community Services Department (HCCSD) proposes to fund thirty-five (35) qualifying projects. In addition, included in the list below are Harris County Community Services Department Administrative projects numbered 1 through 4.

#	Project Name
1	Unprogrammed CDBG
2	Unprogrammed HOME and CHDO
3	Harris County HOME Administration
4	Harris County CDBG Administration
5	Child Advocates, Inc. - Court Appointed Special Advocates Program
6	Children's Assessment Center - Therapy and Interviewing Services for Sexually Abused Children
7	Communities in Schools - Southeast Harris County
8	Harris County CSD - Housing Stability Case Management (SEARCH)
9	Harris County CSD - Housing Stability Case Management
10	Harris County CSD - Transportation Program
11	Harris County Pct. 1 - Seniors Drama
12	HC PSCA - TRIAD Truancy Learning Camp
13	Harris County Pct. 1 Street Olympics - Aquatics Program
14	Harris County Pct. 1 Street Olympics - Discovery Camp
15	Harris County Pct. 1 Street Olympics - Summer Games
16	Healthcare for the Homeless - Dental Care Program
17	Interfaith Ministries of Greater Houston - Meals on Wheels for Greater Houston
18	Northwest Assistance Ministries - Meals on Wheels
19	Precinct2gether - After-School / Summer Day Camp
20	Precinct2gether - Voucher Program
21	SEARCH Homeless Services - Housing for the Homeless
22	City of Galena Park - Water Lines and Fire Protection Design Plans
23	City of Jacinto City - Water Mains and Fire Protection
24	Crosby ISD - Drew Elementary SPARK Park
25	Harris County CSD - Health and Safety Home Repair Program
26	Harris County CSD - Minor Home Repair Program
27	Harris County Pct. 1 - Airline ID Zone 2 Water Improvements Hawkins Street
28	Harris County Pct. 2 - Hanley/Mohawk East Water and Wastewater Improvements
29	Harris County Pct. 3 (Parks Dept.) - Zube Park Phase II
30	Harris County PHES - Lead Based Paint Hazard Control Program
31	Harris County PHES - Neighborhood Nuisance Abatement
32	SER - Jobs for the Progress of the Texas Gulf Coast, Inc. - Workforce Training Site Renovations

#	Project Name
33	ESG Projects
34	Harris County CSD - Downpayment Assistance Program
35	Harris County CSD - Major Rehab/Reconstruction Program

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

For the PY2016 RFP and Annual Action Plan, Harris County determined that a high priority level should be assigned to the following CDBG Public Service objectives: General Services, Senior Services, Youth Services/Child Care, Health Services, Services to Persons with Disabilities, Transportation Services, Services to Persons with HIV/AIDS, Abused/Neglected, and Crime Awareness and Juvenile Justice. Projects selected for funding should address at least one of the high priority level objectives. CDBG General projects were selected during the PY2013 pre-application process for the 2013-2017 Consolidated Plan and three were selected from the PY2016 RFP. Harris County ESG funds focused on Emergency Shelters, Street Outreach and Rapid Rehousing.

Obstacles to addressing underserved needs were identified in Harris County's Downpayment Assistance Program (DAP). There is a need by low to moderate income DAP participants to obtain more affordable mortgages for single-family homeownership. Harris County is working to overcome this obstacle of meeting more stringent credit requirements for affordable mortgages. There is also a lack of affordable, quality housing stock in Harris County. Through its Minor Home Repair, Health and Safety Home Repair and Major Rehab/Reconstruction Programs the county is working address this obstacle.

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	Unprogrammed CDBG
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$724,962
	Description	Unprogrammed CDBG funds.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	N/A
2	Project Name	Unprogrammed HOME and CHDO
	Target Area	
	Goals Supported	

	Needs Addressed	
	Funding	HOME: \$1,655,707
	Description	Unallocated HOME and CHDO set-aside funds.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	N/A
3	Project Name	Harris County HOME Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME: \$295,079
	Description	Funds used for program administration.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Funding used for program administration by Harris County.

4	Project Name	Harris County CDBG Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$2,453,721
	Description	Funds used for program administration.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Funding used for program administration by Harris County.
5	Project Name	Child Advocates, Inc. - Court Appointed Special Advocates Program
	Target Area	
	Goals Supported	Abused and Neglected Children
	Needs Addressed	Public Services
	Funding	CDBG: \$65,000
	Description	Child Advocates will supervise court appointed volunteers in their efforts to provide court appointed advocacy services to 168 abused and neglected children.
	Target Date	2/28/2017

	Estimate the number and type of families that will benefit from the proposed activities	Activities will benefit 168 families with abused or neglected children.
	Location Description	County-wide activity; Facility is located at 2401 Portsmouth Street, Suite 210, Houston, Texas 77098.
	Planned Activities	Advocacy for children who have been abused and neglected.
6	Project Name	Children's Assessment Center - Therapy and Interviewing Services for Sexually Abused Children
	Target Area	
	Goals Supported	Abused and Neglected Children
	Needs Addressed	Public Services
	Funding	CDBG: \$77,113
	Description	The Children's Assessment Center will provide therapy and interviewing services to 335 sexually abused child victims by providing therapy and mental health services.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 335 families with children that have experienced sexual abuse.
	Location Description	County-wide activity; Facility is located at 2500 Bolsover Street, Houston, Texas 77005.
	Planned Activities	
7	Project Name	Communities in Schools - Southeast Harris County
	Target Area	South Houston
	Goals Supported	Youth Services/Child Care

	Needs Addressed	Public Services
	Funding	CDBG: \$41,096
	Description	Communities in Schools - Southeast Harris County proposes to serve a minimum of 120 unduplicated, economically disadvantaged children who will receive sessions of tutoring, mentoring or enrichment activity services.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 120 low-income families.
	Location Description	Southeast Harris County; South Houston Target Area
	Planned Activities	Recreational activities, tutoring, mentoring and counseling services to children and their parents.
8	Project Name	Harris County CSD - Housing Stability Case Management (SEARCH)
	Target Area	
	Goals Supported	Homeless Emergency and Transitional Housing Rapid Re-Housing
	Needs Addressed	Housing Homelessness
	Funding	CDBG: \$175,000
	Description	Project will provide housing and case management services for 105 unduplicated homeless residents of the Northline SRO complex and at The ReCenter (formerly The Men's Center).
	Target Date	2/28/2017

	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 105 homeless families.
	Location Description	County-wide activity for program participants. Northline SRO is located at 3939 North Frwy., Houston, Texas 77022. The ReCenter is located at 3809 Main St., Houston, Texas 77002.
	Planned Activities	Housing stability case management services to residents.
9	Project Name	Harris County CSD - Housing Stability Case Management
	Target Area	
	Goals Supported	Homeless Emergency and Transitional Housing
	Needs Addressed	Homelessness
	Funding	CDBG: \$289,988
	Description	Social Services will provide housing stability case management services to chronically homeless individuals who have been identified as receiving a Houston Housing Authority Housing Choice Voucher. Clients will receive comprehensive case management and related support services to help ensure that clients remain stable in permanent housing. By providing such services, this will help alleviate homelessness within Harris County. The costs associated with case management and rental payment processing will be classified as project delivery matching funds for the ESG component of the program.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 50 chronically homeless families receiving vouchers.
	Location Description	County-wide activity; Harris County CSD Social Services facility is located at 9418 Jensen Drive, Houston, Texas 77093.

	Planned Activities	Housing stability case management services to rapid re-housing clients
10	Project Name	Harris County CSD - Transportation Program
	Target Area	
	Goals Supported	Transportation Services
	Needs Addressed	Public Services
	Funding	CDBG: \$491,990 Federal Transit Administration: \$3,000,000
	Description	The Harris County CSD Transportation Program will: (1) provide non-emergency medical demand response transit services to 220 elderly and disabled persons for essential services in the non METRO service areas, (2) provide non-emergency medical demand response transit services to 33 homeless persons for essential services in the non METRO service areas, (3) provide a connector shuttle service for La Porte to transport 1725 low-income or disabled persons to social services and medical facilities. This service will have a flex component for ADA demand response trips. Service time will be extended by 1 hour per day to meet additional needs, and (4) provide a route service in Highlands Crosby that will extend operating times to provide access to 5223 low income clinics and employment centers within the low income areas on the east side of Harris County. The extended times will also allow use of the Park and Ride system to give passengers greater access to Downtown Business and Medical Center venues.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 7,201 low-income, homeless, senior and/or families that have a person with a disability.
	Location Description	County-wide activity. Harris County Transit offices are located at 8410 Lantern Point Drive, Houston, Texas 77054.

	Planned Activities	<p>1. Non-emergency medical demand response to low-income, homeless and persons with disabilities.</p> <p>2. Connector shuttle in La Porte for low-income and persons with disabilities to social services and medical facilities with 1 hours extension per day.</p> <p>3. Lifeline deviated route in Highlands/Crosby area for low-income areas to provide access to clinics and employment centers in East Harris County with extended service times.</p>
11	Project Name	Harris County Pct. 1 - Seniors Drama
	Target Area	
	Goals Supported	Senior Services (Special Needs Population)
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	The program will serve 67 seniors through the use of dramatic and performing arts to raise awareness of critical health issues that currently confront and affect senior citizens. In addition the program helps seniors engage in a relevant and meaningful endeavor, avoid loneliness and improve their communication skills. These efforts enhance their ability to understand, articulate and advocate for their own wellness, welfare and well-being.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activity benefits 67 low-income families with seniors.
	Location Description	Southeast Harris County within Harris County Precinct One facilities.
	Planned Activities	Services to the elderly that raise awareness of senior health issues through attendance, participation in and discussions of senior health focused dramatic performances.

12	Project Name	HC PSCA - TRIAD Truancy Learning Camp
	Target Area	
	Goals Supported	Youth Services/Child Care
	Needs Addressed	Public Services
	Funding	CDBG: \$42,022
	Description	Harris County Protective Services for Children and Adults will provide truancy prevention at 15 camps and early intervention activities for at least 71 youth ages 10-17 and their families.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit approximately 71 low-income families.
	Location Description	County-wide activity.
	Planned Activities	Youth intervention with truancy prevention at 15 camps and early intervention activities.
13	Project Name	Harris County Pct. 1 Street Olympics - Aquatics Program
	Target Area	
	Goals Supported	Youth Services/Child Care
	Needs Addressed	Public Services
	Funding	CDBG: \$42,024
	Description	Project provides learn-to-swim classes, instructional swim program for inner-city youth, nationally competitive swim team and coordinates US Swim sanctioned meets for 325 children in the HCCSD Service Area.
	Target Date	2/28/2017

	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit approximately 325 low-to-moderate income families.
	Location Description	County-wide activity.
	Planned Activities	Instructional program for low-mod youth to learn to swim and compete in events.
14	Project Name	Harris County Pct. 1 Street Olympics - Discovery Camp
	Target Area	
	Goals Supported	Youth Services/Child Care
	Needs Addressed	Public Services
	Funding	CDBG: \$28,993
	Description	The Discovery Camp provides an opportunity for youth to discover nature through a summer day camp, an all-year 'Traveling Naturalist' and summer internship program for 210 youth.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 210 low-to-moderate income families.
	Location Description	County-wide activity.
	Planned Activities	<ol style="list-style-type: none"> 1. Youth education of nature through summer camp 2. Travelling Naturalist for youth education 3. Internship program for older youth at summer camp

15	Project Name	Harris County Pct. 1 Street Olympics - Summer Games
	Target Area	
	Goals Supported	Youth Services/Child Care
	Needs Addressed	Public Services
	Funding	CDBG: \$58,502
	Description	Program provides character building participatory and competitive summer recreational activities for 210 children (6 - 16 years old) who reside in Harris County and work training opportunities for high school and college students via a summer work program.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 210 low-to-moderate income families.
	Location Description	County-wide activity.
	Planned Activities	Competitive youth recreational events for 6 to 16 year olds during the summer and summer work program for older youth.
16	Project Name	Healthcare for the Homeless - Dental Care Program
	Target Area	
	Goals Supported	Health Services
	Needs Addressed	Public Services
	Funding	CDBG: \$65,647
	Description	Project will provide urgent, routine and restorative dental care services to 295 formerly homeless individuals.

	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 295 formerly homeless families.
	Location Description	County-wide activity.
	Planned Activities	Emergency and routine dental-health services to formerly homeless individuals in need of dental care.
17	Project Name	Interfaith Ministries of Greater Houston - Meals on Wheels for Greater Houston
	Target Area	
	Goals Supported	Senior Services (Special Needs Population)
	Needs Addressed	Public Services
	Funding	CDBG: \$43,428
	Description	The Meals on Wheels for Greater Houston program provides seniors with adequate daily nutrition and support through the home-delivery of nutritious hot and frozen meals, weekend meals, and breakfast meals. The Harris County CDBG funds will be used to provide case assessments to 308 homebound seniors to ensure that staff is aware of all nutritional and non-nutritional needs of these seniors.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 308 low-to-moderate income or disabled seniors.
	Location Description	County-wide activity.
	Planned Activities	Provide support through delivery of daily meals and case assessment of homebound seniors.
18	Project Name	Northwest Assistance Ministries - Meals on Wheels

	Target Area	
	Goals Supported	Senior Services (Special Needs Population)
	Needs Addressed	Public Services
	Funding	CDBG: \$43,000
	Description	Northwest Assistance Ministries' Meals on Wheels Program will provide case management and direct assistance, which includes daily meals and daily volunteer contact, to 305 home bound senior citizens.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 305 low-to-moderate income or disabled seniors.
	Location Description	County-wide activity.
	Planned Activities	Provide daily meals and case assessment to homebound seniors through home visits.
19	Project Name	Precinct2gether - After-School / Summer Day Camp
	Target Area	
	Goals Supported	Youth Services/Child Care
	Needs Addressed	Public Services
	Funding	CDBG: \$168,700
	Description	Precinct2gether will provide a summer day camp and after-school care activities to 450 children.
	Target Date	2/28/2017

	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 450 low-to-moderate income families.
	Location Description	East Harris County with activities taking place in Harris County Precinct 2's facilities.
	Planned Activities	<ol style="list-style-type: none"> 1. Recreational summer day camp for youth. 2. After-school care and activities for youth.
20	Project Name	Precinct2gether - Voucher Program
	Target Area	
	Goals Supported	Senior Services (Special Needs Population)
	Needs Addressed	Public Services
	Funding	CDBG: \$90,472
	Description	Precinct2gether will provide case management services and transportation voucher cards to 251 seniors.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 251 low-to-moderate income or disabled seniors.
	Location Description	East Harris County.
	Planned Activities	Transportation vouchers distributed to seniors for access area services.
21	Project Name	SEARCH Homeless Services - Housing for the Homeless
	Target Area	
	Goals Supported	Homeless Emergency and Transitional Housing

	Needs Addressed	Housing Homelessness
	Funding	CDBG: \$90,218
	Description	SEARCH will provide housing assistance, outreach and intensive case management services to homeless for 65 households.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 65 homeless families.
	Location Description	County-wide activity.
	Planned Activities	Outreach to homeless for case management and housing assistance.
22	Project Name	City of Galena Park - Water Lines and Fire Protection Design Plans
	Target Area	
	Goals Supported	Water/Sewer Improvements
	Needs Addressed	Infrastructure
	Funding	CDBG: \$76,700
	Description	The City of Galena Park proposes to assist low and moderate income individuals by designing Phase 2 of the Water Mains & Fire Protection Project. This phase will include 1660 ft. of 10 inch Water Main feeding the entire neighborhood. It will also include 6600 ft. of 8 inch water distribution mains and 11 fire hydrants. This residential neighborhood's water distribution grid is 76 years old and unable to deliver adequate flow for basic fire protection.
	Target Date	2/28/2017

	Estimate the number and type of families that will benefit from the proposed activities	Activity benefits approximately 1,600 low-to-moderate income families.
	Location Description	Activity benefits approximately 1,600 low-to-moderate income families.
	Planned Activities	Draft design plans for the installation of water lines and fire hydrants to improve water distribution and fire protection.
23	Project Name	City of Jacinto City - Water Mains and Fire Protection
	Target Area	
	Goals Supported	Water/Sewer Improvements
	Needs Addressed	Infrastructure
	Funding	CDBG: \$871,596
	Description	Jacinto City is replacing 9,250 feet of eight (8) inch water lines and 18 fire hydrants. These lines represent the oldest water distribution lines within the city (64 years) and are heavily calcified to the point that fire flows are severely restricted.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit approximately 1,200 low-to-moderate income families.
	Location Description	Area bordered by Burman, Kerbey, Fairfax and Flint Streets, Jacinto City, Texas
	Planned Activities	Installation of water lines and fire hydrants to improve water distribution and fire protection.
24	Project Name	Crosby ISD - Drew Elementary SPARK Park
	Target Area	

	Goals Supported	Parks
	Needs Addressed	Public Facilities
	Funding	CDBG: \$330,630
	Description	Crosby Independent School District, in collaboration with Pct 2 and several other community partners, will construct a SPARK Park on the grounds of Drew Elementary. Drew does not have an existing playground. The SPARK Park will include playground equipment, stone pavement for entry, covered outdoor learning center with solar power for devices, cameras, fence and seven signs for the original members of the school.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit approximately 500 low-to-moderate income families.
	Location Description	223 Red Oak, Crosby, Texas 77532
	Planned Activities	Installation of a community accessible SPARK Park which includes a playground, pavers, fence and learning area at the elementary school.
25	Project Name	Harris County CSD - Health and Safety Home Repair Program
	Target Area	
	Goals Supported	Single-family Home Rehabilitation Owners
	Needs Addressed	Housing
	Funding	CDBG: \$40,000
	Description	The Harris County Home Repair Program provides grants to low-income and elderly (62 years or older) households for up to \$40,000 for septic system and/or water well repairs that have a current health and safety code violation citation(s). The home must be a single-family dwelling and owner-occupied by an elderly or disabled family that demonstrates they are unable to afford the repair(s) needed.

	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 2 families in low-income, disabled or elderly households.
	Location Description	Scattered sites to be determined upon review of submitted applications - County-wide activity.
	Planned Activities	Rehabilitation of single-family homes with water/sewer health or safety code violations.
26	Project Name	Harris County CSD - Minor Home Repair Program
	Target Area	
	Goals Supported	Single-family Home Rehabilitation Owners
	Needs Addressed	Housing
	Funding	CDBG: \$40,000
	Description	The Harris County Home Repair Program provides grants to low-income and elderly (62 years or older) households for up to \$10,000 for minor home repairs. The home must be a single-family dwelling and owner-occupied by an elderly or disabled family that demonstrates they are unable to afford the repair(s) needed.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activities benefit 4 families in low-income, disabled or elderly households.
	Location Description	Scattered sites to be determined upon review of submitted applications - County-wide activity.
	Planned Activities	Rehabilitation of single-family homes for low-income, senior or disabled residents.
27	Project Name	Harris County Pct. 1 - Airline ID Zone 2 Water Improvements Hawkins Street

	Target Area	
	Goals Supported	Water/Sewer Improvements
	Needs Addressed	Infrastructure
	Funding	CDBG: \$1,047,920
	Description	The project is in Precinct 1 of Harris County in the northwest portion of the Airline Improvement District's (AID) Service Zone 2. Approximately 5,650 LF of 8-inch and 3,800 LF of 12-inch water lines will be constructed on Aldine Mail Route and Hawkins Road from Airline Drive to before Lillja Road, along W. Lorino Road from Airline Drive west towards Sweetwater Blvd and along Airline Drive from Lorino to Raymac. There are no public water and wastewater systems in this area and it has one of the highest rates of current and past on-site sewer system violations identified in the AID Water and Wastewater Study. Precinct One will assist residents in the AID by providing 9,450 linear feet of water lines in the above mentioned streets.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 500 low-to-moderate income families will benefit from the proposed activities.
	Location Description	118-522 Aldine Mail 106-521 Hawkins 113-327 W. Lorino Houston, TX 77037
	Planned Activities	Site preparation and installation of water and wastewater lines.
28	Project Name	Harris County Pct. 2 - Hanley/Mohawk East Water and Wastewater Improvements
	Target Area	
	Goals Supported	Water/Sewer Improvements

	Needs Addressed	Infrastructure
	Funding	CDBG: \$1,262,753
	Description	Harris County Pct. 2 in partnership with the East Aldine Management District will assist low/mod income residents by reducing use of failing septic systems, thus reducing dangerous bacteria in roadside ditches and local waterways, and providing reliable, quality water and fire hydrants. The project is one phase of a multi-phase program that builds upon previous phases to bring public water and sewer to areas where residents use water wells which are frequently shallow and contamination prone and septic systems with high failure rates. The project includes construction of 2700 linear feet of 8" sanitary sewer line, 3250 linear feet of 8" water line, and service connections to eligible residents along sections of Hanley Lane, Mohawk Street and Percy Road.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 700 low-to-moderate income families will benefit from the proposed activities.
	Location Description	Hanley Ln. / Mohawak St. / Percy Rd., Houston, Texas 77093
	Planned Activities	Site preparation and installation of water and wastewater lines, including service connections to homes.
29	Project Name	Harris County Pct. 3 (Parks Dept.) - Zube Park Phase II
	Target Area	
	Goals Supported	Parks
	Needs Addressed	Public Facilities
	Funding	CDBG: \$1,000,130

	Description	Precinct Three proposes a major expansion of Zube Park that includes a pedestrian crossing (bridge) across the flood control channel (part of jogging trail development and so as to connect the east and west sides of the park), a waterfall for water movement/aeration, asphalt jogging trails, exercise equipment along the trail, picnic tables, shade canopies, drinking fountains, and park benches. Additionally, Precinct Three seeks to construct support infrastructure through Phase II, such as park maintenance facility expansion, a water truck fill station, expansion of two existing parking lots (along Roberts Rd. and at soccer fields), lighting of the two parking lots to be expanded, fencing, completion of the water distribution system (completing the water system loop and replacing a section of old 1-inch pipe with 3-inch pipe), and general site work so park site drains well.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 1,000 low-to-moderate income families will benefit from the proposed activities.
	Location Description	17400 Roberts Road, Hockley, Texas 77447
	Planned Activities	Activities include site work, waterline, parking lot, trails, lighting and installation of a bridge and park amenities.
30	Project Name	Harris County PHES - Lead Based Paint Hazard Control Program
	Target Area	
	Goals Supported	SF Lead Based Paint Abatement Owners
	Needs Addressed	Housing
	Funding	CDBG: \$400,000

	Description	Harris County Public Health and Environmental Services (PHES) will reduce lead-based paint hazards in 20 single-family housing units throughout Harris County. Project activities include community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Activities will benefit 20 low-income families.
	Location Description	Harris County Public Health and Environmental Services (PHES) will reduce lead-based paint hazards in 20 single-family housing units throughout Harris County. Project activities include community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.
	Planned Activities	Housing rehabilitation with the primary goal to remove/reduce lead or lead-based paint hazards.
31	Project Name	Harris County PHES - Neighborhood Nuisance Abatement
	Target Area	
	Goals Supported	Clearance and Demolition
	Needs Addressed	Other
	Funding	CDBG: \$150,000
	Description	The Neighborhood Nuisance Program will identify, investigate, and abate fifteen (15) abandoned structures in an effort to aid in the prevention or elimination of slum and blight within Harris County.
	Target Date	2/28/2017

	Estimate the number and type of families that will benefit from the proposed activities	Number and type of families benefiting from activities is not applicable. Identified nuisance structures to be abated are abandoned and unoccupied.
	Location Description	Scattered sites - County-wide activity.
	Planned Activities	Clearance or demolition of abandoned buildings identified as neighborhood nuisances in Harris County.
32	Project Name	SER - Jobs for the Progress of the Texas Gulf Coast, Inc. - Workforce Training Site Renovations
	Target Area	
	Goals Supported	Neighborhood or Social Service Facilities
	Needs Addressed	Public Facilities
	Funding	CDBG: \$2,060,000
	Description	SER-Jobs for Progress is renovating 1710 Telephone Road to create a major job training center to serve low-income individuals, including youth (ages 14-24), veterans, second chance participants (those with criminal records), seniors (ages 55+), homeless individuals/families. Expanded programs to be offered at the new site include (1) Career Cafe Concept that will provide hands on experience in restaurant management and service delivery, (2) Educational Workshops that will provide life skills training, financial education, career readiness, and wellness/healthy families, (3) Occupational training for middle skill jobs in healthcare, banking and other industries, (4) Youth services that will provide adult and peer support, occupational training, paid internships and mentorships to re-engage them toward school, higher education and career paths.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 972 low-to-moderate income families will benefit from the proposed activities.

	Location Description	1710 Telephone Road, Houston, Texas 77023
	Planned Activities	Rehabilitation activities of previously acquired property to create a job training center.
33	Project Name	ESG Projects
	Target Area	
	Goals Supported	Homeless Street Outreach Homeless Emergency and Transitional Housing Rapid Re-Housing Homeless Management Information System
	Needs Addressed	Homelessness
	Funding	ESG: \$1,074,194 Tax Increment Reinvestment Zone: \$50,000
	Description	ESG projects include the Homeless Management Information System (HMIS), two (2) Rapid Re-Housing projects, four (4) Emergency and Transitional Shelter projects including a sub-grant by the Coalition for the Homeless of Houston/Harris County to The Beacon, one (1) street outreach project, ESG program administration and unprogrammed ESG funds.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 1,300 homeless families will benefit from the proposed direct ESG shelter/service/RRH activities. All families with agencies participating in the HMIS system will benefit from the HMIS services provided.
	Location Description	Multiple locations within Harris County to serve homeless persons county-wide.

	Planned Activities	<ol style="list-style-type: none"> 1. Homeless Management Information System (HMIS) 2. Rapid Re-Housing Rental Assistance and case management services 3. Emergency and Transitional Shelters and case management services 4. Street Outreach 5. ESG Administration / Unprogrammed Funds
34	Project Name	Harris County CSD - Downpayment Assistance Program
	Target Area	
	Goals Supported	Homeownership for Owners
	Needs Addressed	Housing
	Funding	HOME: \$516,000
	Description	CSD's Downpayment Assistance Program (DAP) will provide down payment assistance and closing costs to serve approximately 28 low-to-moderate income homebuyers in the Harris County Service Area.
	Target Date	2/28/2017
	Estimate the number and type of families that will benefit from the proposed activities	Activity expects to benefit 28 low-to-moderate income families.
	Location Description	Scattered sites dependent upon applications for a county-wide activity.
Planned Activities	Homeownership assistance to low-to-moderate income households through the form of down-payment assistance and closing costs.	
35	Project Name	Harris County CSD - Major Rehab/Reconstruction Program
	Target Area	
	Goals Supported	Single-family Home Rehabilitation Owners

Needs Addressed	Housing
Funding	HOME: \$500,000
Description	CSD will provide up to \$135,000 funding in the form of a grant or deferred payment loan for the purpose of Major Rehabilitation/Reconstruction for 4 single-family housing structures deemed unsafe or severely defective.
Target Date	2/28/2017
Estimate the number and type of families that will benefit from the proposed activities	Up to four (4) low-to-moderate income, senior or disabled families will benefit from this activity.
Location Description	Scattered sites dependent upon applications received - county-wide activity.
Planned Activities	Major rehabilitation or reconstruction of owner occupied single-family homes.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Harris County does not use geographic target areas as a basis for providing funding, but requests that all proposals submitted through the annual Request for Proposals process identify the geographic boundaries and specific target areas each project will serve.

Most projects will provide assistance to residents throughout the Harris County Service Area, though some target areas will receive funding for services specifically for that area. These target areas include: Aldine, Airline, Galena Park, Jacinto City, Ranch Country and possibly others for county-wide activities with as yet to be determined sites. The majority of this targeted funding will be in the Northern and Eastern portions of the Harris County service area. These areas are low income communities with high concentration of minorities. The areas have strong existing neighborhoods but are in need of revitalization assistance for aging infrastructure and to improve local community amenities. In four of these areas, HCCSD staff has worked with the local community to identify specific revitalization goals.

Geographic Distribution

Target Area	Percentage of Funds
Cloverleaf	
Aldine	
Bammel	
Barrett station	
Bordersville	
Bough	
Cedar Point	
Champions Point	
Channelview	
Clear Creek	
Crosby	
El Dorado	
Fallcreek	
Galena Park	
Granada	
Greenbranch-Gatewood	
Greensbrook	
Greenwood-Heights	
Humble	
Idlewilde	

Target Area	Percentage of Funds
Jacinto City	
Katy	
La Porte	
Lincoln Green	
Linus	
Little York	
Maple	
Marwood-DeZavalla	
McNair	
Meadow Vista	
Northington-Kenwood	
Oakhollow	
Ranch Country	
Riverwood	
Sherwood Place	
South Houston	
Tomball	
Verde Forest	
Wayforest	
Webster	
Woodsdale	

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Harris County does not prescribe a specific percentage of funding to target areas; however, during the competitive Request for Proposals process target areas have access to apply for funding along with Low-to-Moderate Income Clientele facilities or organizations. Harris County has identified target areas within the county that have 51% or greater low- to moderate-income population and that have aging infrastructure. These target areas are priorities for infrastructure and neighborhood facilities funding. Harris County will continue to fund geographic priorities identified in the Strategic Plan and adjust funding annually to ensure that priorities goals are met.

Discussion

The County is mindful of the location of services and seeks to ensure equitable distribution of funding to serve families in need across the County. Target areas have been identified that are 51% or greater LMI population and are in need of revitalization efforts. The county allocates funding based on priorities identified in its Consolidated Plan and proposals submitted in its annual Request for Proposals process.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The lack of quality, affordable housing choices can be an impediment to fair housing. To foster decent, safe, affordable housing, and ensure residents have equal access to the housing of their choice, Harris County will continue to collaborate and partner with local non-profit housing developers, for-profit builders, the Harris County Housing Authority and the residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the county's housing market. Through these programs Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation programs, and new construction projects.

One Year Goals for the Number of Households to be Supported	
Homeless	220
Non-Homeless	48
Special-Needs	10
Total	278

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	220
The Production of New Units	0
Rehab of Existing Units	30
Acquisition of Existing Units	28
Total	278

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

During PY2016, Harris County anticipates providing 278 households assistance to address barriers to affordable housing. These may include accessibility, adequacy, services and long term affordability. Approximately 220 households will receive rental assistance to ensure rapid transition from homelessness into permanent housing. Through downpayment assistance and rehabilitating existing single-family residences with lead-based paint, HCCSD expects to assist 48 low income families in achieving homeownership or improving the quality of their housing. HCCSD also expects to repair and improve accessibility for 10 special needs households including those for elderly and/or disabled.

AP-60 Public Housing – 91.220(h)

Introduction

The Harris County Housing Authority (HCHA) does not own public housing projects but partners with developers to sponsor properties that provide affordable housing opportunities. As of this Action Plan, HCHA has partnered in eight multi-family housing developments. HCHA also supplies housing choice vouchers to assist low income residents of Harris County accessing affordable housing options throughout the county.

Actions planned during the next year to address the needs to public housing

While the HCHA does not own public housing, it does sponsor and work with multi-family development partners. Currently HCHA has two future multi-family developments in the planning or construction phases. HCHA also provides 3,907 housing choice vouchers (HCV) and 380 Veterans Affairs Supportive Housing Vouchers (VASH) annually according to HCHA's FY2015 Public Housing Authority (PHA) Plan and will continue the HCV and VASH programs in PY2016.

Harris County Community Services Department and the Housing Authority have a formal partnership to link eligible HCHA residents to the Community Services Department's Downpayment Assistance Program (DAP). Eligible HCHA voucher recipients can use their voucher as a source of income applied to their mortgage payment while HCCSD's DAP assists with a downpayment on a single family home allowing voucher recipients to become homebuyers. During PY2015, HCCSD DAP assisted seven (7) housing choice voucher clients to convert from rental to homeownership. Harris County Community Services Department will continue to collaborate and partner with the Harris County Housing Authority to evaluate the needs of low income residents, discuss the issues they face and find solutions to problems of the Harris County permanent housing market.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Harris County Housing Authority does not own or operate public housing facilities but partners with developers to sponsor properties that provide affordable housing opportunities. HCHA utilizes a third party management company to operate properties. Residents are asked to participate in property management by providing feedback through surveys and meetings. HCCSD will work with the Housing Authority to identify if there are current or future opportunities for similar programs.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not Applicable.

Discussion

The Harris County Housing Authority has established a leadership and management team that continues to evaluate the agency's priorities. Harris County Community Services Department plans to continue its partnership with the Housing Authority and support new initiatives through seeking potential partnerships for downpayment assistance, development of affordable multifamily projects and other grant opportunities that arise.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Harris County has worked with the Coalition for the Homeless of Houston/Harris County, as well as other entitlement grantees receiving ESG funding throughout the community, to align priorities and funding across the continuum for programs addressing the needs of Harris County residents experiencing or at risk of homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Harris County is funding Covenant House Texas for a second year to continue providing street outreach to homeless youth, ages 18-21, which will address youths' needs for food, clothing, agency shelter and service information, referrals to other service providers, and follow-up support. Harris County is also funding Healthcare for the Homeless to provide essential urgent, restorative, and routine dental services to formerly homeless and homeless individuals.

Addressing the emergency shelter and transitional housing needs of homeless persons

Harris County is funding three emergency shelter projects with ESG funds of \$220,436. Two of the three projects will provide services to persons or families fleeing domestic violence. These agencies will provide overnight shelter for approximately 575 households. The third project is to support operations of a day shelter which also serves as the central hub for the Coordinated Access System.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Harris County is a member of the Houston/Harris County Continuum of Care (CoC). The CoC has developed a community plan, The Way Home, which sets a path to end all homelessness. For the CoC, one of the ways to end homelessness includes expanding the use and effectiveness of rapid re-housing. Harris County has come together with other entitlement communities within the CoC to form a rapid re-housing funders collaborative which changes the way the CoC will fund and deliver rapid re-housing services. Funds will be aligned and service delivery will be standardized. The redesigned rapid re-housing system is intended to reduce the length of shelter stays and provide housing with intensive short-term assistance and connections to resources for long-term stability. Harris County will provide

\$670,234 for rapid re-housing activities for households experiencing homelessness. A portion of funding will go towards the provision of case management services only. The remaining funding will be used for utility and rental assistance.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Harris County has previously funded both homelessness prevention and rapid re-housing programs. With HUD currently encouraging communities to create and implement more rapid re-housing programs, Harris County has decided to provide HCCSD ESG funds for rapid a re-housing program rather than homelessness prevention programs. Harris County expects this shift in focus to be temporary and for funding of homelessness prevention programs to be revisited in future funding years. However, homelessness prevention services will still be offered at Harris County and local agencies through other funding sources as they are available. Harris County’s award of \$300,000 of Fund for Veterans Assistance funding from the Texas Veterans Commission is one example that will support homelessness prevention to veterans.

Discussion

Harris County has worked closely with the Coalition for the Homeless and other ESG grantees within the Continuum to develop continuum wide strategies to end and prevent homelessness for the region’s most vulnerable populations. As part of the strategy, Harris County Community Services Department requires all agencies providing services with HCCSD ESG funds to participate in the Coordinated Access System (as it reaches full implementation), which uses a common assessment tool to ensure the most vulnerable populations receive prioritization and are matched to appropriate housing interventions.

One year goals for the number of households to be provided housing through the use of HOPWA for:
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family – N/A
Tenant-based rental assistance – N/A
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated – N/A
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds – N/A
Total – N/A

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

Harris County Community Services Department is committed to affirmatively furthering fair housing and overcoming identified barriers to affordable housing. These efforts have resulted in the creation of the a Fair Housing Plan, development of specific goals and objectives to overcome barriers to affordable housing and support for projects that counter the negative effects of public policies.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Harris County Community Services Department (HCCSD) has 6 projects that ameliorate the negative effects of public policies. The projects are as follows: Harris County Community Services Department Downpayment Assistance Program will serve 28 households, HCCSD Health and Safety Home Repair Program to serve 2 households, HCCSD Minor Home Repair Program will serve 4 households. HCCSD Major Rehab/Reconstruction Program will serve 4 households, HC Public Health and Environmental Services will serve 20 households with the Lead Based Paint Hazard Control Program and 15 neighborhoods through the Neighborhood Nuisance Abatement respectively. Additionally, HCCSD has completed and updated the county's Fair Housing Plan which has identified barriers to affordable housing and strategies to overcome these barriers. Information about the Fair Housing Plan is included as an appendix to the Annual Action Plan and contains a list of local fair housing enforcement contacts. HCCSD staff has also completed multiple fair housing trainings offered by HUD and affordable housing advocates.

Discussion

HCCSD has developed specific goals and objectives that address the housing needs of low- to moderate-income populations within the county's service area. These housing goals are aimed at creating the opportunity for adequate, affordable, accessible housing for extremely low-, very low-, and low-income persons through eventual elimination of lead based paint hazards, encouragement of homeownership, minor home repair, rehabilitation/reconstruction of single-family housing, rehabilitation of multi-family housing, provision of rental assistance, new construction, and development of partnerships. In its PY2013-2017 Fair Housing Plan, HCCSD identifies possible barriers to housing choice and affordable housing which are in violation of the Fair Housing Act and strategies to overcome these barriers. With all projects, Harris County places a high priority on projects serving seniors and persons with disabilities.

AP-85 Other Actions – 91.220(k)

Introduction

Harris County will fund projects in PY2016 that meet the needs of the underserved through public services and infrastructure improvements, will improve and maintain affordable housing, prevent homelessness for extremely low-income families, reduce lead-based paint hazards, eliminate neighborhood nuisances and increase coordination among public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

Harris County Community Services Department selected 35 projects in the areas of housing, homelessness, infrastructure, public services and other to address the varying needs of the underserved. The Community Services Department (CSD) will continue working with the Public Infrastructure Department (PID), Public Health and Environmental Services (PHES), Harris County Public Library, local non-profits as well as the County Commissioners' Precincts on projects. Efforts with the Public Infrastructure Department will continue in order to develop and implement strategies to address the capital improvement efforts in the County's target areas. CSD will fund and coordinate infrastructure improvement activities with Fresh Water Supply Districts (FWSD), Municipal Utility Districts (MUD) and Water Control & Improvement Districts (WCID) that serve target area and low-to-moderate income populations.

Coordination with PHES will continue to provide much-needed health care services to low-income residents of Harris County. The Community Services and Public Library Department will continue to meet with residents, especially in the communities participating in neighborhood revitalization programs, to ascertain the needs and desires for libraries within those communities. Community Services will also continue to work with the Commissioners' Precincts to provide funding to implement their community development projects.

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDO) and Community-Based Development Organizations (CBDO). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG, HOME and Fair Housing rules.

Harris County will continue to support the Harris County Housing Authority's efforts to expand the availability and choice of affordable housing units to county residents.

Actions planned to foster and maintain affordable housing

The lack of quality affordable housing choice can be an impediment to fair housing. Issues such as the continued rise of average monthly rents while wages remain relatively stagnant are a challenge. To foster decent, safe, and affordable housing, Harris County will continue to collaborate and partner with

local non-profit housing developers, for-profit builders, the Harris County Housing Authority and the residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the Harris County housing market. Through these programs, Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation/reconstruction programs, and new construction projects.

Actions planned to reduce lead-based paint hazards

To reduce lead-based paint hazards, Harris County Community Services Department will fund Harris County Public Health and Environmental Services Lead Based Paint Hazard Control Program. The program will reduce lead-based paint hazards in 20 single-family housing units in Harris County. Project activities include community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.

Actions planned to reduce the number of poverty-level families

Many Harris County residents are currently living at or below the federal poverty level, with many of these people being homeless or at risk of becoming homeless because of insufficient income. There is a great need among these individuals to expand their opportunities for education and employment, thus improving their quality of living. The Annual Action Plan's activities support the Consolidated Plan's comprehensive collection of goals, programs, and policies which work to reduce the number of poverty-level families, develop affordable housing, and coordinate with other programs and services to increase education and economic opportunities. Harris County has joined with other local jurisdictions and the Coalition for the Homeless to develop housing programs with wrap-around case management services. These programs seek to assist homeless and extremely vulnerable families through increased income and stabilization.

Actions planned to develop institutional structure

Harris County is working with the Coalition for the Homeless of Houston/Harris County to implement a coordinated access system for homeless service programs. Lessons learned in developing this system will be used to better coordinate delivery of services across systems. HCCSD would like to build upon the existing partnerships with organizations such as TDHCA, as well as create new partnerships with public, private, non-profit, philanthropic, and non-profit organizations. With respect to specific gaps, HCCSD will continue trying to research and develop a linking of services between institutional discharge cases (persons being discharged from jail, mental health institutions, foster care, etc., and likely to be released into homelessness) and community essential services. With the continued uncertainty of public support dollars, HCCSD has been and will continue to expand its partnership with private funding foundations in the community and coordinating funding systems.

Actions planned to enhance coordination between public and private housing and social service agencies

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDOs) and Community-Based Development Organizations (CBDOs). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG, HOME and Fair Housing rules.

The Harris County Housing and Community Resource Center (HCRC) provides unique coordination opportunities for local multifamily housing providers and the public via a website that provides updated listings of the available rental units and community homeownership programs that seek to assist first-time homebuyers and provides information on fair housing issues and resources. In addition to the website, the HCRC has a phone line to access Resource Navigators that provide one-on-one services for those seeking housing and other community resources.

Harris County also works closely with the City of Houston, Harris County Housing Authority and the Houston Housing Authority to coordinate funding and other resources to develop affordable housing, particularly permanent supportive housing (PSH). Harris County also works the Coalition for the Homeless, the Continuum of Care, local non-profits and the Houston Housing Authority as part of the rapid re-housing funding collaborative.

For the PSH units developed, Harris County and the local Continuum of Care plan to access the Medicaid 1115 waiver which will give enhanced ability to utilize Medicaid for residents in these developments.

Discussion

Harris County Community Services Department addresses these needs through project funding, but supplements projects with other services to provide resources for low income residents and neighborhoods. These include:

The Housing and Community Resource Center, a virtual gateway to affordable housing and community resources throughout Harris County with updated housing listings provided by the Harris County Housing Authority, the local real estate community and our own neighborhood stabilization program for first time homeowners called H.O.M.E. (Home Ownership Made Easy).

HCCSD Economic Development Programs develop and implement strategies that will stimulate Harris County's economy by working with other taxing entities and economic development consortiums to implement programs that will convince businesses to build or expand within Harris County in order to revitalize communities and create new opportunities. The Office of Housing & Community Development and Economic Development divisions work together to ensure that TIRZ affordable housing set-aside funds are dedicated to the development of affordable housing throughout HCCSD's service area.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

Harris County continuously works to comply with all program specific requirements for CDBG, HOME and ESG. In addition, the department will continue to offer technical assistance to subrecipient organizations in order to ensure a better understanding of program specific CDBG, ESG and HOME rules.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	23,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	23,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	98.43%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

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The Harris County Downpayment Assistance Program (DAP) assists eligible, low-income Harris County residents in attaining affordable housing by providing financial assistance for downpayment and closing cost assistance. Funds for assistance are made available as deferred forgivable loans. Harris County utilizes HOME affordable homeownership limits for our area released annually by HUD. The Downpayment Assistance Program utilizes recapture for this HOME funded program as required by 24 CFR 92.254(a).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Harris County’s homebuyer programs are designed to assist eligible, low-income applicants to purchase decent, safe, and sanitary housing with financial assistance for downpayment, closing cost, and mortgage assistance. These funds for assistance (which constitute the “direct HOME subsidy”) are made available in the form of deferred and forgivable loans. Deferred and forgivable loans are loans that do not need to be repaid until the end of the affordability period. If the homebuyer complies with the affordability requirements (described below), then the loan is forgiven at the end of the affordability period.

The length of the affordability period for a HOME-assisted homebuyer unit under a recapture provision is determined by the amount of the direct HOME subsidy provided to the homebuyer as required by 24 CFR 92.254(a)(4) Periods of Affordability and reflected in the below table.

Table: Periods of Affordability

Direct HOME Assistance to the buyer	Minimum Period of Affordability (in years)
Under \$15,000	5
\$15,000 to \$40,000	10
Over \$40,000	15

To be eligible, both the housing and potential homebuyer must meet program requirements set by HUD and HCCSD. The homebuyer must occupy the home as his/her principal residence throughout the affordability period. Recapture, per 24 CFR 92.254(a)(5)(ii), is triggered by any transfer of ownership, either voluntary or involuntary, during the established HOME period of affordability. These requirements are outlined in a written agreement between the homebuyer and Harris County and enforced via lien on the property. The written agreement is a HOME program requirement and includes all provision specified in the HOME regulation 24 CFR 92.504(c)(5)(i). The County recaptures the full amount of the direct HOME subsidy to the homebuyer when there is a voluntary or involuntary transfer of the property before the period of affordability is complete, provided that the

net proceeds are greater than or equal to the full amount of the direct HOME subsidy to the homebuyer.

If the net proceeds from the sale of the home are not sufficient to recapture the full HOME subsidy loan amount, Harris County will collect only what is available from net proceeds. The amount recaptured will never exceed the net proceeds.

To ensure awareness of the recapture requirements involved in receiving a HOME subsidy loan through the Downpayment Assistance Program, Harris County staff will meet with all applicants and discuss the recapture provision, written agreement, Deed of Trust, and Note.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Recapture, per 24 CFR 92.254(a)(5)(ii), is triggered by any transfer of ownership, either voluntary or involuntary, during the established HOME period of affordability as outlined in the written agreement between the homebuyer and Harris County and enforced via lien on the property. The period of affordability is based upon the HOME subsidy to the homebuyer that enabled the homebuyer to purchase the unit. To ensure awareness of the recapture requirements involved in receiving a HOME subsidy loan through the Downpayment Assistance Program, Harris County staff will meet with all applicants and discuss the recapture provision, written agreement, Deed of Trust, and Note.

The County will enforce the provisions through an agreement with the homebuyer, a recorded Deed of Trust and Note. HCCSD conducts an annual mail-out to all homeowners still under the affordability period. Each homeowner must confirm residency/primary occupancy of the home purchased with federal funds. Any homeowner found to no longer reside in the unit because they have transferred ownership during the period of affordability will be found to be noncompliant under the county's recapture provisions. In addition, any homeowner found to have rented the unit or vacated the unit during the period of affordability will be found to be noncompliant with the principal residency requirement. These instances will be referred to the Harris County Attorney's Office to pursue recapture in the case of a transfer of ownership or full repayment of HOME funds in the case of noncompliance with the principal residency requirement.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Harris County does not plan to utilize HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Harris County's ESG Written Standards are included as an attachment.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Coordinated Access System (CAS) utilizes a uniform and standardized assessment process, uniform guidelines, priorities for accessing homeless assistance, and referral policies and procedures to provide coordinated and strengthened access to housing for families and individuals who are homeless or at risk of homelessness.

Several roles play a part in the operation of the Coordinated Access System. These roles include: the Coordinating Entity, which is responsible for the daily administration of the Coordinated Access System (The Coalition for the Homeless of Houston/Harris County serves as the Coordinating Entity); the Project Manager (staffed by the Coordinating Entity); Assessment Hubs, which are selected agency sites that provide prompt access to intake and assessments; Housing Assessors, who complete the Coordinated Access Housing Assessment using HMIS; Housing Navigators, who begin the process of securing an identified, available unit; Receiving Programs, which are all Permanent Supportive Housing, Rapid Re-Housing, and Transitional Housing programs and have responsibilities that include reporting vacancies to the Coordinating Entity and responding to referrals from the Coordinated Access System; and Authorized User Agencies, which are housing providers that choose to or are required to participate in the Coordinated Access System and have access to the Homeless Management Information System (HMIS) database.

Assessment Hubs are located at several agency sites. Hours for intake and client assessment operations are available on weekdays and weekends, but vary by hub location. In the future, a call center will also be established at one of the Assessment Hubs.

All households who meet the HUD definition of homeless and have annual incomes below 50% AMI are the target population for the CAS. Applicant households will be ranked according to level of vulnerability (using vulnerability indices assessment tools) with the most vulnerable households being given top ranking. Also, three separate assessment tools (targeting youth, families, and singles) will be used to prioritize households for which Rapid Re-Housing is determined to be the best housing intervention. Depending on availability of units clients may be placed on a waitlist.

The pathway through the Coordinated Access System includes the following five steps:

1. Connecting to the Coordinated Access System/Initial Requests for Services
 2. Housing Assessment
 3. Housing Match
 4. Housing Referral
 5. Housing Navigation
3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Harris County releases a request for proposals annually to solicit projects for ESG funding. Harris County evaluated proposals received from organizations providing shelter and street outreach services. The PY2016 Request for Proposals did not solicit rapid-rehousing or homelessness prevention projects from non-profits, but a later Affordable Housing RFP solicited projects for ESG funded Youth Rapid Re-Housing activities in partnership with the Houston Housing Authority. The County participates with other local ESG funders within the CoC to provide continued support of a single, collaborative Rapid Re-housing System that is responsible for the administration of financial assistance and case management services. The County's rapid re-housing funds ultimately contribute to the community's Rapid Re-housing System which is expanding its resources to serve more youth in PY2016.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Harris County ensures that every agency funded through ESG has a homeless or formerly homeless individual in a position to make recommendations on policies and services funded under ESG. In addition, Harris County has a policy committee that includes a formerly homeless individual. Harris County is also part of the CoC Steering Committee, which includes representation from the Consumer Advisory Council.

5. Describe performance standards for evaluating ESG.

In consultation with the Coalition for the Homeless of Houston/Harris County and other Emergency Solutions Grants grantees with the Continuum, Harris County has developed the following performance standards for Emergency Shelters, Homelessness Prevention, Rapid Re-Housing, and is developing standards for Street Outreach and HMIS activities.

For all standards, the initial data collection will be used to establish baseline data. The progress towards outcomes will later be used to establish the community standard for achieving those outcomes. Emergency Shelters performance will be based on the community outcomes below.

- Number and percentage of people exiting to a known place
- Number and percentage of people assisted in overcoming a specific barrier to obtaining housing
- Number and percent of people who increase income from entry to exit in emergency housing programs

For Homelessness Prevention and Rapid Re-Housing, the Continuum has decided to use the same performance standards to help measure the success of these interventions for the community. The County recognizes that clients who receive Rapid Re-Housing assistance will have a separate set of needs and likely higher barriers to maintaining permanent housing, so the outcome goals will be different, even though the measures for both programs are the same.

- Number and percentage of households exiting to each housing type or unknown place
- Number and percentage of people who increase income from entry to exit in emergency housing programs
- Number and percentage of households permanently housed 30 days after exiting the program
- Number and percentage of households who reappear in the shelter system

Discussion

Harris County and other ESG grantees in the Continuum have been working to develop standards for performance and service delivery. As part of increasing coordination among providers, the Homelessness Prevention and Rapid Re-Housing Planning and Service Coordination Workgroup was created. Members include 25 providers funded through ESG (mandatory), SSVF, and private sources, and city and county staff of the four ESG recipients. The workgroup is facilitated by Coalition for the Homeless staff. The CoC invites agencies that provide related services as it becomes aware of them. The group's planning role includes targeting clients and developing service standards and training, in conjunction with the Consumer Advisory Council and input from mainstream providers. The group's Service Coordination role includes implementing coordinated assessments to direct clients to the most appropriate provider, linking people with subsidized permanent housing, and system and program level performance improvement through training and data analysis.